



City of Royal Oak
Municipal Budget
2007-2008



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**City of Royal Oak
2007-2008 Municipal Budget
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Managers Letter

THE HONORABLE MAYOR

AND

MEMBERS OF THE CITY COMMISSION

I present to you my recommended budget for the City of Royal Oak for the 2007-2008 fiscal year.

This was a frustrating budget to prepare. Our “Two and a Half Year Plan” to balance the budget has been more successful than we had ever hoped for, yet this budget is still not balanced. I feel we desperately need additional revenue in the General Fund to support core services, especially Police and Fire services, yet this budget also proposes a tax cut.

Taxes and Solid Waste

Let me start by talking about taxes. We are proposing to use only half of the one mill solid waste (“recycling”) levy approved by the voter’s last November. With the savings anticipated from the new refuse contract, we will not need to levy any more this year. I wish we could use that half mill in the General Fund, where we desperately need it, but we cannot. This is a dedicated millage that can only be used to support our solid waste programs. We cannot use it to pay for police officers, firefighters, or anything else.

In addition to this tax cut, we also propose to eliminate the yard waste tag program. Residents will not need to purchase yard waste tags if this recommendation is approved. We do not need the \$150,000 revenue this program generates in this fund and the Public Services Department is anxious to rid itself of the administrative burden of this program. We have not proposed a special city wide cleanup day with a special collection. I know there is some interest on the Commission for such a program. That would, however, cost several hundred thousand dollars and would require an adjustment to our proposed tax cut.

The overall tax levy is proposed to be 11.1868 mills. That represents a decrease of .4834 mills or 4.14% from last year’s 11.6702 mill levy.

History

Now that I’ve given you the good news, let’s review our recent history. Two years ago, when I presented you with the 2005-2006 budget, my first budget as Royal Oak City Manager, we were facing an immediate \$5.1 million dollar operating deficit and a projected \$6.4 million operating deficit for 2006-2007. The immediate problem was “solved” through proposed transfers from other funds and use of fund balance. Those options would not be available the following year because there would be no fund balance left.

Instead of letting this happen, the Commission adopted a simple plan in December of 2005 that has come to be known as the “Two and a Half Year Plan.” It called for:

- A continuation of a hiring freeze already in place
- An immediate \$1.2 million budget cut
- Further automatic budget cuts as positions became vacant
- A goal of a further expenditure cut and/or revenue enhancement of \$1.6 million for 2006-2007.

- A goal of an additional expenditure cut and/or revenue enhancement of \$1.1 million for 2007-2008.
- Development of a Cost Allocation Plan to ensure other funds are paying their appropriate share of overhead costs.

Results

The objective was to have a balanced budget by 2007-2008. As I stated in my opening, the plan has been more successful than we ever hoped for. We have eliminated 60 positions or about 14% of the workforce. The Finance Director says we solved the “\$6.4 million problem.” Unfortunately, the problem was really much more than \$6.4 million.

We would have hit our balanced budget goal if we only had to deal with the problems that were included in that infamous \$6.4 million number. Never-the-less, we are not able to balance the 2007-2008 budget. We propose using almost \$1 million from fund balance and we are projecting a \$2.8 million operating deficit for 2008-2009, unless additional expenditure cuts and/or revenue enhancements are accomplished.

This is due to problems that were unknown, or more accurately unrecognized, two years ago. If they had been, the number would have been much larger. These are the cost of retiree health care or “Other Post Employment Benefits” (OPEB), the cost of properly funding our Motor Pool fund, the cost of our Ordinance Enforcement program which had to be moved to the General Fund, reductions in State Shared Revenue due to the Sate’s fiscal crises and much lower transfers from the Automobile Parking System.

OPEB

For many years, we have promised our full-time employees that they would have health care coverage after they retire. We have not set aside any money, however, to pay for this benefit. A ruling by the Government Accounting Standards Board will soon require us to show this unfunded liability on our balance sheet if we are not already properly funding it. The Commission directed us last December to set up a mechanism to properly fund this liability.

This budget attempts to do that. OPEB costs were budgeted just like pension costs. We used a 28.05% rate from a two-year-old actuarial study and applied that rate to the same payroll base as we use for pensions. Recently, however, we received the preliminary results of a new actuarial study. The rate has increased significantly because of GASB guidelines and because we have far fewer employees upon which to spread the unfunded actuarial liability. Our new rate is 36.81% for general employees and 40.44% for police officers and firefighters.

The proposed 2007-2008 budget does not use the new rate. We simply cannot afford to use the proper rate yet. To do so would add \$1.6 million to our General Fund budget. The figures for 2008-2009 and future projected budgets, however, are based on the new actuarial study. This is why we will need to make substantial expenditure cuts and/or revenue enhancements next year.

Motor Pool

The other discovery in this year's budget involves the motor pool. In June 2002 our predecessors started deliberately undercharging General Fund departments for their vehicles. This resulted in a woefully underfunded motor pool fund. In this budget, we have revised the motor pool rates to what can be called their "normal cost." This amount does not attempt to make up for past mistakes. It just restores rates to the level they should have been all along. It will keep the motor pool fund from getting worse, but it won't fix the problem. This has added \$750,000 to the General Fund budget.

We still have a problem to deal with in this fund. To begin fixing it, we have revised our planned length of service for police vehicles from two years to at least three years. Many of our squad cars will see four full years of service as police vehicles. The decision on continuing usage is now based on an evaluation of each individual vehicle rather than strict adherence to a replacement schedule.

We are further proposing to finance the replacement of fire trucks and ambulances from sources other than motor pool. We have an immediate need to replace three pumpers and three ambulances. In addition, two more pumpers and one "Quint" (ladder/pumper combination) are due for replacement within one year. The Fire Chief feels he can get a much better price by ordering all of this equipment at one time.

Unless we find another revenue source, we will recommend financing or leasing just the three pumpers and three ambulances. In any case, we will not be recommending using the motor pool's meager resources to pay for this equipment.

State Finances and State Shared Revenue

The State of Michigan's economic woes are impacting us in many ways. The most direct impact is in reductions to the statutory state revenue sharing payments. The state has already reduced the amount for 2006-2007 once. We expect a further decrease before the August payment is received. This payment is booked as a FY 2006/2007 revenue. We are anticipating additional reductions for 2007-2008. In fact, our Finance Director expects to see the statutory portion of State Revenue Sharing eliminated entirely within three years.

The only good news in this regard is that Royal Oak receives relatively less from the statutory portion of state revenue sharing than most other cities. The formula used to calculate statutory revenue sharing includes a "relative tax effort" factor. Because our tax rate is very low, our tax effort factor is low and we get much less statutory revenue sharing than other communities. For example, we receive less money than Ferndale, even though we are almost three times their size.

Limits on fund transfers

For the past two years, we have transferred \$1 million per year to the General Fund from the Automobile Parking System Fund. A policy of the Commission regarding such transfers limits us to transferring only \$520,000 this year. This policy will protect the APS fund, but makes it more difficult to balance the General Fund.

Union Contracts

The City is without a contract for nine of its eleven bargaining units. The remaining two units with contracts represent only ten employees. As we present this budget, we are in arbitration with the Royal Oak Police Officers Association. Negotiations, meanwhile, will continue with the other bargaining units. We continue in our attempt to get wage and benefit adjustments from all of them.

Recreation

We are proposing a significant change in the accounting for and operation of the Recreation Department. Presently this department is operated as an enterprise fund. That means we use full accrual (business style) accounting. Our senior citizens programs operate very similarly to recreation, but the senior citizen fund is a special revenue fund, not an enterprise fund. The most significant difference is that we charge depreciation on the building and equipment to the recreation fund but not to the senior citizen fund. While we want recreation programs to cover their marginal cost, we don't think anyone ever expected to pay for the Salter Center from recreation charges.

We are proposing to change the recreation fund to a special revenue fund. Since the publicity tax is used to support "Insight", which is principally a catalog of recreation programs, we would credit this tax to the recreation fund and charge all production and distribution expenses there as well. We further propose to combine the ice arena fund with the recreation fund. The Ice Arena is a recreation activity and its administration is under the Superintendent of Recreation. We see no good reason to account for it in a separate fund. Separate revenue and expenditure accounts would of course be retained.

An operational change involving the recreation department and the Senior Services division is also under consideration. That will be brought before the City Commission separately.

CDBG

Royal Oak is seeing a steady decline in money received from the federal Community Development Block Grant program. We have already lost almost \$300,000 or 17% of program revenue over the past four years. If formula changes which have been proposed are approved, we stand to lose about 80% of the remaining \$1.4 million. CDBG pays for our senior citizen programs, our housing rehab program and many special projects.

Housing

The federal government's allowed administrative costs for the Section 8 Housing Program will no longer be enough to cover our costs in administering this program. Because this program largely benefits non-residents, we cannot justify subsidizing it in any manner. It will be necessary to discontinue adding to this program as we move into the next fiscal year.

Police

The Commission directed the administration to provide, as a part of this budget, an option for funding additional police services. The Police Chief would like to re-establish the Directed Patrol Unit consisting of one sergeant and four officers. He would also like to add one detective to the Investigations Division. We have previously used a rough number of \$800,000 for a six member DPU unit. That number was based on the cost of officers at the top of their pay scales and allowed for vehicle rentals and miscellaneous costs as well.

First year costs would be much lower. The employees who actually go into the DPU unit would almost certainly be experienced officers at or near the top of their pay ranges. They would, however, be replaced in patrol with new officers at the bottom of their pay ranges. It would also take several months to go through the testing and hiring process. The Chief doubts we could have the new staff on board before January. Finally, we have determined that any vehicles and equipment needed by this unit could initially come from grants and/or forfeitures.

Thus, we are projecting the need for an additional \$350,000 for the 2007-2008 fiscal year and about \$750,000 for the 2008-2009 fiscal year.

We could handle the \$350,000 in the 2007-2008 budget by cutting some programs. If we were to do this, however, we would recommend eliminating the entire Community Promotion budget (\$113,222), one assistant city attorney (\$153,220) and one additional General Fund clerical employee. We have not determined where that last position would come from. The Community Promotion budget includes support for the Orson Starr house, the Memorial Day parade, Youth Assistance, the Royal Oak Prevention Coalition and the Woodward Avenue Action Association.

A further problem would exist, however, in fiscal year 2008-2009. As previously mentioned, even without this proposed staffing increase, we will need to further reduce our General Fund expenditures and/or increase our revenue by over \$2 million next year. We may thus need all of the above cuts and more. Therefore, we will not be able to afford the proposed additional police officers. We may not be able to afford all of our existing police officers next year. Therefore, I have to strongly recommend against this proposal at this time, unless we can fund it from a new revenue source.

Other Considerations

The contingency contract with ReGroup Associates continues, as we proceed into the next fiscal year. Various recommendations will be forwarded to the City Commission, as the City and ReGroup develops them.

The Finance Director has successfully explored the financing of the Police motor carrier function through Act 51, Motor Vehicle Highway Funds. This will save the General Fund about \$110,000. Strategies such as this only serve to help the General Fund situation. Cost allocation, which he developed last year, continues to help the General Fund to the tune of over \$500,000 per year.

Creativity continues to be needed in developing solutions to our budget problems. Providing a functional City Hall and Police Station, to greatly improve operating efficiency, will ultimately save the City money and at the same time provide better services to our citizens. We are continuing to study sale lease backs, reverse leases and the like in an effort to develop capital necessary to replace these two antiquated facilities. A recommendation will be forthcoming in the next fiscal year for the Commission's consideration, dealing these with important infrastructure replacements.

While reorganizations and consolations will never be overlooked, the administration continues to believe that providing our own in house Assessing and Information Services is preferable to farming these functions out to other government units or the private sector. We are seriously considering outsourcing many DPS and dispatching functions, however.

We continue to explore ways that the District Court can assist the City's General Fund. The Court has agreed to absorb all of their building and equipment expenses from the court facilities surcharge this year. That will save the General Fund \$130,500 next fiscal year.

With all of the controversy in Lansing on how to solve the State's budget dilemma, it has been made very clear that any remaining assistance to local governments will be based on placing priority on those communities who engage in regional co operations. To that end, Royal Oak has been a leader in regional and inter-local cooperative services. We have recently counted over 40 different areas where such cooperative efforts have been established over time by the City of Royal Oak, and the list continues to grow. With the presentation of this fiscal year 2007/2008 Budget, I am concurrently providing the City Commission with a report listing each specific effort.

Summary

We have come a long way in the past two years, but we have a long way to go. I believe we have successfully reduced the budget crises to a budget problem. We still, however, need to address the long term solution to this problem. We need to examine our tax and fee structure, the services we provide and the facilities we own and operate. I believe we need to come to an agreement on the kind of City we want to be. We have to ask if maintaining our low tax rate is more important than maintaining our services. If so, we should systematically determine which services and facilities we should dispense with. If maintaining or improving services is more important, then we should be addressing our revenue problem. We cannot have it both ways.

If it is more important to maintain the low tax rate, we will have to eliminate another twenty five to thirty five general fund positions. It will not be possible to continue protecting public safety positions from these cuts and keep the City solvent. It will not be possible to continue maintaining all existing city facilities.

To maintain our existing level of services will require additional revenues of \$2.8 million dollars. A 1.25 mill tax increase would cover this. Another .1 mills would allow us to lease or finance the new fire trucks and ambulances discussed earlier. Expanding the police department, to re-establish the Directed Patrol Unit and add one detective, as the Chief recommends, would require about .35 mills. We would actually recommend you consider adding three firefighters first. That would cost about .2 mills. If we want to protect our senior programs we would need an additional .25 mills. Any additional service restorations or improvements would cost more.

The question remains "What kind of city do we want Royal Oak to be?" We certainly can live with the current millage, but do we really want to?

As always, I feel very much up to the task of addressing these difficult matters. Resolving these challenges brings a great deal of fulfillment to the City staff, as well as myself. I remain honored to provide the leadership necessary to motivate our very dedicated workforce in a direction that is desired by the City Commission and the citizens of this community. I will continue to work hard to achieve these goals.

Respectfully submitted,



Thomas R. Hoover
City Manager

RESOLUTION 1: BUDGET RESOLUTION

BE IT RESOLVED that the 2007-2008 City of Royal Oak Budget for each fund is hereby appropriated as follows:

General Fund	
General Government	8,862,943
Community and Economic Development	237,505
Health and Welfare	632,496
Public Safety	22,411,004
Public Works	1,492,563
Recreation and Culture	1,322,708
Transfers Out	80,000
Expenditures Total	35,039,218
Taxes	18,360,214
Licenses and Permits	762,300
Grants	5,324,615
Charges for Services	2,934,807
Fines and Forfeitures	3,376,000
Interest and Rentals	1,437,000
Contributions and Donations	339,491
Reimbursements	965,000
Other Revenues	90,000
Transfers In	520,000
Use of Fund Balance	929,791
Revenues, Transfers and Use of Fund Balance	35,039,218
Major Streets Fund	
Expenditures Total	3,023,646
Revenues Total	3,261,542
Local Streets Fund	
Expenditures Total	1,642,476
Revenues Total	1,712,394
Publicity Tax Fund	
Expenditures Total	58,675
Revenues Total	58,675
Solid Waste Fund	
Expenditures Total	5,616,398
Revenues Total	5,961,643
Brownfield Development Authority	
Expenditures Total	30,984
Revenues Total	30,984

DDA - Development Fund	
Expenditures Total	2,941,252
Revenues, Transfers and Use of Fund Balance	2,941,252
DDA - Operating Fund	
Expenditures Total	70,989
Revenues, Transfers and Use of Fund Balance	70,989
Library Millage Fund	
Expenditures Total	2,421,781
Revenues Total	2,463,631
State Construction Code Fund	
Expenditures Total	1,719,950
Revenues, Transfers and Use of Fund Balance	1,719,950
Acorn Fund	
Expenditures Total	165,200
Revenues, Transfers and Use of Fund Balance	165,200
Senior Citizen Services Fund	
Expenditures Total	541,822
Revenues, Transfers and Use of Fund Balance	541,822
Animal Shelter Fund	
Expenditures Total	52,783
Revenues, Transfers and Use of Fund Balance	52,783
Police Grants Fund	
Expenditures Total	1,037,738
Revenues, Transfers and Use of Fund Balance	1,037,738
Fire Grants Fund	
Expenditures Total	38,000
Revenues, Transfers and Use of Fund Balance	38,000

RESOLUTION 2: SET TAX RATE

RESOLVED, that the general operating levy for the 2007/08 fiscal year for operations is established at 7.3947, and

BE IT FURTHER RESOLVED, that the property tax rate for the 2007/08 fiscal year for the publicity tax is established at .0214 mills.

BE IT FURTHER RESOLVED, that the property tax rate for the 2007/08 fiscal year for the Library operations is established at .9597 mills.

BE IT FURTHER RESOLVED, that the property tax rate for the 2007/08 fiscal year for the Solid Waste Disposal operation is established at 2.7664 mills, which consists of 2.0164 mills authorized by state law and .7500 mills authorized by the voters of the City of Royal Oak, and

BE IT FURTHER RESOLVED, that the property tax rate for the 2007/08 fiscal year for the Fire Bonded Debt be established at .2944 mills, and

BE IT FURTHER RESOLVED, that the property tax rate for the 2007/08 budget recommended by the Central Business District Authority for the area designated by Ordinance as the Central Business District is established at 1.6477 mills, and

BE IT FINALLY RESOLVED, that the 1.6638 mill levy for the Central Business District is in addition to the millage applicable to properties outside of the Central Business District.

RESOLUTION 3: AUTHORIZE TAX ADMINISTRATION FEE

BE IT RESOLVED that the City of Royal Oak approves the imposition of a 1% administration fee on property tax levied in 2007, and

BE IT FURTHER RESOLVED that the City of Royal Oak approves the imposition of late penalty charges as follows: On July taxes at the rate of one-half of one per cent per month, or fraction thereof, after August 1 until February 28; on December taxes at the rate of 3% after February 14 until February 28.

RESOLUTION 4: WATER RATE

BE IT RESOLVED that the Water and Sewer Rates for the City of Royal Oak as of July 1, 2007 are established as follows:

Billing Administrative Flat Fee	\$10.25 per billing period
Water & Service	\$65 per mcf for first 2 mcf per billing period
	\$70 for additional mcf per billing period

RESOLUTION 5: PURCHASES

WHEREAS, the City of Royal Oak finds it necessary to incur utility, postage, and other expenses provided by natural or regulated monopolies, and other sole source providers in order to operate the City, and

WHEREAS, it is impossible to estimate the charges to be incurred for each succeeding month, and

WHEREAS, these charges can and do exceed One Thousand Dollars for each billing period;

NOW, THEREFORE, BE IT RESOLVED, that the City Administration is authorized to place orders for and make payment of these expenses, and such authorization forgoes the requirement of presenting these bills to the Commission prior to authorization for purchase and/or payment;

FURTHER RESOLVED, that this resolution shall apply to electric, telephone, water, natural gas utility, postage charges, and other goods/services provided by natural or regulated monopolies or sole source providers.

RESOLUTION 6: TRANSFER TO LOCAL STREETS

NOW, THEREFORE, BE IT RESOLVED, that the Finance Director is hereby authorized to transfer up to 25% of the Major Street Fund monies to the Local Street Fund during the 2007/08 fiscal year.

RESOLUTION 7: PEG FEES

NOW, THEREFORE, BE IT RESOLVED, that the City Commission hereby grants Community Media Network 1/2 of the 1% P.E.G. fee received during the 2007/08 fiscal year.

Employee Totals

	02/03	03/04	04/05	05/06	06/07	07/08
District Court	20	20	20	17	19	19
Probation	3	3	3	3	3	3
Manager	2.5	2.5	2	2	2	2
Finance	7	7	6	6	6	6
Assessing	5	5	5	5	4	4
Attorney	4	4	4	5	4	5
City Clerk	7	7	6.5	4	4	4
Human Resources	3.5	4.5	4	4	4	4
Purchasing	1	1	0.5	1	1	1
Treasurer	5	5	5	5	5	5
Info Systems	6	6	6	6	6	6
Parks & Forestry	16	16	14	13	8	8
DPS-Building Maint	2	2	2	2	2	2
Police	123	123	117	107	106	106
Fire	72	72	68	70	65	63
Building	12	12	12	11	11	11
Code Enforcement	7	7	7	6	5	5
Planning	5	5	5	6	5	5
DPS-Highway	23	23	20	14	16	16
Motor Pool	12	12	12	12	12	12
Electrical	2	2	2	2	2	1
Engineering	12	12	9	11	10	10
Solid Waste	0	0	1	1	1	1
Water Billing	1	2	2	2	2	2
Water Maintenance	9	9	9	8	9	9
Meter Services	6	6	6	6	6	6
Sewer Maintenance	1	10	10	9	9	9
Auto Parking	3	3	3	3	3	3
Block Grant	3	3	3	3	3	3
Housing	2	2	2	2	2	2
Recreation	2	4	4	3	2	2
Ice Arena	0	1	1	1	1	1
SR	2	2	2	2	2	2
Library	15	15	15	12	14	13
Total	394	408	388	364	354	351



General Fund



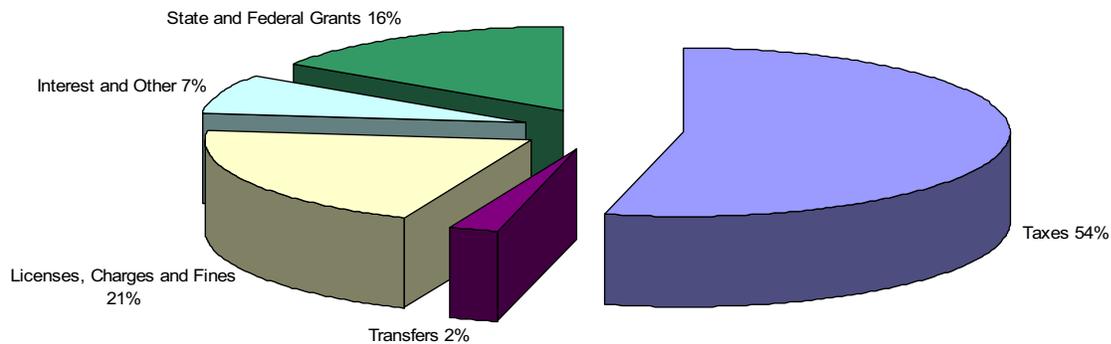
General Fund Summary

General Fund Summary	ESTIMATED YEAR END 2006-2007	REQUESTED BUDGET 2007-2008	PROJECTED BUDGET 2008-2009	PROJECTED BUDGET 2009-2010	PROJECTED BUDGET 2010-2011	PROJECTED BUDGET 2011-2012
Beginning Fund Balance	6,683,399	5,606,684	4,676,893	1,921,679	(909,025)	(3,830,191)
Revenues	31,599,939	33,259,427	34,140,626	34,861,613	35,613,325	36,396,414
Expenditures	34,006,654	35,039,218	37,535,740	38,340,713	39,191,599	40,062,967
Net	(2,406,715)	(1,779,791)	(3,395,114)	(3,479,101)	(3,578,273)	(3,666,553)
Transfers from other funds	1,330,000	850,000	639,900	648,398	657,107	666,035
Net Change in Fund Balance	(1,076,715)	(929,791)	(2,755,214)	(2,830,703)	(2,921,166)	(3,000,518)
Ending Fund Balance	5,606,684	4,676,893	1,921,679	(909,025)	(3,830,191)	(6,830,708)
Fund Balance as a percentage of Expenditures		13.35%	5.12%	-2.37%	-9.77%	-17.05%
Net Change in Fund Balance	(1,076,715)	(929,791)	(2,755,214)	(2,830,703)	(2,921,166)	(3,000,518)

General Fund Revenue

101.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	15,326,504	6,061,343	6,053,437	193,067	1,072,901	1,621,650	30,328,901
2004-2005 Actual	15,836,747	5,976,650	6,428,671	321,681	772,057	1,846,786	31,182,592
2005-2006 Actual	16,561,274	6,190,260	7,395,360	807,986	1,028,176	1,366,205	33,349,262
2006-2007 Original Budget	17,434,924	5,816,166	6,811,864	674,086	1,506,951	1,000,000	33,243,991
2006-2007 Adjusted Budget (Dec)	17,434,924	5,686,221	6,985,974	752,330	1,924,896	1,000,000	33,784,345
2006-2007 6 Month Actual	15,569,457	2,180,246	3,170,358	875,629	839,504	0	22,635,194
2006-2007 Estimated Year End	17,445,989	5,468,858	6,625,622	1,349,375	1,040,096	1,000,000	32,929,939
2007-2008 Dept Request	18,360,214	5,324,615	7,073,107	1,539,491	1,292,000	520,000	34,109,427
2007-2008 Manager's Budget	18,360,214	5,324,615	7,073,107	1,539,491	1,292,000	520,000	34,109,427
2007-2008 Approved Budget	18,360,214	5,324,615	7,073,107	1,539,491	1,292,000	520,000	34,109,427
2008-2009 Projected Budget	19,094,622	5,184,168	7,285,300	1,585,676	1,330,760	300,000	34,780,526
2009-2010 Projected Budget	19,667,461	5,036,461	7,503,859	1,631,547	1,370,683	300,000	35,510,010
2010-2011 Projected Budget	20,257,485	4,893,419	7,728,975	1,678,751	1,411,803	300,000	36,270,433
2011-2012 Projected Budget	20,865,209	4,754,910	7,960,844	1,727,328	1,454,157	300,000	37,062,449

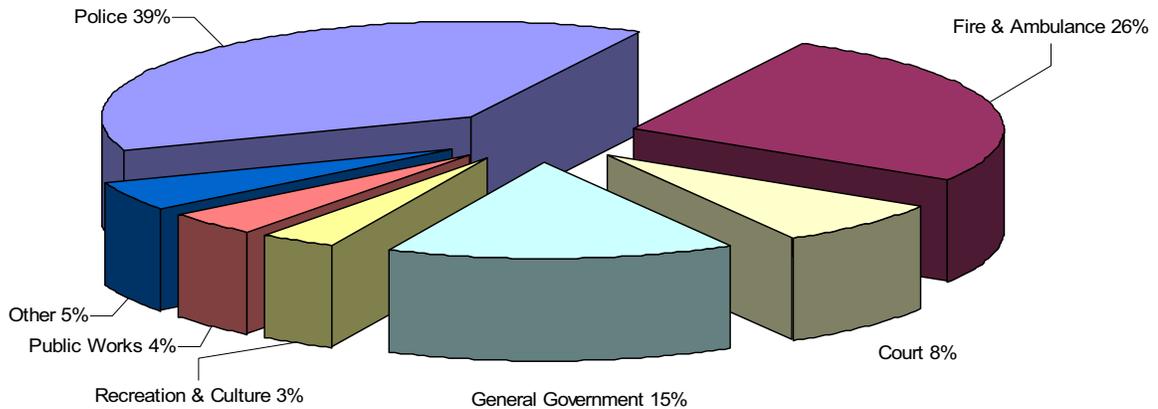
General Fund Revenues



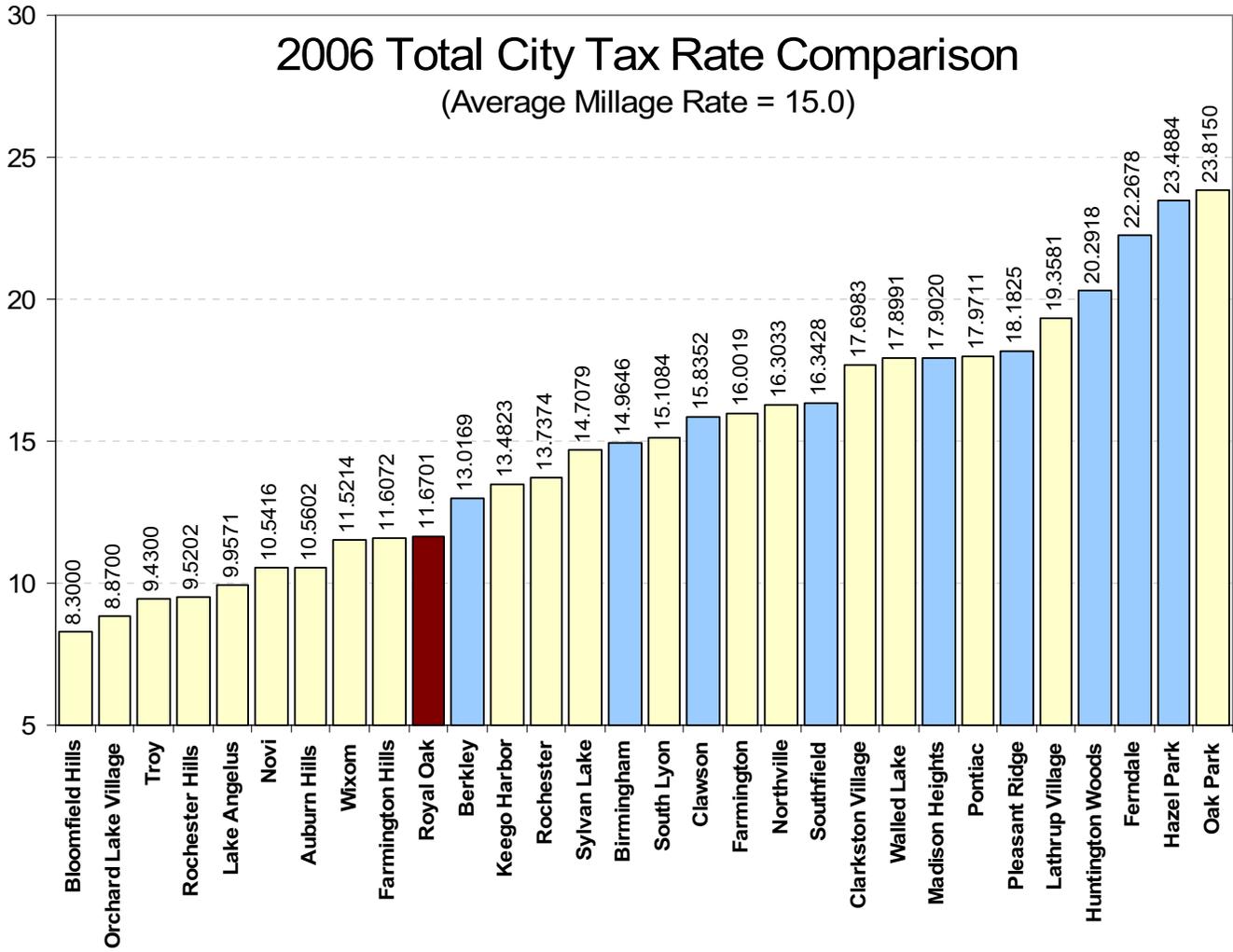
General Fund Expenditures

General Fund	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	24,986,971	433,605	0	3,774,084	0	29,194,660
2004-2005 Actual	24,167,266	507,936	58,212	4,145,532	0	28,878,945
2005-2006 Actual	27,798,571	510,823	313,320	4,801,892	0	33,424,606
2006-2007 Original Budget	28,051,127	597,018	19,000	4,576,846	0	33,243,991
2006-2007 Adjusted Budget (Dec)	28,658,126	599,958	19,000	4,507,261	0	33,784,345
2006-2007 6 Month Actual	15,219,888	169,862	0	2,183,341	0	17,573,091
2006-2007 Estimated Year End	28,890,469	593,753	14,000	4,508,432	0	34,006,654
2007-2008 Dept Request	29,049,410	620,541	175,095	5,231,069	0	35,076,115
2007-2008 Manager's Budget	29,049,410	620,541	175,095	5,231,069	0	35,076,115
2007-2008 Approved Budget	29,037,513	620,541	175,095	5,206,069	0	35,039,218
2008-2009 Projected Budget	31,753,716	659,722	55,000	5,067,302	0	37,535,740
2009-2010 Projected Budget	32,396,998	683,062	29,870	5,230,784	0	38,340,713
2010-2011 Projected Budget	33,053,392	707,315	30,766	5,400,126	0	39,191,599
2011-2012 Projected Budget	33,723,169	732,522	31,689	5,575,587	0	40,062,967

General Fund Expenditures



OAKLAND COUNTY MUNICIPALITIES (Total Operating and Debt Service)

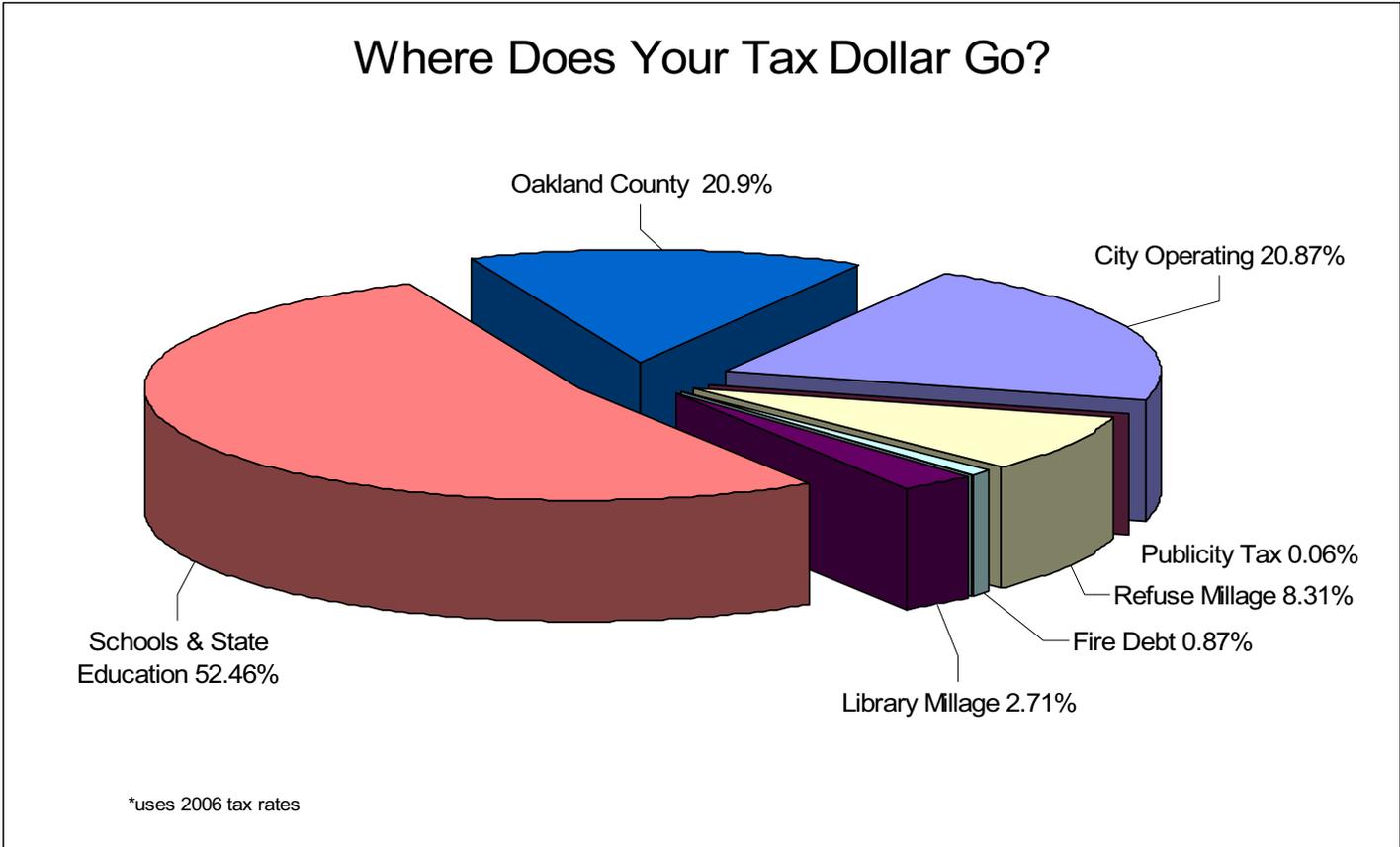


Property Tax Calculations

Millage Rate	2005-2006	2006-2007	2007-2008
General Operating Levy	7.5033	7.4207	7.3947
Publicity		0.0222	0.0214
Library	0.9709	0.9631	0.9598
Solid Waste	2.9779	2.9541	2.5165
Fire Debt	0.3295	0.3101	0.2944
CBD Authority	1.6831	1.6696	1.6638
Total in DDA	13.4647	13.3398	12.8506
Total Outside DDA	11.7816	11.6702	11.1868

Property Taxes	2005-2006	2006-2007	2007-2008
General Operating Levy	15,522,439	16,384,433	17,251,759
Publicity			50,000
Library	2,008,548	2,126,536	2,239,106
Solid Waste	6,160,525	6,522,413	5,870,943
Fire Debt	681,653	684,681	686,850
CBD Authority			

Where Does Your Tax Dollar Go



Department Totals

Account Classifications		ORIGINAL BUDGET 2006-2007	ADJUSTED BUDGET 2006-2007	6 MONTH ACTUAL 2006-2007	ESTIMATED YEAR END 2006-2007	REQUESTED BUDGET 2007-2008	MANAGER'S BUDGET 2007- 2008	APPROVED BUDGET 2007-2008
101	Mayor/Commission	28,340	28,340	13,341	25,459	30,984	30,984	30,984
136	District Court	2,011,810	2,011,810	993,925	2,030,896	2,206,011	2,206,011	2,206,011
151	Probation	455,150	455,150	226,223	450,817	512,772	512,772	512,772
172	City Manager	224,110	224,110	126,424	223,120	276,601	276,601	276,601
191	Elections	231,189	231,189	122,527	234,787	247,910	247,910	247,910
201	Finance	652,715	652,715	286,960	623,375	784,780	784,780	784,780
209	Assessor	395,335	395,335	165,139	385,229	476,780	476,780	476,780
210	Attorney	654,020	685,020	392,377	724,406	937,842	937,842	937,842
215	Clerk	238,410	238,410	107,883	238,744	279,801	279,801	279,801
226	Human Resources	411,635	411,635	176,649	383,570	521,094	521,094	496,094
233	Purchasing	30,620	30,620	13,915	30,620	36,756	36,756	36,756
248	Administration	1,469,510	1,469,510	914,217	1,660,610	1,483,710	1,483,710	1,483,710
253	Treasurer	336,030	336,030	148,721	336,209	417,205	417,205	417,205
265	City Office Building	581,100	581,100	177,068	501,350	456,761	456,761	456,761
266	Parks & Forestry	749,105	749,105	309,921	723,638	949,686	949,686	949,686
267	Building Maintenance	172,860	172,860	78,244	164,212	218,936	218,936	218,936
301	Police	10,817,990	10,943,490	5,530,238	10,946,682	13,291,882	13,291,882	13,279,984
336	Fire	7,126,793	7,135,436	3,663,709	7,150,109	8,664,505	8,664,505	8,664,505
344	Ambulance Services	526,540	517,897	350,032	518,013	632,496	632,496	632,496
372	Code Enforcement	0	413,610	3,380	389,890	421,515	421,515	421,515
400	Planning & Zoning	192,150	192,150	114,412	194,250	237,505	237,505	237,505
430	Animal Protection	77,086	45,000	16,884	45,000	45,000	45,000	45,000
441	DPS	352,400	352,400	147,146	337,291	400,272	400,272	400,272
443	Electrical	103,085	103,085	55,764	90,368	89,709	89,709	89,709
447	Engineering	318,192	318,192	129,980	316,445	318,741	318,741	318,741
448	Street Lighting	679,340	679,340	280,822	671,375	683,840	683,840	683,840
834	Cable Communications	95,100	95,100	43,242	87,939	154,130	154,130	154,130
835	Community Promotion	97,740	100,070	86,869	113,222	114,260	114,260	114,260
836	Dream Cruise	74,600	74,600	65,750	67,028	104,631	104,631	104,631
860	Retiree Insurance	4,141,036	4,141,036	2,831,328	4,342,000	0	0	0
965	Transfers to Other Funds	0	0	0	0	80,000	80,000	80,000
		33,243,991	33,784,345	17,573,091	34,006,654	35,076,115	35,076,115	35,039,218

Commission

101.101 MAYOR COMMISSION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	6,504	2,072	0	17,597	0	26,173
2004-2005 Actual	5,733	2,750	0	15,482	0	23,966
2005-2006 Actual	5,396	1,035	0	10,635	0	17,067
2006-2007 Original Budget	6,890	2,200	0	19,250	0	28,340
2006-2007 Adjusted Budget (Dec)	6,890	2,200	0	19,250	0	28,340
2006-2007 6 Month Actual	2,100	490	0	10,751	0	13,341
2006-2007 Estimated Year End	4,683	1,710	0	19,066	0	25,459
2007-2008 Dept Request	4,134	2,200	0	24,650	0	30,984
2007-2008 Manager's Budget	4,134	2,200	0	24,650	0	30,984
2007-2008 Approved Budget	4,134	2,200	0	24,650	0	30,984
2008-2009 Projected Budget	4,134	2,200	0	19,250	0	25,584
2009-2010 Projected Budget	4,216	2,266	0	20,203	0	26,685
2010-2011 Projected Budget	4,301	2,334	0	21,202	0	27,837
2011-2012 Projected Budget	4,387	2,404	0	22,252	0	29,042

44th District Court

The 44th District Court, a Judicial Court of the State of Michigan, is comprised of three divisions: the Judicial, court clerks and probation. The Court is responsible for all Civil, Traffic and Criminal cases that transpire within the boundaries of the City of Royal Oak. The Court is also the collection agency for all code violations and parking tickets. The Court processed over 109,000 cases in the year 2006.

The District Court saw an increase of 9% in Traffic tickets in 2006 and Criminal Cases increased over 11% in 2006 from the previous year. These increases resulted in the number of requested informal and formal hearings to jump significantly and added an additional 2,000 trials to the already busy dockets of the Magistrates and Judges.

The Court has two Judges, Judge Daniel Sawicki and Judge Terrence Brennan, who handle all civil and criminal trials, preliminary hearings, formal hearings, appeals, arraignments, bench warrants, etc. The Judge's salaries are paid for by the State of Michigan. The Court also has two part-time Magistrates, Ken Roy and Don Chisholm, who together heard over 9,200 informal hearings and small claims cases in 2006, another increase of 15%.

Because of jail overcrowding at the Oakland County Jail, the 44th District Court has developed several alternative programs through our Probation Department. Prisoners who would ordinarily be sent to jail but are not a threat to society such as those convicted of driving on a suspended license, are placed in TROOP. They are then ordered to perform hours of community service in the City of Royal such as picking up leaves in our parks, planting flowers in city flower beds, cleaning the Boys and Girls Club, and other civic and charitable deeds within the Community.

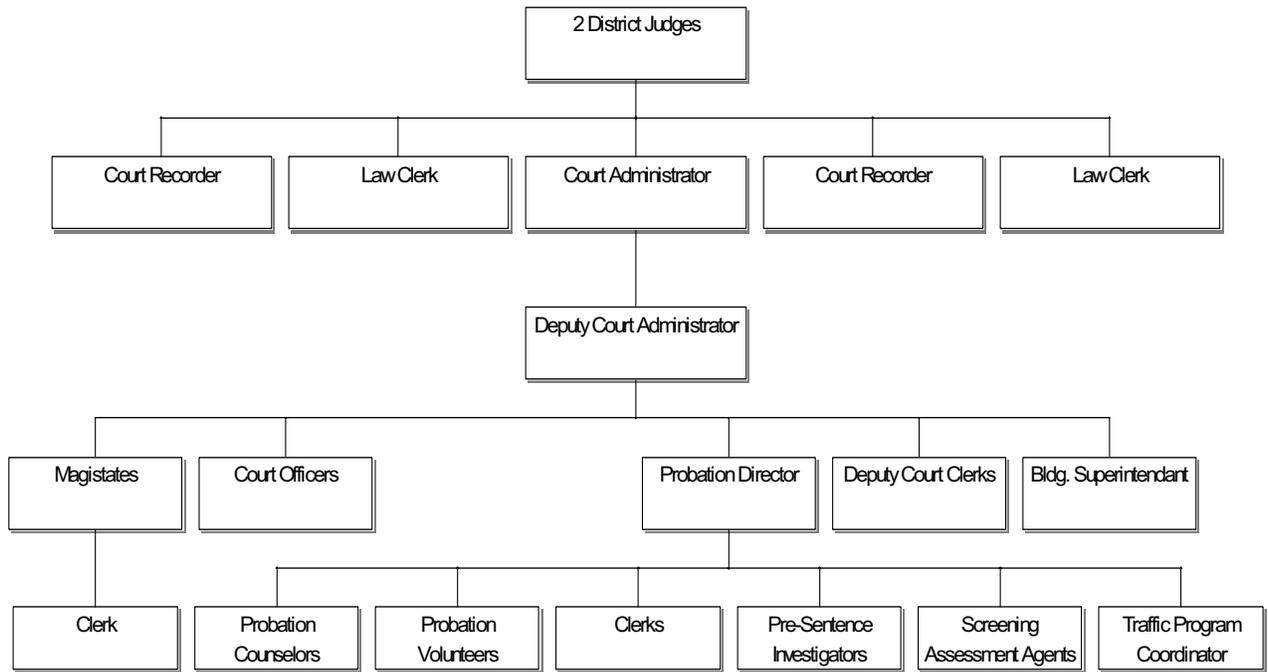
The 44th District Court received a grant from Oakland County in 2005 for a new collection software program which has enabled us to collect an extra \$238,000 in past due bills from old unpaid accounts in 2006. I am hoping the addition of our part-time court clerk will result in our being able to spend more hours on this Collection Software Program in 2007.

Because the Court is required by Statute to fulfill certain legal requirements within specific time limits, when it has become necessary to have an additional employee to comply with the law, the Court has relied on part time help.

Within the next year all court records will be stored in a data warehouse under the direction of the Michigan Supreme Court. This will enable any court in the State of Michigan to look up a name and see if they have any tickets anywhere in the State of Michigan. The Supreme Court will eventually place all of this information on a new State Court Website for every citizen to see.

In 1985 the 44th District Court grossed \$772,792. Twenty one years later, in 2006 the 44th District Court grossed over \$5,700,000. Within that same time frame our caseload grew from 11,000 cases to over 36,000 cases. This total does not include an additional 70,000 parking tickets that had to be processed in 2006. After all expenses and debts were paid, the 44th District Court still was able to turn over to the City of Royal Oak General Fund in the last fiscal year over \$1,000,000, over and beyond all expenses.

I would be remiss if I did not add that much of this would not have been possible if it were not for the fine work of the Royal Oak Police Department and Chief Quisenberry.



DISTRICT COURT	02/03	03/04	04/05	05/06	06/07	07/08
DIST COURT JUDGE	2	2	2	2	2	2
COURT ADMINISTRATOR	1	1	1	1	1	1
DEPUTY COURT ADMINISTRATOR	1	1	1	1	1	1
OFFICE MANAGER (COURT)	1	1	1	0	0	0
JUDICIAL SECRETARY/RECORDER	2	2	2	2	2	2
COURT SPRVSR - CRIMINAL	1	1	1	1	1	1
CRT SPRVSR - TRAFFIC	1	1	1	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1	1	1	1
CHIEF ACCOUNT CLERK (COURT)	1	1	1	1	1	1
COURT OFFICER	2	2	2	2	2	2
DIST COURT CLERK III	3	3	3	3	5	6
DIST COURT CLERK II	2	2	2	2	2	1
COURT BAILIFF LAW CLERK	2	2	2	0	0	0
Total	20	20	20	17	19	19

PROBATION	02/03	03/04	04/05	05/06	06/07	07/08
DIRECTOR OF PROBATION	1	1	1	1	1	1
PRE SENTENCE DIRECTOR	1	1	1	1	1	1
PROBATION OFFICER	1	1	1	1	1	1
Total	3	3	3	3	3	3

101.136 DISTRICT COURT	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	1,439,710	38,865	0	223,816	0	1,702,391
2004-2005 Actual	1,527,515	35,162	15,882	209,443	0	1,788,002
2005-2006 Actual	1,702,984	34,179	767	246,023	0	1,983,954
2006-2007 Original Budget	1,711,360	36,150	5,000	259,300	0	2,011,810
2006-2007 Adjusted Budget (Dec)	1,711,360	36,150	5,000	259,300	0	2,011,810
2006-2007 6 Month Actual	882,195	23,754	0	87,976	0	993,925
2006-2007 Estimated Year End	1,757,440	46,050	0	227,406	0	2,030,896
2007-2008 Dept Request	2,080,272	19,150	0	106,589	0	2,206,011
2007-2008 Manager's Budget	2,080,272	19,150	0	106,589	0	2,206,011
2007-2008 Approved Budget	2,080,272	19,150	0	106,589	0	2,206,011
2008-2009 Projected Budget	2,243,395	18,700	0	91,089	0	2,353,184
2009-2010 Projected Budget	2,295,090	19,244	0	94,252	0	2,408,586
2010-2011 Projected Budget	2,348,024	19,806	0	97,531	0	2,465,360
2011-2012 Projected Budget	2,402,227	20,386	0	100,931	0	2,523,544

101.151 PROBATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	385,038	7,339	0	1,423	0	393,799
2004-2005 Actual	425,239	10,460	1,016	7,435	0	444,150
2005-2006 Actual	419,889	9,423	0	6,000	0	435,313
2006-2007 Original Budget	434,800	13,300	0	7,050	0	455,150
2006-2007 Adjusted Budget (Dec)	434,800	13,300	0	7,050	0	455,150
2006-2007 6 Month Actual	223,996	2,090	0	137	0	226,223
2006-2007 Estimated Year End	437,917	12,500	0	400	0	450,817
2007-2008 Dept Request	490,712	13,300	0	8,760	0	512,772
2007-2008 Manager's Budget	490,712	13,300	0	8,760	0	512,772
2007-2008 Approved Budget	490,712	13,300	0	8,760	0	512,772
2008-2009 Projected Budget	516,689	13,500	0	8,460	0	538,649
2009-2010 Projected Budget	527,022	13,905	0	8,697	0	549,624
2010-2011 Projected Budget	537,563	14,322	0	8,940	0	560,825
2011-2012 Projected Budget	548,314	14,752	0	9,191	0	572,257

City Manager

The City Manager's Office oversees, administers and supervises all Departments within the city with the exception of those that are separated by Charter. These include the City Attorney, City Clerk and the 44th District Court. This office acts as the Chief Operating Office for the local government.

This office carries out the purchasing functions of the city and has direct supervision of the print shop.

The office also sets the City Commission agendas, negotiates labor contracts with the city's eleven bargaining units, coordinates all special projects, works with all neighborhood associations and nonprofit and business groups, and has general control of all operational, support and maintenance functions of the City Government.

The City Manager, by Charter, must submit a balanced budget to the City Commission for passage by June 30 of each year.

We are continuing to live within our means, and employees are doing more with less. Much has been saved by attrition in the workforce by not filling vacancies. Increasing revenues through fee adjustments has also helped. We are continuing to follow a 2 ½ year budget plan to bring us into balance, which is expected to be completed by the end of this next fiscal year.

Accomplishments include:

Maintaining noticeable basic city services, while saving the City dollars through attrition, and by not filling vacancies with permanent employees.

Maintaining the City's bond rating.

Completing our high scale residential units in and around our central city.

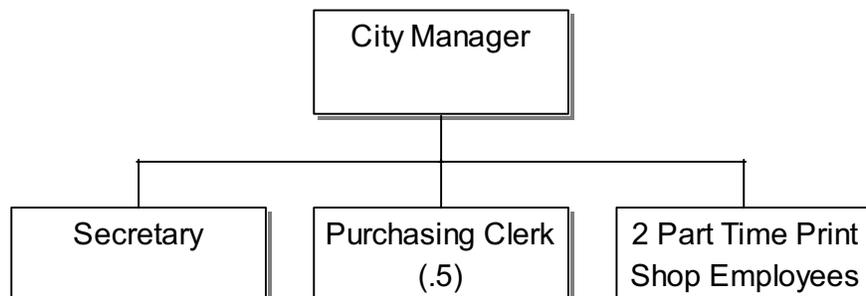
Communicating with Royal Oak citizens through monthly neighborhood leaders meetings.

I will continue my goals from this year into the next fiscal year. They include:

Improving the fiscal integrity of the City of Royal Oak,

Maintaining a high level of public safety and livability in the community and

Settling employee bargaining unit contracts.



<u>CITY MANAGER</u>	02/03	03/04	04/05	05/06	06/07	07/08
CITY MANAGER	1	1	1	1	1	1
HUMAN RESOURCE SPECIALIST	0.5	0.5	0	0	0	0
SECRETARY II - CITY MANAGER	1	1	1	1	1	1
Total	2.5	2.5	2	2	2	2

<u>PURCHASING</u>	02/03	03/04	04/05	05/06	06/07	07/08
CS 3 - PURCHASING	1	1	0.5	1	1	1
Total	1	1	0.5	1	1	1

101.172 MANAGER	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	260,542	484	0	4,814	0	265,841
2004-2005 Actual	223,116	3,019	0	3,910	0	230,045
2005-2006 Actual	265,642	693	0	2,829	0	269,164
2006-2007 Original Budget	220,610	1,200	0	2,300	0	224,110
2006-2007 Adjusted Budget (Dec)	220,610	1,200	0	2,300	0	224,110
2006-2007 6 Month Actual	125,288	152	0	983	0	126,424
2006-2007 Estimated Year End	219,620	1,200	0	2,300	0	223,120
2007-2008 Dept Request	272,381	1,200	0	3,020	0	276,601
2007-2008 Manager's Budget	272,381	1,200	0	3,020	0	276,601
2007-2008 Approved Budget	272,381	1,200	0	3,020	0	276,601
2008-2009 Projected Budget	299,648	1,200	0	3,420	0	304,268
2009-2010 Projected Budget	306,947	1,241	0	3,485	0	311,673
2010-2011 Projected Budget	314,431	1,283	0	3,552	0	319,267
2011-2012 Projected Budget	322,105	1,327	0	3,621	0	327,053

101.233 PURCHASING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	44,253	677	0	466	0	45,395
2004-2005 Actual	48,312	327	0	496	0	49,135
2005-2006 Actual	27,277	314	0	353	0	27,944
2006-2007 Original Budget	28,920	550	0	1,150	0	30,620
2006-2007 Adjusted Budget (Dec)	28,920	550	0	1,150	0	30,620
2006-2007 6 Month Actual	13,906	9	0	0	0	13,915
2006-2007 Estimated Year End	28,920	550	0	1,150	0	30,620
2007-2008 Dept Request	35,056	550	0	1,150	0	36,756
2007-2008 Manager's Budget	35,056	550	0	1,150	0	36,756
2007-2008 Approved Budget	35,056	550	0	1,150	0	36,756
2008-2009 Projected Budget	37,552	550	0	1,200	0	39,302
2009-2010 Projected Budget	38,304	567	0	1,226	0	40,096
2010-2011 Projected Budget	39,070	583	0	1,253	0	40,906
2011-2012 Projected Budget	39,851	601	0	1,280	0	41,732

101.248 ADMINISTRATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	(30)	0	0	1,100,914	0	1,100,885
2004-2005 Actual	119	0	0	1,408,704	0	1,408,823
2005-2006 Actual	8,242	0	0	1,409,544	0	1,417,786
2006-2007 Original Budget	80,000	0	0	1,389,510	0	1,469,510
2006-2007 Adjusted Budget (Dec)	80,000	0	0	1,389,510	0	1,469,510
2006-2007 6 Month Actual	55	0	0	914,162	0	914,217
2006-2007 Estimated Year End	10,000	0	0	1,650,610	0	1,660,610
2007-2008 Dept Request	0	0	0	1,483,710	0	1,483,710
2007-2008 Manager's Budget	0	0	0	1,483,710	0	1,483,710
2007-2008 Approved Budget	0	0	0	1,483,710	0	1,483,710
2008-2009 Projected Budget	0	0	0	1,485,710	0	1,485,710
2009-2010 Projected Budget	0	0	0	1,530,281	0	1,530,281
2010-2011 Projected Budget	0	0	0	1,576,190	0	1,576,190
2011-2012 Projected Budget	0	0	0	1,623,475	0	1,623,475

101.265 CITY OFFICE BUILDING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	22,402	34,642	0	497,170	0	554,213
2004-2005 Actual	18,877	30,553	0	540,948	0	590,379
2005-2006 Actual	19,533	23,431	69,425	512,314	0	624,703
2006-2007 Original Budget	20,800	31,800	0	528,500	0	581,100
2006-2007 Adjusted Budget (Dec)	20,800	31,800	0	528,500	0	581,100
2006-2007 6 Month Actual	9,635	9,073	0	158,361	0	177,068
2006-2007 Estimated Year End	20,800	29,800	0	450,750	0	501,350
2007-2008 Dept Request	19,489	32,300	16,000	388,972	0	456,761
2007-2008 Manager's Budget	19,489	32,300	16,000	388,972	0	456,761
2007-2008 Approved Budget	19,489	32,300	16,000	388,972	0	456,761
2008-2009 Projected Budget	19,652	32,300	0	389,184	0	441,136
2009-2010 Projected Budget	20,045	33,269	0	400,860	0	454,173
2010-2011 Projected Budget	20,446	34,267	0	412,885	0	467,598
2011-2012 Projected Budget	20,855	35,295	0	425,272	0	481,422

Finance Department

The Director of Finance is responsible for insuring that the City of Royal Oak is a financially sound, sustainable operation. The Department of Finance has a wide variety of duties and functions. These include financial planning, budgeting, accounting, debt administration, and retirement system administration. The department is also responsible for accounts payable, employee payroll and retiree pension payments. In addition, the Information Systems department, the Assessing Department and the Treasurer's Office report to the Director of Finance.

In the past year, the Finance Department issued almost 14,000 employee paychecks or direct deposits and almost 6,000 retiree pension payments. It also processed nearly 20,000 vendor bills totaling over \$89,500,000.

In December of 2005, the department was responsible for developing the very successful "Two and a Half Year Plan" to balance the City's General Fund budget. This year, the department concentrated on battling two "new" problems, retiree health care or OPEB costs and a seriously under funded Motor Pool system. Neither problem is truly "new", but neither was included in the much published \$6.4 million projected operating deficit of two years ago. If not for these two issues, the proposed 2007-2008 budget would have a surplus.

Last year, the department saved the city over half a million dollars by refunding two bond issues. They also issued \$4.3 million of Capital Improvement bonds to finance water and sewer improvements, which would otherwise have been paid for out of current assets, or not completed at all. The City received an upgrade of its bond rating from Moody's Investor Services. This year, bonds were issued to finance energy efficiency improvements. We expect the savings in electricity and natural gas to more than cover the debt service.

We anticipate doing another financing for Beaumont Hospital through the Royal Oak Hospital Finance Authority this year. Last spring, the authority issued \$206 million of bonds for William Beaumont Hospital and Beaumont paid the Authority a fee of \$45,000 for this service, which was donated to the General Fund.

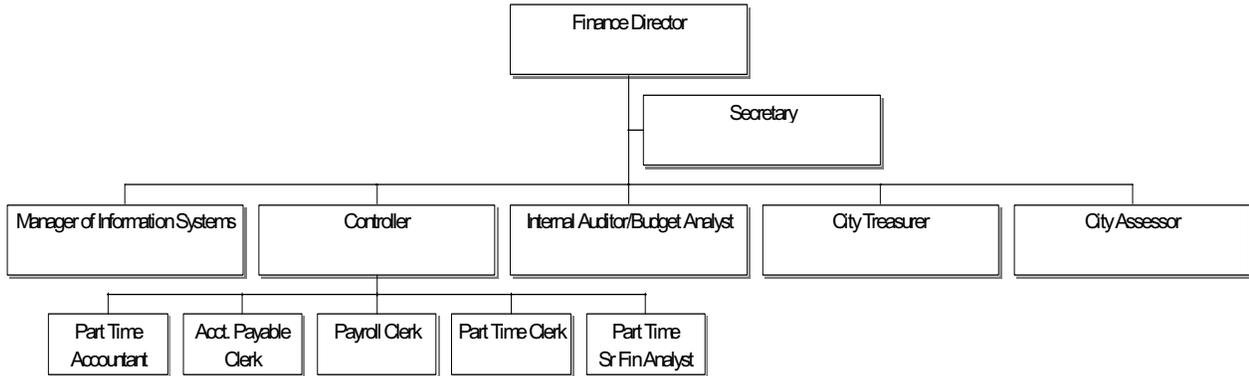
The new cost allocation plan, prepared by Rehmann Robson, under the direction of the Finance department has already resulted in over \$1 million of costs being moved from the General Fund to other funds. In 2007-2008, the cost allocation plan will save the General Fund an additional \$1,310,000.

The Finance Department is not asking for any changes in staffing at this time. The Commission, however, should be aware of staffing issues in the department. The department does not have the staff capacity to perform special projects and keep up with regular duties as well. Special projects however, are generating significant savings or revenue to the City, so the department does sometimes fall behind on regular duties. We are attempting to address this by simplifying procedures and processes.

For next year, we hope to eliminate paper filing of invoices and checks as we move to an electronic system. Invoices will be scanned and stored as electronic image files. We are well on the way to implementing a procurement card system, in cooperation with ReGroup Advisors, which will reduce purchasing costs. The Charter Review Committee will be recommending charter changes to allow the Finance Director to supervise purchasing and we plan to expend considerable efforts in improving our purchasing operation.

The Department also plans to conduct an examination of fees and charges for services to be sure the city is charging appropriately. We will also be looking at alternative revenue sources and for more ways to reduce the cost of City government or at least transfer costs away from the General Fund. The department will also be working on a modification of the account structure and further refinements to the accounting and budgeting systems.

The computer software used to manage the financial, payroll, human resources and billing systems is still a major concern. It is awkward, difficult and slow to use and it doesn't provide the flexibility we need. Never the less, we are not proposing to change the system at this time. That will be a major project, which the department is not up to at the moment. It will also be a major cost, which the City can ill afford at present time.



FINANCE	02/03	03/04	04/05	05/06	06/07	07/08
DIRECTOR OF FINANCE	1	1	1	1	1	1
CONTROLLER	1	1	1	1	1	1
INTERNAL AUDITOR/BDGT ANALYST	1	1	0	1	1	1
ACCOUNTANT II	1	1	1	0	0	0
SECRETARY I - FINANCE	1	1	1	1	1	1
PAYROLL CLERK III	1	1	1	1	1	1
FINANCE - MC 3	1	1	1	1	1	1
Total	7	7	6	6	6	6

101.201 FINANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	496,281	2,225	0	5,286	0	503,792
2004-2005 Actual	540,231	1,651	0	10,662	0	552,544
2005-2006 Actual	509,056	2,663	0	6,641	0	518,361
2006-2007 Original Budget	577,470	4,000	0	71,245	0	652,715
2006-2007 Adjusted Budget (Dec)	609,970	4,000	0	38,745	0	652,715
2006-2007 6 Month Actual	278,627	703	0	7,630	0	286,960
2006-2007 Estimated Year End	586,600	4,000	0	32,775	0	623,375
2007-2008 Dept Request	754,769	5,250	0	24,761	0	784,780
2007-2008 Manager's Budget	754,769	5,250	0	24,761	0	784,780
2007-2008 Approved Budget	754,769	5,250	0	24,761	0	784,780
2008-2009 Projected Budget	812,574	5,375	0	24,886	0	842,835
2009-2010 Projected Budget	828,825	5,536	0	25,638	0	859,999
2010-2011 Projected Budget	845,402	5,702	0	26,413	0	877,517
2011-2012 Projected Budget	862,310	5,873	0	27,211	0	895,394

City Assessor

The mission of the Assessor's Office is to uniformly and equitably value all taxable property in the City of Royal Oak. The annual creation of this tax base provides funding for education, police, fire, and other services. The Assessor's Office continually aspires to improve the quality of service to the public while delivering reliable information in a timely and professional manner. The office endeavors to become a model for other communities to emulate.

The office currently consists of the City Assessor, an appraiser, a municipal clerk II, a municipal clerk III, and a part-time appraiser. There previously existed a Deputy Assessor, but due to a retirement in June of 2005, that position was left vacant and eventually eliminated.

The office has a cycle of events to be considered as accomplishments for the last year. They are charged with preparing an assessment roll annually and the daily workload revolves around reaching that conclusion. From the new assessing system, they printed new records for all new or revised properties. With the assistance of quality, professional outside counsel, the Assessor was able to settle, dismiss, or win most of the Tax Tribunals that were brought against the City.

This past year was a little smoother in the respect that the office is more familiar with the new computer system. They will still face many hardships in performing the daily duties.

Specifically, it is impossible for the Assessor to perform certain administrative aspects of his position, due to the limited staff. He has been forced to absorb the duties of the eliminated Deputy's position. In doing so, those items that would normally be addressed, above the daily responsibilities of the office, continue to be set aside. The City of Royal Oak is large enough in population, parcel count, and valuation to substantiate an Assessor's Office consisting of at least three more employees.

The Deputy position formerly handled all the commercial and industrial properties. Last year Oakland County was used under contract to perform the file maintenance on the commercial and industrial properties. Due to the inconsistencies in record keeping and the uniformity of appraisal, it was decided to use the part time appraiser in that capacity this year.

The C&I position was also responsible for all property splits and combinations. That responsibility included the addition of 119 new parcels, largely from condominium developments, apartment conversions, and typical residential lot splits in 2006. The supervision of all matters involving homestead exemptions, the tracking of all changes relating to assessor's corrections, July and December Board changes, and penalty levies was split between the Assessor and the Municipal Clerk II.

The Residential Appraiser has been an appreciated new member of the staff. Hired in May 2005, he hit the ground running and hasn't stopped. He was informed from the beginning that the Assessor wasn't able to provide him the attention he deserved, due to the increased workload. The Assessor had hoped to accompany him in the field for training and review, but with the loss of the Deputy, that was impossible. The Assessor discussed matters daily with the residential Appraiser and he has performed admirably.

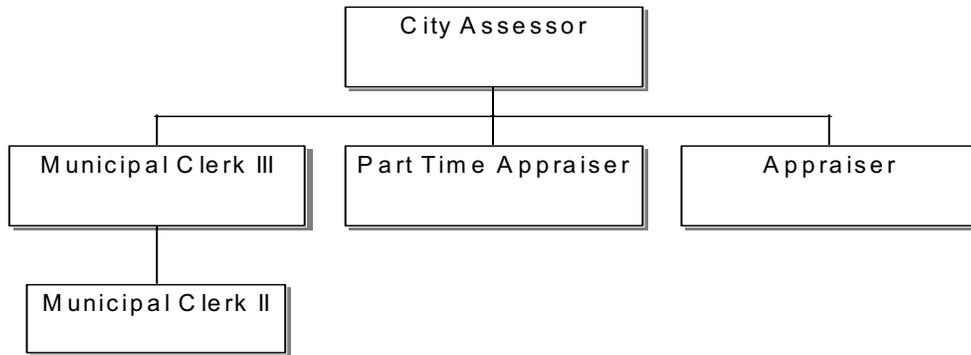
Another appraiser on staff would alleviate the overloaded schedule. It would also allow the review of the approximately 1,200 sales that occur in the residential class annually. Many of the almost 25,000 parcels that are residential have not been reviewed or revisited in many years. This all culminates in potential tax revenue that is lost, due to possibly outdated records. It is hoped that in the future, once fortunes improve, these issues might seriously be addressed.

The Assessor proposed an upgrade of the Municipal Clerk II for consideration for last year's budget and would like it revisited this year. The Assessor's office is unique in the nature of the business conducted. The Clerk II, with the Deputy position eliminated, has been forced to absorb the homestead responsibilities. She was only able to accept this challenge because of the 3 year apprenticeship she received in working with the Deputy. This position cannot be filled internally or externally by anyone that has not experienced the learning curve. It involves thorough knowledge of the forms and of the legislative language that governs the myriad range of possibilities involved in homestead status and the uncapping of values. A portion of this Clerk's day now consists of reviewing all recorded documents to determine whether or not they should uncap. The homestead issue involves constant policing and requires residents to provide necessary proof of identification and residence to qualify for the lower tax rate afforded through homestead status.

The Assessor continues to try and find ways to transition and perform to the best of his abilities. He addresses his daily routines with vigor, with the hopes of clearing time to do the things he wants to improve the Office. He envisions a complete

documented commercial and industrial sales file that will benefit the public and the office. He hopes to address all land values and effective age problems with the residential properties, which will make all values more defensible. He is extremely pleased that the City has retained the current outside counsel for all Tax Tribunal matters. Her assistance, expertise, professionalism, and depth of commitment have been a tremendous benefit to the City of Royal Oak. She is the best in her field and is respected by her peers and other Assessors.

Keeping the goals and mission in mind, the Assessor was able to submit the 2007-2008 fiscal year budget within the commitment of his resources. Decreasing revenues coupled with increasing expenses remains a challenge to maintain and improve services with less personnel and resources.



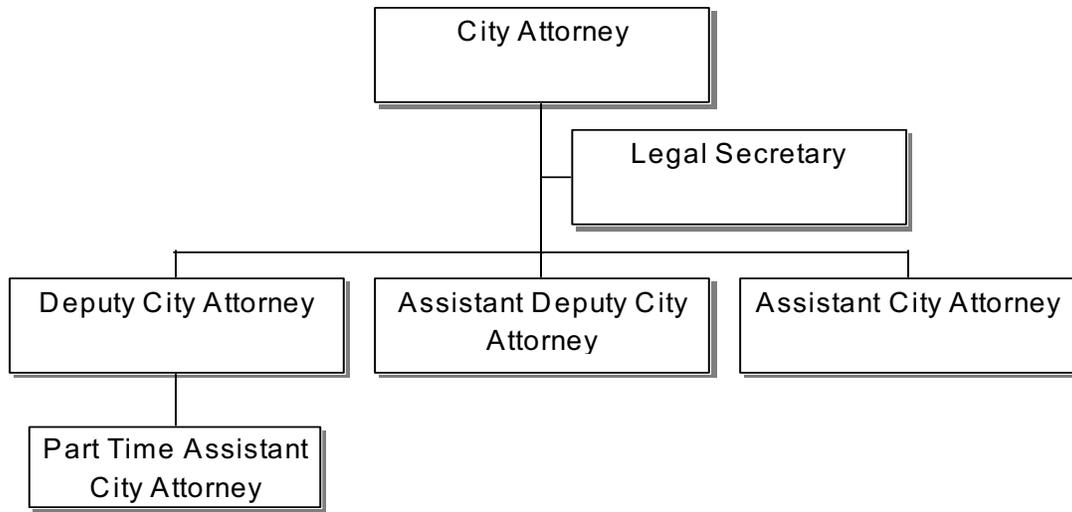
ASSESSOR	02/03	03/04	04/05	05/06	06/07	07/08
CITY ASSESSOR	1	1	1	1	1	1
DEPUTY CITY ASSESSOR	1	1	1	1	0	0
APPRAISER	1	1	1	1	1	1
ASSESSING - MC 3	1	1	1	1	1	1
ASSESSING - MCI	1	1	1	1	1	1
Total	5	5	5	5	4	4

101.209 ASSESSOR	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	362,436	2,077	0	76,837	0	441,350
2004-2005 Actual	364,408	1,962	0	68,498	0	434,868
2005-2006 Actual	310,978	2,685	0	60,496	0	374,159
2006-2007 Original Budget	325,460	2,730	0	67,145	0	395,335
2006-2007 Adjusted Budget (Dec)	325,460	2,730	0	67,145	0	395,335
2006-2007 6 Month Actual	159,907	801	0	4,431	0	165,139
2006-2007 Estimated Year End	325,460	2,689	0	57,080	0	385,229
2007-2008 Dept Request	404,458	2,700	0	69,622	0	476,780
2007-2008 Manager's Budget	404,458	2,700	0	69,622	0	476,780
2007-2008 Approved Budget	404,458	2,700	0	69,622	0	476,780
2008-2009 Projected Budget	437,218	2,950	0	71,926	0	512,094
2009-2010 Projected Budget	445,962	3,238	0	74,013	0	523,213
2010-2011 Projected Budget	454,882	3,554	0	76,172	0	534,608
2011-2012 Projected Budget	463,979	3,904	0	78,406	0	546,289

City Attorney’s Office

The City Attorney’s Office, which is established by City Charter, serves as legal counsel to the City Commission, all City departments and all employees in all matters relating to all official duties. These matters include the preparation and review of contracts, the preparation of ordinances, the prosecution of ordinance violations in the 44th District Court, management of all civil litigation involving the City (including the oversight of insurance counsel and outside retained counsel), invoice collection, the review of bonds and insurance, and nuisance abatement. The City Attorney’s Office also performs any other functions that may be imposed by the City Commission, either by ordinance or by resolution.

The current office staff consists of five full-time City employees – the City Attorney, a Deputy City Attorney, two Assistant City Attorneys, and one legal secretary.



<u>ATTORNEY</u>	02/03	03/04	04/05	05/06	06/07	07/08
CITY ATTORNEY	1	1	1	1	0	1
DEPUTY CITY ATTORNEY	1	1	1	1	1	1
ASSISTANT CITY ATTORNEY	1	1	1	2	2	2
LEGAL SECRETARY	1	1	1	1	1	1
Total	4	4	4	5	4	5

101.210 ATTORNEY	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	461,424	17,137	0	130,490	0	609,050
2004-2005 Actual	514,400	17,564	0	49,887	0	581,852
2005-2006 Actual	513,139	17,429	0	187,550	0	718,119
2006-2007 Original Budget	359,420	17,500	0	277,100	0	654,020
2006-2007 Adjusted Budget (Dec)	463,185	17,500	0	204,335	0	685,020
2006-2007 6 Month Actual	242,973	8,855	0	140,550	0	392,377
2006-2007 Estimated Year End	547,256	17,500	0	159,650	0	724,406
2007-2008 Dept Request	757,161	17,500	0	163,181	0	937,842
2007-2008 Manager's Budget	757,161	17,500	0	163,181	0	937,842
2007-2008 Approved Budget	757,161	17,500	0	163,181	0	937,842
2008-2009 Projected Budget	830,369	17,500	0	160,681	0	1,008,550
2009-2010 Projected Budget	846,976	18,025	0	165,496	0	1,030,497
2010-2011 Projected Budget	863,916	18,566	0	170,456	0	1,052,938
2011-2012 Projected Budget	881,194	19,123	0	175,565	0	1,075,881

City Clerk's Office

The basic responsibilities of the Clerks Office is conducting elections, registering voters, providing birth and death certificates, providing dog licenses, bike licenses, solicitation permits, Dream Cruise permits, issuing new business licenses and taxis. Applications are accepted and processed from residents who want to serve on City Boards and Committees. The office posts meeting notices and takes minutes of official city meetings. They produce weekly Commission packets. The agenda documents and contracts are scanned into Laserfiche. The Clerk's Office is the keeper of official city records, processes Freedom of Information requests, serves as a notary public and handles money.

The election cycle consists of sending ID cards to voters, mail absentee applications to those on the permanent list and mail ballots; order election supplies including ballots; test ballots and the program; prepare tabulators, ballot boxes and supply boxes for each precinct. The Clerk's Office prepares precinct lists to be used on election day. They verify candidate petitions and prepare requests from candidates for voter lists. They also train election workers and oversee election day. They process election results, update voter history and identify the cost for the election.

There are 4.5 full time and 2 part-time employees in the Clerk's Office; one City Clerk, one Deputy City Clerk, two Municipal Clerk III positions and half-time shared Clerk Steno who is responsible for Purchasing. Two part-time clerks have replaced two full time Municipal Clerk I-II positions.

The public would not receive a great deal of information about City government without the Clerk's Office. The staff handles approximately 2,330 incoming calls per month. They use the phone system to guide callers to different departments.

The following number of certificates were filed in the Clerk's Office in 2006: birth records 6,094 and death records 1,995. Approximately 500 requests per month are received for mail-in birth certificate orders. Requests for death certificate copies and reorders amount to approximately 20,000 certificates/year.

In 2006, 46 Initial Merchant Licenses, 23 misc. business licenses, 228 annual business license renewals, 15 peddler permits, 36 solicitation permits, 56 special event permits, 67 Woodward Dream Cruise permits, 42 taxi drivers' permits and 45 taxi bond plates were processed.

The office has processed 16 banner requests for 5th/Main and 18 requests for 11/Main Streets, ranging from one week to one month at those intersections. There were 27 sidewalk café licenses issued in 2006.

The staff was responsible for preparing minutes for the following meetings:

City Commission	Joint Commission/DDA	Charter Review
LCC	Building Authority	
Civil Service	Fire Civil Service	

Agenda packets are compiled and scanned into document imaging for the website. Weekly packets are mailed out of the office for the Commission.

The Office of the City Clerk is responsible for the administration of elections. There were three successful elections:

- School Board & Bond May 2, 2006 – 22.3% or 10,346 voted out of 46,538 registered voters
- Primary Election August 8, 2006 – 19.22% or 8,847 voted out of 46,022 registered voters
- General Election November 7, 2006 – 60.26% or 27,746 voted out of 46,047 registered voters

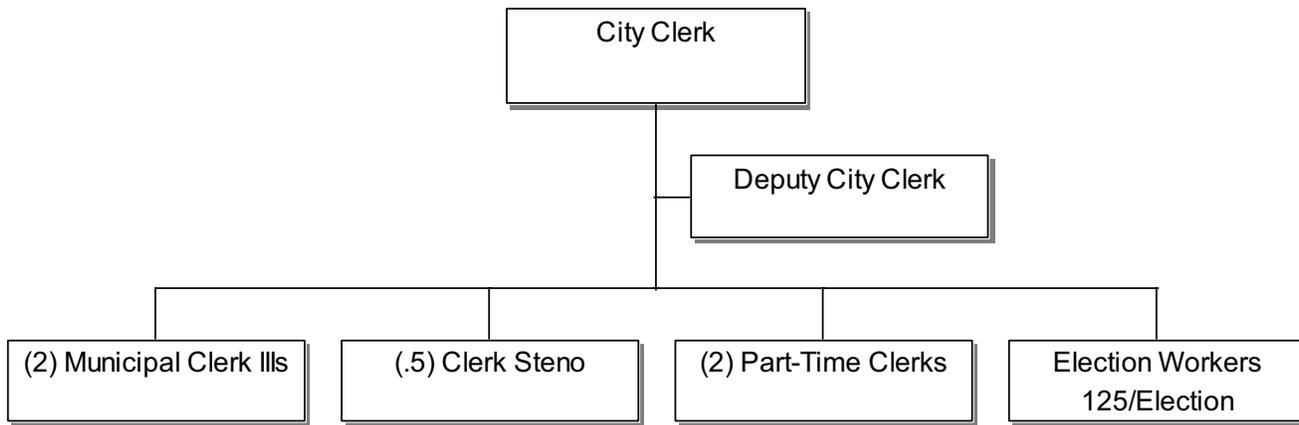
In May 4,675 absentee ballots were processed, with 4,085 returned. In August 4,215 absentee ballots were processed, with 3,827 returned. In November 6,619 absentee ballots were processed with 6,340 returned. We used the M100's optical scan equipment in May and, in August, the AutoMARK terminals were added to our election equipment.

We issue dog licenses and renewals daily. In 2006, 1,900 licenses were issued; in 2005, 1,862 were issued, in 2004, 2,067 were issued; in 2003, 2,253 were issued; in 2002, 2,258 were issued; in 2001, 2,063 were issued; in 2000, 1,227 were issued and in 1999, 890 were issued. In April 2006 we held our fifth annual rabies vaccination clinic where 219 shots were given and 234 dog licenses were issued (26 licenses were under the amnesty program).

The Clerk maintains the Boards & Committees list, processed 35 FOIA requests, processed 39 SDD/SDM's, 44 Class C liquor license renewals, 6 liquor transfers, residential parking permits, snow emergency permits, newspaper advertising, resolutions and ordinances. The Clerk publishes seventy-five (75) new resident packets every two to three months.

Challenges for next year include:

- Administer one consolidated election consisting of city, school candidates and proposals
- We may have to administer an Open Presidential Primary the beginning of February. It is not budgeted and an adjustment will have to be made. The State of Michigan will reimburse all municipalities for this special election.
- Continue to hire new election workers and train them on the new ES&S M100 and AutoMARK election equipment
- Relocate voting precincts where schools are closing
- Keep updated on election law changes and ADA requirements for 2007
- Accept debit and charge cards when processing birth, death or other counter transactions and off the website
- Increase fees where possible
- Increase the number of dog licenses and incorporate a new dog tag system
- Streamline the business license program, eliminate unnecessary paperwork and update software
- Keep spending within budgeted amounts
- Incorporate an agenda/minute-producing program for internal use and produce E-packets for the Commission
- Continue to assist the City Manager's Office when needed



CITY CLERK	02/03	03/04	04/05	05/06	06/07	07/08
CITY CLERK	1	1	1	1	1	1
DEPUTY CITY CLERK	1	1	1	1	1	1
CS 3 - PURCHASING	0	0	0.5	0	0	0
CITY CLERK - MC 3	2	2	2	2	2	2
CITY CLERK - MC II	3	3	2	0	0	0
Total	7	7	6.5	4	4	4

101.191 ELECTIONS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	133,993	6,552	0	14,193	0	154,739
2004-2005 Actual	186,396	13,034	0	12,277	0	211,707
2005-2006 Actual	178,866	27,080	187,324	13,812	0	407,082
2006-2007 Original Budget	183,725	27,000	0	20,464	0	231,189
2006-2007 Adjusted Budget (Dec)	183,725	27,000	0	20,464	0	231,189
2006-2007 6 Month Actual	113,000	6,508	0	3,020	0	122,527
2006-2007 Estimated Year End	225,687	7,000	0	2,100	0	234,787
2007-2008 Dept Request	206,710	24,500	0	16,700	0	247,910
2007-2008 Manager's Budget	206,710	24,500	0	16,700	0	247,910
2007-2008 Approved Budget	206,710	24,500	0	16,700	0	247,910
2008-2009 Projected Budget	224,952	41,000	0	23,050	0	289,002
2009-2010 Projected Budget	229,451	42,230	0	24,422	0	296,103
2010-2011 Projected Budget	234,040	43,497	0	25,898	0	303,435
2011-2012 Projected Budget	238,721	44,802	0	27,487	0	311,010

101.215 CLERK	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	225,091	4,253	0	11,285	0	240,629
2004-2005 Actual	236,911	6,650	0	16,293	0	259,854
2005-2006 Actual	201,284	5,384	0	12,178	0	218,846
2006-2007 Original Budget	217,530	5,250	0	15,630	0	238,410
2006-2007 Adjusted Budget (Dec)	217,530	5,250	0	15,630	0	238,410
2006-2007 6 Month Actual	101,592	3,229	0	3,061	0	107,883
2006-2007 Estimated Year End	218,509	7,700	0	12,535	0	238,744
2007-2008 Dept Request	246,313	7,700	10,095	15,693	0	279,801
2007-2008 Manager's Budget	246,313	7,700	10,095	15,693	0	279,801
2007-2008 Approved Budget	246,313	7,700	10,095	15,693	0	279,801
2008-2009 Projected Budget	264,793	8,500	0	15,743	0	289,036
2009-2010 Projected Budget	270,089	8,755	0	16,215	0	295,059
2010-2011 Projected Budget	275,491	9,018	0	16,702	0	301,210
2011-2012 Projected Budget	281,001	9,288	0	17,203	0	307,492

Human Resource Department

The mission of the Human Resource Department is to provide the customers – management, employees, retirees, applicants and the general public – with efficient, effective and courteous human resource and risk management services within legal, professional and ethical parameters.

The primary functions and responsibilities of the Department include:

1. Coordinate and administer the recruitment, screening, selection, in-processing and orientation of new employees, consistent with federal and state laws and the local Civil Service Ordinance.
2. Oversee the classification, promotion, transfer and evaluation of employees consistent with union contract provisions and civil service rules.
3. Administer compensation and benefit plans for employees consistent with contract provisions, including leave benefits, tuition reimbursement, deferred compensation, and special pays. Administer health, dental, vision, life and supplemental insurance plans for all employees and retirees including monthly billings, liaison duties with providers, and processing of employee/retiree status changes, including Medicare A, B & D (dependents, beneficiaries, COBRA notices, etc.)
4. Negotiate, interpret and administer union contracts, resolve grievances, prepare for and participate in Act 312 and grievance arbitration.
5. Provide counseling and assistance to department heads and employees relevant to personnel problems.
6. Coordinate/facilitate training to meet the needs of other departments and employees.
7. Risk Management: Receive and forward liability claims from the public to MMRMA; receive, process and forward workers' compensation and unemployment compensation claims to third party administrators; ensure compliance with MIOSHA and accident/injury policies and procedures; perform liaison duties with workers' comp clinics for employee injuries, new hire physicals, federally mandated drug and alcohol tests, etc.
8. Develop, distribute and monitor city policies such as sexual harassment, EEO, ADA, Family and Medical Leave Act, workplace violence, employee assistance, drug free workplace, MSDS, employee suggestions, nepotism, etc.
9. Maintain applicant, employee and retiree records.
10. Serve as liaison to the city's historical groups.
11. Serve on the following Commissions and Boards:
 - A.) Fire Civil Service Commission
 - B.) Civil Service Board
 - C.) Fire Safety Committee
 - D.) DPS Safety Committee
 - E.) Combined City Hall/Library/Police Dept. Safety Committee

The Human Resource Department consists of four full-time employees: The Human Resource Director who oversees department operations and reports to the City Manager, the Human Resource Specialist, Confidential Secretary and Municipal Clerk III who report to the Human Resource Director.

Department accomplishments for 2006:

1. Assisted in recovering more than \$180,000 in Medicare retiree drug subsidies.
2. Conducted a first-time internal audit of all health plans to verify employee and dependent eligibility.
3. Participated in preparation for and attended multiple labor negotiation and mediation meetings.
4. Assisted the Library Board in hiring a Library Director.

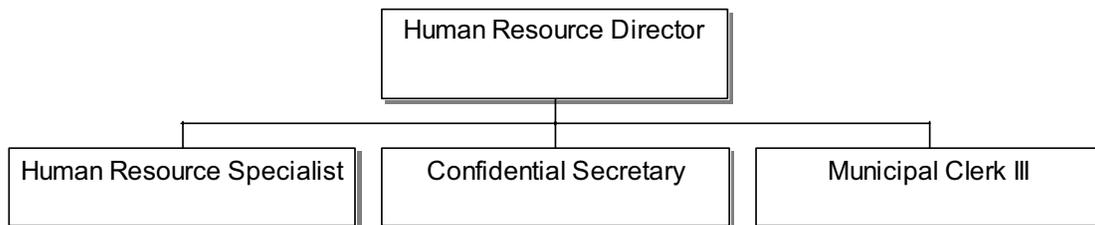
5. For calendar year 2006, processed over 1100 applications resulting in the hiring of 9 full-time and 64 part-time employees. In addition to the Library Director, the full-time positions which were filled include City Treasurer, Deputy Finance Director, Building Official, Deputy Building Official, two Police Officers, a Police Service Aide and a Court Officer. For calendar year 2006, processed terminations for 20 full-time employees.
6. For calendar 2006, processed promotions for 22 full-time employees.
7. Reduced employment advertising costs by:
 - Reducing print ads for posted positions to one or two lines and referring applicants to the City's web-site for detailed information.
 - Encouraging Department Heads to share applications for part-time positions when possible, rather than post separately for each.

Current and Future Challenges:

Municipalities, including Royal Oak, frequently share information regarding labor agreements and negotiation issues. There are definite benefits to participating in this exchange. We are struggling, however, to complete lengthy surveys in a timely manner, given the department staffing and workload. For the same reasons, we are unable to cross train staff to the extent that would otherwise be possible.

Continuing to meet the needs of employees, department heads, unions, retirees and the public with the current staff size and budget is a constant challenge. On a global level, the City's budget issues can have an adverse effect on some employees or groups of employees, leading to reduced morale in some cases and an increase in union grievances, as well as other issues. Human Resources will continue to work with the City Commission, City Manager, and Department Heads, within the parameters of the various labor agreements and applicable resources to meet the City's needs.

In order to obtain a thorough review of job classifications for the unrepresented associations consisting of employees in the Professional and Technical, Department Head/Deputy Department Head, Executive Department Head and Appointed Department Head groups, the budget includes \$20,000 for an external classification and compensation study. Historically, on a periodic basis, salary ranges for positions in the above mentioned associations have been compared to salary ranges in similar positions from surrounding communities. In-depth studies, however, were never conducted to compare actual job responsibilities and requirements of those positions.



HUMAN RESOURCES	02/03	03/04	04/05	05/06	06/07	07/08
HUMAN RESOURCE DIRECTOR	1	1	1	1	1	1
HUMAN RESOURCE SPECIALIST	0.5	0.5	1	1	1	1
SECRETARY I - HR	1	1	1	1	1	1
H/R - MC 3	1	1	1	1	1	1
H/R - MC II	0	1	0	0	0	0
Total	3.5	4.5	4	4	4	4

101.226 HUMAN RESOURCES	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	284,687	1,960	0	60,160	0	346,807
2004-2005 Actual	317,365	1,775	0	58,976	0	378,116
2005-2006 Actual	290,071	1,498	0	49,779	0	341,348
2006-2007 Original Budget	313,100	1,175	0	97,360	0	411,635
2006-2007 Adjusted Budget (Dec)	313,100	1,175	0	97,360	0	411,635
2006-2007 6 Month Actual	157,085	210	0	19,353	0	176,649
2006-2007 Estimated Year End	312,537	975	0	70,058	0	383,570
2007-2008 Dept Request	392,248	1,100	0	127,746	0	521,094
2007-2008 Manager's Budget	392,248	1,100	0	127,746	0	521,094
2007-2008 Approved Budget	392,248	1,100	0	102,746	0	496,094
2008-2009 Projected Budget	432,418	1,210	0	106,216	0	539,844
2009-2010 Projected Budget	441,127	1,271	0	111,596	0	553,993
2010-2011 Projected Budget	450,012	1,334	0	117,249	0	568,595
2011-2012 Projected Budget	459,079	1,401	0	123,190	0	583,669

City Treasurer

The Treasurer's Office oversees the tax and water billing staff and the City Cashier. The primary responsibility of the Treasurer's Office is customer service. The office handles the billing of all property taxes, assessments, and water charges and the receipt of monies through the City Hall Cashier. In addition, the office handles all of the accounts receivable billing, rehab loan accounting, parking permits, structure passes and structure attendant revenue for the parking system, collection, balancing and accounting for city revenues collected by the cashier and the reconciliation and posting of all revenues collected at off-site locations. The Treasurer is responsible for investing and tracking investments of City funds, the strategic planning of investments to cover regular planned expenditures, such as accounts payable, payroll and retirement, as well as, planning for non-regular expenditures, such as bond payments.

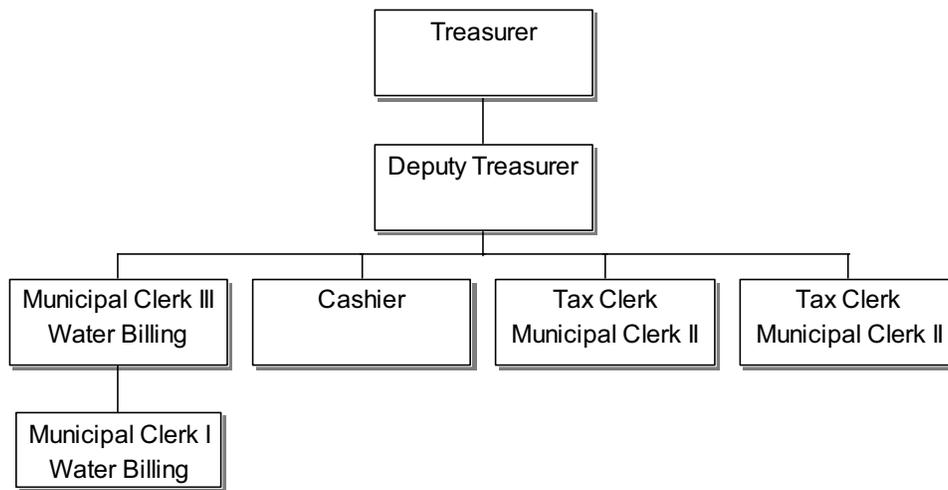
The Treasurer's Office staff consists of a Deputy Treasurer, two municipal clerks and a cashier. Water billing is staffed by two municipal clerks. All department members have specific responsibilities, but are crossed trained in the functions for both water and tax. This provides the office with strength and depth as needed. As the Office sends out 75,000 tax bills and approximately 96,000 water bills annually, a tremendous amount of resident calls, over 33,000 in 2006, are handled here. Much of the service offered is informational as well as educational. Any department member can be called upon to provide support when volumes are heavy.

With the help of a progressive and innovative staff, both the Water Billing Department and the Treasurer's Office have significantly tightened up operations and eliminated tasks identified non-value added. We pride ourselves on the service that we offer to our residents.

This past year the office has been able to add value to the City's investment portfolio through diversification and improve the yield of the investments through a more active management of the portfolio and greater use of bank products and services. Residents have the option of paying tax bills on-line by credit card through Oakland County. In addition, in January 2006 the Office began offering direct debit payments for water bills. This program has been tremendously popular, with 1052 residents, or 4% of our total customer base, signed up.

This coming tax season will be the final year of the three year plan for moving the County operating tax to the summer tax bill, with the full County operating tax levied in the summer of 2007. The City will significantly benefit from this when all other levies are successfully moved to the summer bill. The City will then issue only one tax bill annually, saving half the cost of printing and mailing, and reducing the volume of tax mailings by approximately 30,000 bills.

This year we will continue to work with the County to offer online property tax information, expand the usage of credit and debit cards to the Cashier and Clerks Office and look for additional ways to provide residents with the opportunity to make their payments in the most effective manner. Residents continue to ask for the ability to research tax and water information, as well as bill payment methods, online.



TREASURER	02/03	03/04	04/05	05/06	06/07	07/08
CITY TREASURER	1	1	1	1	1	1
DEPUTY CITY TREASURER	1	1	1	1	1	1
CASHIER II	1	1	1	1	1	1
TREASURER - MC II	1	1	1	2	2	2
TREASURER - MC I	1	1	1	0	0	0
Total	5	5	5	5	5	5

101.253 TREASURER	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	250,986	1,485	0	3,537	0	256,009
2004-2005 Actual	252,862	1,347	0	4,035	0	258,245
2005-2006 Actual	340,387	1,779	0	7,065	0	349,231
2006-2007 Original Budget	325,180	1,500	0	9,350	0	336,030
2006-2007 Adjusted Budget (Dec)	325,180	1,500	0	9,350	0	336,030
2006-2007 6 Month Actual	144,175	788	0	3,758	0	148,721
2006-2007 Estimated Year End	325,010	1,599	0	9,600	0	336,209
2007-2008 Dept Request	409,645	1,650	0	5,910	0	417,205
2007-2008 Manager's Budget	409,645	1,650	0	5,910	0	417,205
2007-2008 Approved Budget	409,645	1,650	0	5,910	0	417,205
2008-2009 Projected Budget	441,445	1,750	0	5,910	0	449,105
2009-2010 Projected Budget	450,274	1,785	0	6,077	0	458,135
2010-2011 Projected Budget	459,279	1,820	0	6,248	0	467,347
2011-2012 Projected Budget	468,465	1,856	0	6,425	0	476,745

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PUBLIC SAFETY



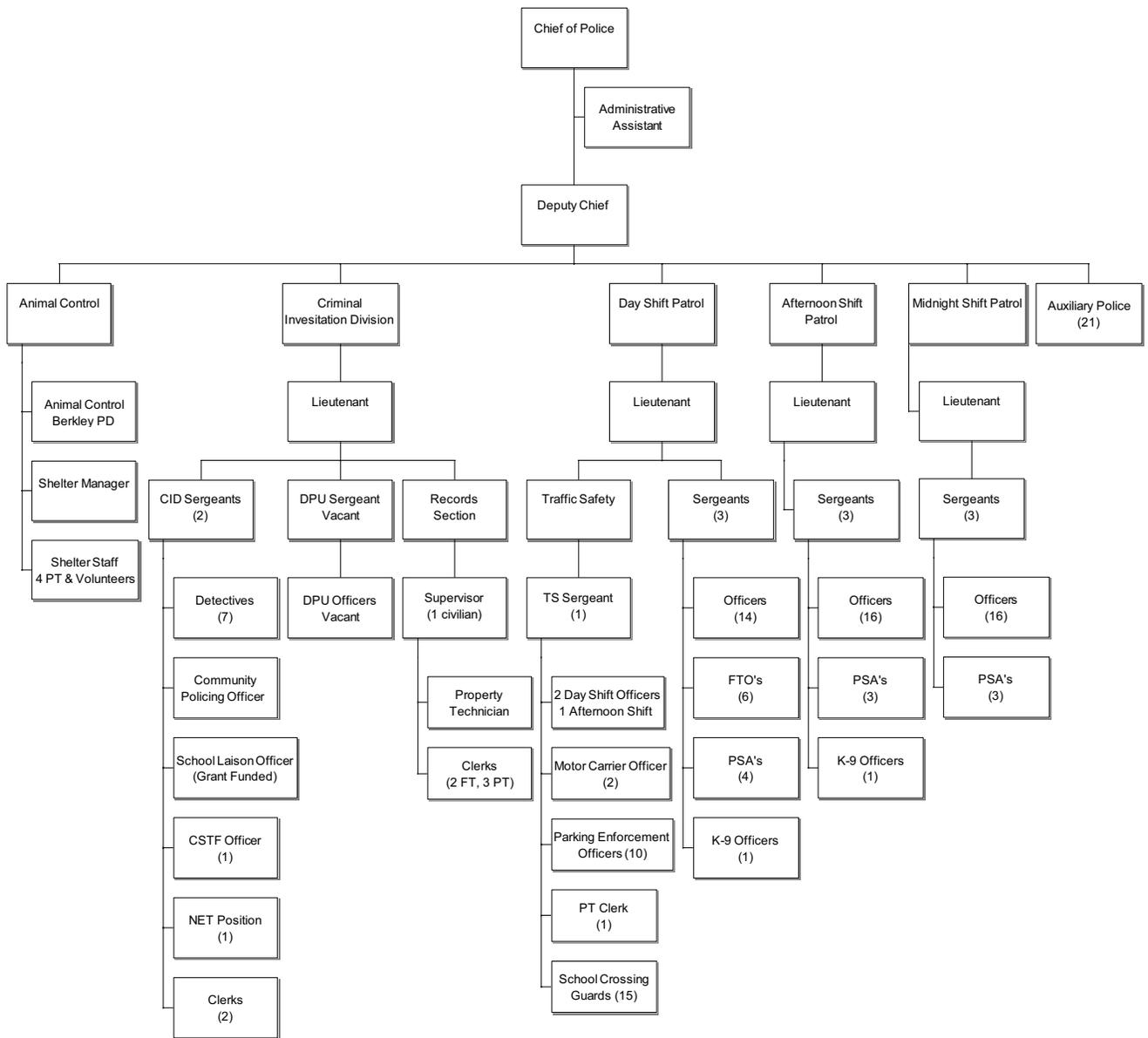
Police Department

The Royal Oak Police Department continues to proudly serve the City of Royal Oak and all those that live, work, travel through and recreate within our borders. The financial difficulties that have adversely affected the level of service our residents and visitors have come to expect continue to challenge us to be more innovative, resourceful and efficient. Despite the changes and difficulties, we remain a progressive law enforcement agency possessing strong values that emphasize ethical behavior, a principled decision making mindset with a commitment to serve our community. The staffing reductions we dealt with in preceding years was somewhat mitigated in that during fiscal year 2006/07 the City Commission did authorize the filling of vacancies we experienced due to attrition. Anticipated medium and long term projections of dealing with a reduced work staff, however, have materialized, most notably in the rise of reported crime. As stated in a report submitted to the City Manager in November of 2006, Part "A" Crimes increased 18.7% from 2000 to 2005 with significant rises in narcotic complaints, forcible sexual assaults, frauds and weapons violations. The evidence suggests a correlation between the decrease in the number of sworn officers and the rise in criminal activity. This trend appears to be regional and to some extent national. Also, to again support the correlation mentioned above, the State of Michigan has seen a decrease in approximately 1600 police officers across the state since September 11, 2001.

A solution to this dilemma is quite obvious, hire more police officers. Unfortunately financial resources being what they are locally, as well as within state government, makes this difficult, without adversely affecting other governmental services. Clearly, this is a time to establish priorities and make hard and unpopular decisions, while at the same time continuing to assess what we do and how we can do it, in maximizing existing resources. To this end the Police Department will do the following:

1. Continue to aggressively seek alternative funding sources to fund operations and or secure equipment. We have been successful in being diligent and innovative, securing grants to fund a new school resource officer position, as well as one to purchase replacement in-car video cameras and provide department wide training. This objective will prove to be more difficult, in that federal dollars allocated for assistance programs have been dramatically reduced, compounded by the increase in agencies across the country competing for the reduced amount.
2. As mentioned in the 2006/07 Police Department summary, we again recommend the approval of hiring one (1) additional police officer that would then allow us to assign a sworn officer to a Drug Enforcement Administration (DEA) taskforce. This officer would be assigned, off site, to a team of federal, state and local law enforcement officers that investigate "high end narcotic cases" in the southeast Michigan area. Other local police agencies that participate in these teams, on an average, receive annual forfeiture revenues of \$150k to \$300k. It must be fully understood, however, that the intent of assigning a member to a DEA task force is to augment and increase the DEA's ability to address the regional drug problem at a level that our community does not necessarily experience. For that reason, it would be a mistake to forego our commitment to the Oakland County Narcotic Enforcement Team. The DEA assignment would provide our department an opportunity to realize significant financial gains through forfeiture funds, which could then be used to offset costs associated with re-establishing a Directed Patrol Unit. Participating in this assignment will be yet another example of our agencies commitment to consolidate services, which will have a positive impact on our ability to sustain state revenue sharing allotments.
3. Because the financial difficulties we experience today are also very much experienced at the state level, the state has proposed and plans implementation of increased fees and cuts to previously funded initiatives, all negatively impacting local governments. For the past two years, as a leader in regional law enforcement associations and representative for Oakland County on the Michigan Association of Chiefs of Police Board of Directors, Chief Quisenberry has been a part in resisting and successfully lobbying against increases and funding restrictions that would have shifted costs from the state to local government. We and others in our region will continue our efforts in this area.

Our strategic objective at reducing crime and providing a safe environment with a good quality of life for our taxpayers remains. By strengthening relationships and taking advantage of advanced technologies we can offset some of the difficulties the reduction in personnel has caused. However, the "more with less" assumption can only be taken so far. If we are to turn the corner and be able to begin making significant gains, we can no longer function at a "status quo" condition. The choices and decisions made this fiscal year will determine how well the police department will be able to live up to community expectations.



POLICE	02/03	03/04	04/05	05/06	06/07	07/08
POLICE CHIEF	1	1	1	1	1	1
DEPUTY CHIEF OF POLICE	2	2	2	2	1	1
POLICE LIEUTENANT	4	4	4	4	4	4
POLICE SERGEANT	13	13	13	12	12	12
DETECTIVE	10	10	8	7	7	7
POLICE OFFICER	72	72	70	64	64	64
POLICE SERVICE AIDE	13	13	12	11	10	11
POLICE RECORDS SUPERVISOR	1	1	1	1	1	1
SECRETARY I - POLICE	1	1	1	1	1	1
CS 3 - DETECTIVE BUREAU	1	1	1	1	1	1
POL RCRDS - MC 3	1	1	1	1	1	1
DET BUREAU - MC II	1	1	0	0	1	1
POL RCRDS - MC II	2	2	2	2	2	1
POL RCRDS - MC I	1	1	1	0	0	0
Total	123	123	117	107	106	106

101.301 POLICE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	9,197,743	118,785	0	421,548	0	9,738,076
2004-2005 Actual	9,545,892	106,321	22,818	359,638	0	10,034,669
2005-2006 Actual	10,245,524	120,980	1,850	452,687	0	10,821,041
2006-2007 Original Budget	10,214,990	121,610	0	481,390	0	10,817,990
2006-2007 Adjusted Budget (Dec)	10,355,490	121,610	0	466,390	0	10,943,490
2006-2007 6 Month Actual	5,278,469	29,265	0	222,504	0	5,530,238
2006-2007 Estimated Year End	10,376,062	120,610	0	450,010	0	10,946,682
2007-2008 Dept Request	12,220,788	129,000	100,000	842,094	0	13,291,882
2007-2008 Manager's Budget	12,220,788	129,000	100,000	842,094	0	13,291,882
2007-2008 Approved Budget	12,208,890	129,000	100,000	842,094	0	13,279,984
2008-2009 Projected Budget	13,426,840	131,700	0	856,160	0	14,414,700
2009-2010 Projected Budget	13,695,377	138,281	0	888,939	0	14,722,597
2010-2011 Projected Budget	13,969,284	145,213	0	923,382	0	15,037,879
2011-2012 Projected Budget	14,248,670	152,514	0	959,604	0	15,360,787

101.430 ANIMAL PROTECTION SERVICES	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	17,126	1,057	0	55,524	0	73,707
2004-2005 Actual	21,612	3,159	6,685	55,795	0	87,251
2005-2006 Actual	18,255	2,141	0	65,780	0	86,176
2006-2007 Original Budget	14,236	500	0	62,350	0	77,086
2006-2007 Adjusted Budget (Dec)	0	0	0	45,000	0	45,000
2006-2007 6 Month Actual	0	0	0	16,884	0	16,884
2006-2007 Estimated Year End	0	0	0	45,000	0	45,000
2007-2008 Dept Request	0	0	0	45,000	0	45,000
2007-2008 Manager's Budget	0	0	0	45,000	0	45,000
2007-2008 Approved Budget	0	0	0	45,000	0	45,000
2008-2009 Projected Budget	0	0	0	46,500	0	46,500
2009-2010 Projected Budget	0	0	0	47,430	0	47,430
2010-2011 Projected Budget	0	0	0	48,379	0	48,379
2011-2012 Projected Budget	0	0	0	49,346	0	49,346

Fire Department

Basic Responsibilities of the Royal Oak Fire Dept

- Fire protection to the City of Royal Oak and a back up response to eight mutual aid communities through the Oak-Way mutual aid pact.
- Advanced Life Support ambulances to the City of Royal Oak and its immediate Oak-Way neighbors for medical care and transport to area hospitals.
- Respond to Hazardous Material incidents with an in house initial response followed by an activation of the Oak-Way Haz-Mat Team if necessary, and when activated respond to other Oak-Way communities.
- To provide Technical Rescue response to the City of Royal Oak via the Oak-Way Technical Rescue Team and coordinate with Birmingham, Madison Heights and Ferndale to form Squad 4 of the Oakland County Technical Rescue Regional Response Team.
- Public education for the prevention of fires and risk management through the fire prevention and suppression divisions.
- The Fire Prevention Division provides inspections, investigations, and fire code enforcement. The Prevention Division works with several other departments in the City of Royal Oak for plan review and annual duties related to license renewals.

Organization

The Fire Dept. is split into two divisions, Fire Suppression and Fire Prevention. Suppression provides the 24-hour personnel that are responsible for responding to emergencies.

They provide medical and fire protection as well as special tactical operations for Haz-Mat and Tech Rescue.

Fire Prevention provides two- eight hour employees that handle the responsibilities laid out above.

2006-2007 Accomplishments

- Established a fixed site for Safety City and opened for classes in November.
- Worked with several businesses to support the Safety City project to remove the burden from the City of Royal Oak budget.
- Educated 182 children at the Safety Town summer event and provided all of the children with bicycle safety helmets provided by the Optimist club and the Michigan Trial Lawyers Association.
- The Fireman Larry Memorial smokehouse was delivered in January.
- Continued with discussions to form a regional Fire Dept.
- Obtained a 75% collection rate on EMS incidents, with the national average being 61%
- Improved relations between the employees and the Administration.
- Set up a regional response unit for the Oakland County Tech Rescue team.
- Continue to provide blood pressure checks at each station.
- Provided batteries for smoke alarms to residents through grants and donations.
- Public education at special events like, Spooktacular, annual ROFD open house, school tours, and many more community events.
- International Walk to School with dignitaries and community leaders.
- Risk management program to provide special needs citizens with smoke alarms and medical equipment with all donated funds and materials.
- Supported Evan Newport's family.
- Mentoring by reading to elementary school classes.
- Participate in Career Day and similar events at Royal Oak High School.
- Participated in the formation of the Save Our Youth Task Force.
- Worked with E-One to bring a resolution to the table on apparatus issues.
- Restructured the cost recovery rates and billing process.

Challenges

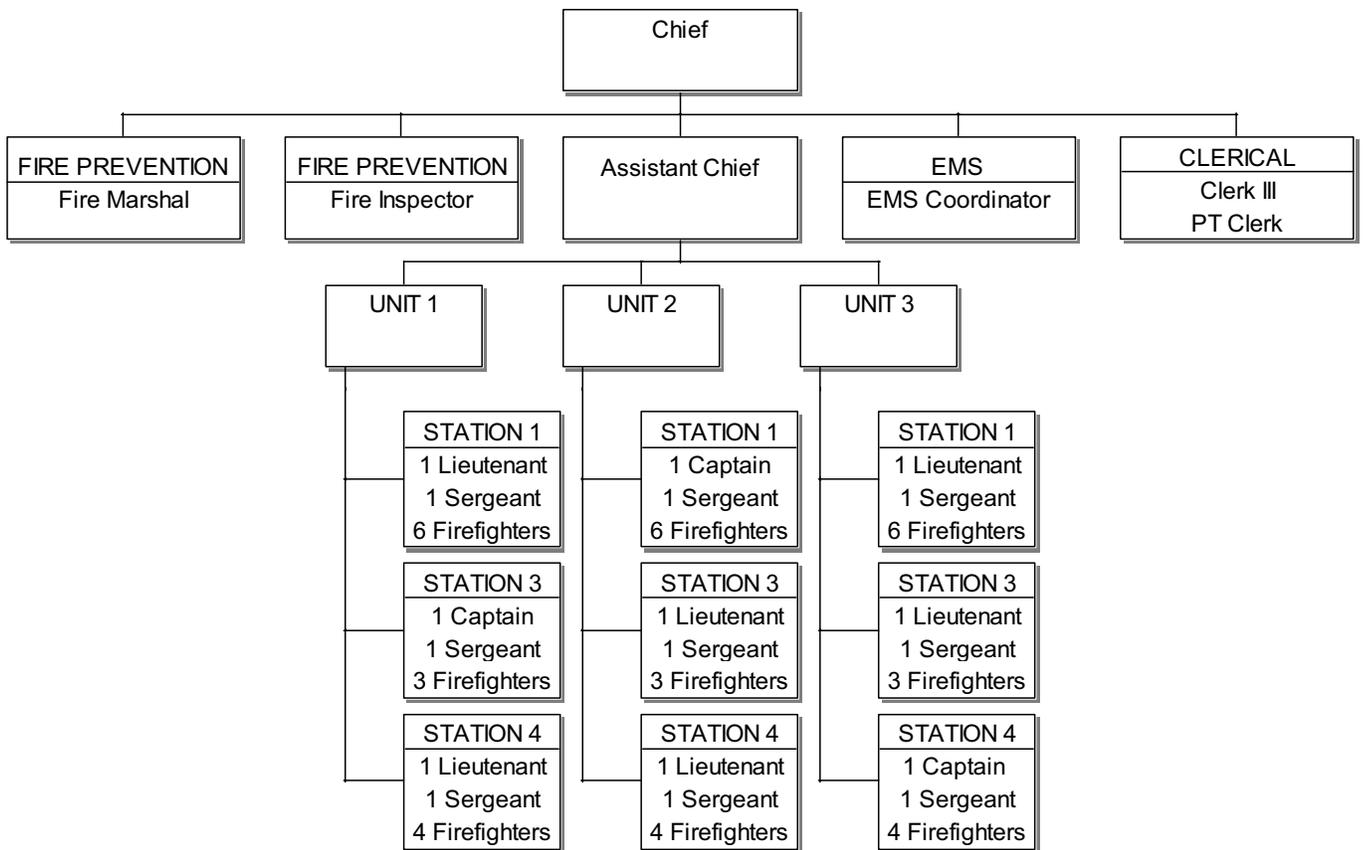
- The biggest hurdle the ROFD is faced with is the continued reduction of manpower.

- The replacement of essential personal protective equipment due to lack of funds is a primary concern.
- Develop a strategy to upgrade our apparatus including ambulances.
- Continue to work on building the trust between the City of Royal Oak Administration and Local 431.
- Work with Local 431 to clean up contract language to eliminate conflicting sections.
- Develop an understanding that the union as well as administration can be part of the budget solution through trust and demonstrated good will.
- Continue to pursue the regional fire district with participation from the union.
- Find a creative solution to the workload of the Prevention Division.

Budget Issues

Clearly, of the issues above, manpower and equipment are the biggest to impact the budget. The department has worked with the City of Royal Oak Administration to lessen the financial burden to the general fund by getting the job done with fewer people. This will be a problematic trend to continue.

Equipment wears out and we have to plan for the replacement of our personal protective equipment and our vehicles. Our SCBA tanks that provide firefighters with clean air in an IDLH atmosphere have a limited life. Some of the tanks will expire this year. I have enclosed a list of these tanks and the required accessories to upgrade our inventory. The same is true of our turnout gear; we need to have a comprehensive progressive plan to replace outdated PPE. Finally, the radio upgrade will have to be funded to complete the fire radio improvements.



FIRE	02/03	03/04	04/05	05/06	06/07	07/08
FIRE CHIEF	1	1	1	1	1	1
ASSISTANT FIRE CHIEF	1	1	1	1	1	1
FIRE MARSHAL	1	1	1	1	1	1
FIRE MARSHAL ACTING	0	0	0	0	0	0
FIRE PREVENTION INSPECTOR ACT	1	1	1	1	1	1
FIRE CAPTAIN	3	3	3	3	3	3
FIRE ALS COORDINATOR	1	1	1	1	1	1
FIRE LIEUTENANT	6	6	6	6	5	6
FIRE LIEUTENANT ACT	0	0	0	0	1	0
FIRE SERGEANT	9	9	9	7	8	9
FIRE SERGEANT ACT	0	0	0	0	1	0
FIREFIGHTER	48	48	44	48	41	39
FIRE DEPT - MC3	1	1	1	1	1	1
Total	72	72	68	70	65	63

101.336 FIRE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	5,586,301	53,777	0	108,806	0	5,748,884
2004-2005 Actual	6,143,293	108,924	0	182,286	0	6,434,504
2005-2006 Actual	6,813,323	102,668	13,600	145,675	0	7,075,266
2006-2007 Original Budget	6,795,250	138,948	0	192,595	0	7,126,793
2006-2007 Adjusted Budget (Dec)	6,795,250	147,591	0	192,595	0	7,135,436
2006-2007 6 Month Actual	3,562,277	28,524	0	72,908	0	3,663,709
2006-2007 Estimated Year End	6,807,734	147,840	0	194,535	0	7,150,109
2007-2008 Dept Request	8,095,956	163,640	0	404,909	0	8,664,505
2007-2008 Manager's Budget	8,095,956	163,640	0	404,909	0	8,664,505
2007-2008 Approved Budget	8,095,956	163,640	0	404,909	0	8,664,505
2008-2009 Projected Budget	8,923,537	172,840	0	412,212	0	9,508,589
2009-2010 Projected Budget	9,102,008	178,025	0	424,578	0	9,704,612
2010-2011 Projected Budget	9,284,048	183,366	0	437,316	0	9,904,730
2011-2012 Projected Budget	9,469,729	188,867	0	450,435	0	10,109,031

101.344 AMBULANCE SERVICES	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	324,664	33,881	0	88,907	0	447,453
2004-2005 Actual	321,158	45,703	0	107,052	0	473,914
2005-2006 Actual	324,314	31,930	0	118,176	0	474,420
2006-2007 Original Budget	340,130	70,595	0	115,815	0	526,540
2006-2007 Adjusted Budget (Dec)	340,130	61,952	0	115,815	0	517,897
2006-2007 6 Month Actual	286,382	11,098	0	52,552	0	350,032
2006-2007 Estimated Year End	340,246	61,952	0	115,815	0	518,013
2007-2008 Dept Request	394,265	61,952	0	176,279	0	632,496
2007-2008 Manager's Budget	394,265	61,952	0	176,279	0	632,496
2007-2008 Approved Budget	394,265	61,952	0	176,279	0	632,496
2008-2009 Projected Budget	417,505	61,952	0	178,618	0	658,075
2009-2010 Projected Budget	425,855	63,811	0	183,977	0	673,642
2010-2011 Projected Budget	434,372	65,725	0	189,496	0	689,593
2011-2012 Projected Budget	443,059	67,697	0	195,181	0	705,937

Ordinance Enforcement

101.372 ORDINANCE ENFORCEMENT	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0
2005-2006 Actual	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	344,470	3,440	0	65,700	0	413,610
2006-2007 6 Month Actual	3,380	0	0	0	0	3,380
2006-2007 Estimated Year End	344,870	2,360	0	42,660	0	389,890
2007-2008 Dept Request	383,253	2,300	0	35,962	0	421,515
2007-2008 Manager's Budget	383,253	2,300	0	35,962	0	421,515
2007-2008 Approved Budget	383,253	2,300	0	35,962	0	421,515
2008-2009 Projected Budget	414,455	2,300	0	36,507	0	453,262
2009-2010 Projected Budget	422,744	2,354	0	37,602	0	462,700
2010-2011 Projected Budget	431,199	2,409	0	38,730	0	472,338
2011-2012 Projected Budget	439,823	2,466	0	39,892	0	482,181

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RECREATION & PUBLIC SERVICE



Recreation and Public Service

The Department of Recreation and Public Service is a multi-faceted and multi-talented organization within the City governmental structure tasked with the responsibility of ensuring the smooth and uninterrupted delivery of municipal services to residents, businesses and visitors in Royal Oak. Consisting of over 50 full time staff members, the Department includes in its ranks managerial, administrative, supervisory, clerical, skilled trades, semi-skilled, and security personnel, with years of combined experience.

The various municipal services provided to City residents, businesses and visitors is accomplished through experienced, trained departmental staff in the field and independent contractors supervised by departmental staff and supported by departmental administrative staff.

The Department provides a vast spectrum of services, including maintenance services for City streets, facilities, buildings, parks and fleet vehicles. The Department maintains the water and sewer system, the parking system, and small-scale capital infrastructure improvements. It has the responsibility for the city contract for residential and commercial garbage collection services, bulky waste collection and yard waste collection services. Moreover, the Department is responsible for the recreation operations. This includes the operation of the two recreation centers, the ice arena, golf courses and farmer's market. The Department's table of organization is comprised of the following major divisions: Fleet Management, Parks & Forestry, Building Maintenance, Streets Maintenance, Water maintenance, Water Service, Sewer maintenance, auto parking, recreation, ice arena and farmer's market. Within each of these divisions are several programs tasked with specific areas of specialty responsibilities.

Members are focused on and continually strive to maximize the municipal services provided to City residents and businesses, while ensuring the most efficient and effective use of City resources for the benefit of the City's residents, businesses, and visitors. Each member of the Department takes pride in the level and diversity of services provided to our City, observes the trust placed in them by residents, businesses and visitors and cares that each job assignment is performed skillfully, safely and completely.

While the Department has seen the total number of employees in the department reduce from 70 to 54, the department has strived to maintain the same level of service. Examples of areas where resident have seen a reduction in service are:

Parks and Forestry

1. Trimming of trees- There is no tree trimming going on at all. Trees are not being trained to grow upward. This results in increased service calls due to downed limbs. Trees and vehicles are being damaged due to improper clearance over roadways. Requests by residents for large tree trimming are over a year behind schedule.
2. Mowing- Only open areas of parks are being cut on the two week cycle. All other areas are being mowed on a 3-5 week cycle. This results in increased insect activity in parks, unsightly appearance etc.
3. Emerald Ash Borer Removal- The Department is only dealing with trees in the public right of way. Dead ash trees in parks are only being removed if they become an obvious danger.
4. Play Ground Fall zones- Many of the play structures require that wood chips to be increased to maximize the safety associated with the fall zones. It is very labor intensive. We have utilized community service individuals and neighborhood groups to assist wherever possible in this task.
5. Back stops and fence repair- The timeliness of repairs is being delayed.

Sewer

The Sewer Division is fully staffed, however, it has been affected by the loaning of personnel to other divisions. The entire sewer department is working leaf collection from the first week of November through the middle of December. As a result, some construction repair work is held over and results in delays of up to 6 months.

The sewer Department has focused more recently on the cleaning of sewers instead of the rebuilding of catch basins and manholes. This has resulted in the number of sewer back ups being reduced. Most of the sewer department construction work is now done on an as needed basis.

Electrical

The Department is down to one electrician. We have a letter of agreement with Ferndale to cover emergency after hours situations. Routine electrical requests for repairs in city buildings have been delayed and are scheduled on a priority basis.

The rebuilding of traffic signals has been reduced to an as needed basis. Many of signals are reaching the end of their life span.

Highway

1) The Department can no longer run two construction crews during the construction season. The second construction crew used to perform most of the asphalt maintenance repairs along with some concrete maintenance repairs. We are currently running one crew and are just able to make repairs to the roadways that have had either water main repairs/taps or sewer repairs/taps. The Highway Department is doing very little with respect to preventive maintenance aspect (standing water complaints, crumbling areas, uneven concrete etc.). Last year, we were only able to make this type of repair to three locations.

2) During leaf season, The Department is not able to staff all of our trucks without borrowing personnel from other divisions of the Department. There have been a few days when we have had empty leaf trucks sitting in the yard (5 yard dump trucks that share a leaf vacuum with another 5 yard dump truck). Thankfully, we have not had to shut down a leaf vacuum as of yet. During this time, every other job that is performed by the Highway Department is put on hold until we are finished with leaves.

3) The ability to maintain all the gravel roads and alleys has been greatly reduced. We can no longer have this type of work scheduled periodically throughout the year. We are currently making repairs/grading only when residents call for help and then we try to schedule the repair.

4) Cold patching is done less frequently, especially in the residential areas. We try to handle all complaints within 24 hours, leaving little time for "maintenance" cold patching. Presently, our major streets are in good to fair condition, but our residential streets are deteriorating quickly and are hard to maintain with cold patch.

5) Within the last few years, the Department has been lucky with the lack of any large winter storms. When we do have to plow, it requires the use of all DPS employees, thus putting all other DPS jobs on hold, except for water main breaks. If a water main breaks during this time, these employees are pulled from plowing, thus affecting our goal of having all streets plowed 24 hours after the snow has stopped falling. Currently, we are able to haul all the snow from the CBD to the vacant lot at Main and I-696, which is a great time saver. Once this area is lost, we will have to return to hauling the snow to the snow hole at Meininger Park. This really slows our removal time.

6) The Department used to operate two sign trucks year round, maintaining all city signs, banners and guardrails. Presently, we use one and have taken on the additional responsibility of all tree trimming that affects any city sign.

Water

The following are a few maintenance programs which have been slowed do to a general shortage of DPS personnel.

- Water main gate exercising and maintenance.
- Fire hydrant maintenance.
- Fewer water meters being updated (mostly due to budget restraints)

There are some significant items that the Department was able to accomplish, in spite of personnel and budget issues.

- Testing of private home backflow preventer's for lawn sprinkling systems. This is a program mandated by the State of Michigan, Department of Environmental Quality.
- Installed fire hydrants at 7 additional locations to aid the fire safety of our community.

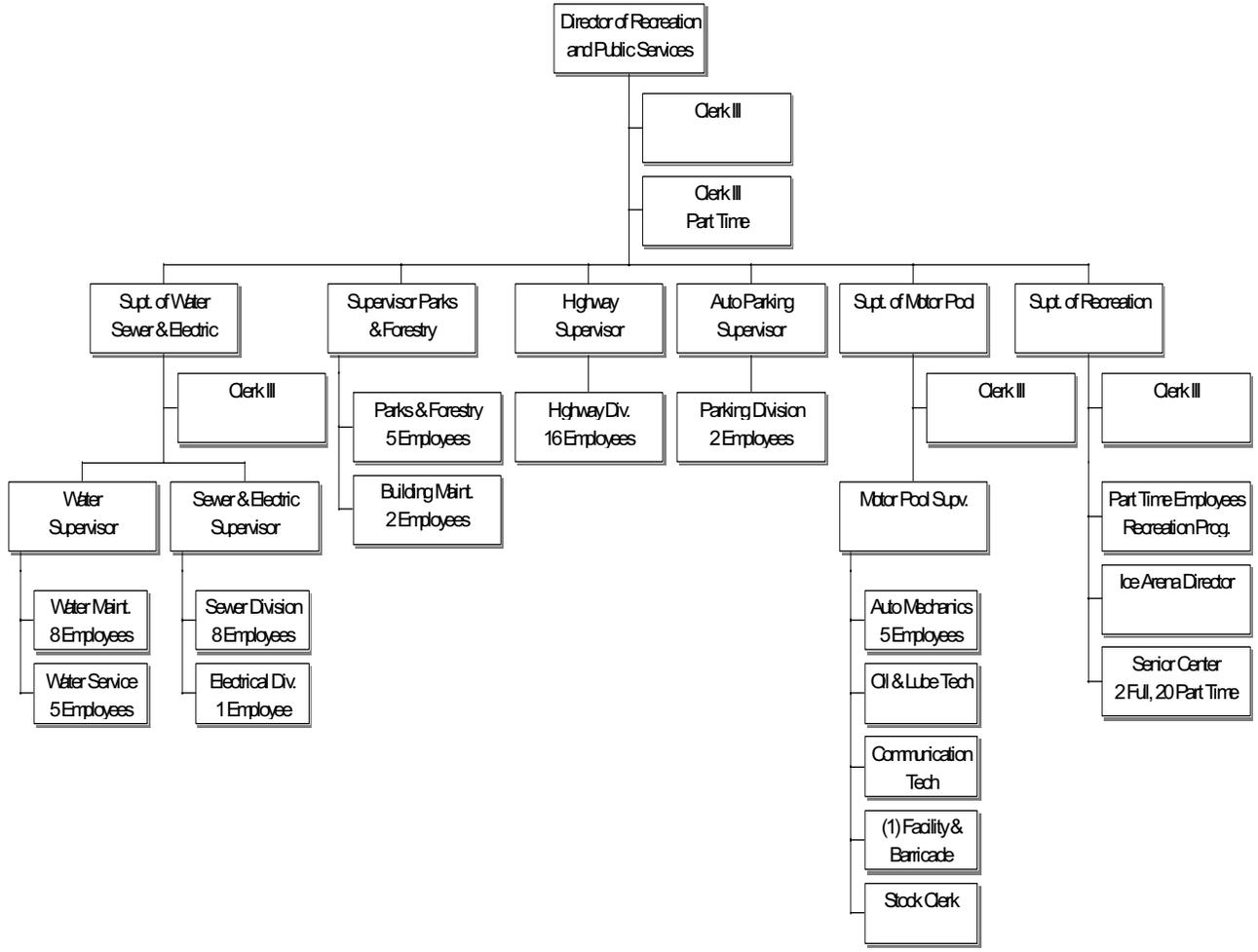
- Completed installation of reflective colored tape to mark fire hydrants for flow capacity to aid the fire department when fighting fires.

- Repaired 46 broken water mains and 8 broken water services over a 54 day period, including 27 breaks in the month of February. That was the second highest monthly total in the last 15 years.

Parking

-The increase in parking rates has already caused an increase in collection frequency. Meters being emptied every third day, are now being emptied every other day.

-The parking system has continued to expand over the last few years. We have not expanded the number of personnel to support it. The parking division has been augmented by personnel from other divisions as needed.



<u>DPS</u>	02/03	03/04	04/05	05/06	06/07	07/08
SUPERINTENDENT - PUBLIC WORKS	1	1	1	0	0	0
DPS SUPERVISOR - HIGHWAY	1	1	1	1	1	1
SIGN TECHNICIAN	1	1	1	1	1	1
EQUIPMENT OPERATOR II	2	2	2	1	1	1
EQUIPMENT OPERATOR I	3	3	3	3	3	3
PAINTING MACHINE OPERATOR	1	1	1	1	1	1
TRUCK DRIVER	13	13	10	7	9	9
DPS/HWY - MC 3	1	1	1	0	0	0
Total	23	23	20	14	16	16

<u>PARKS & FORESTRY</u>	02/03	03/04	04/05	05/06	06/07	07/08
SUPERVISOR OF PARKS & FORESTRY	1	1	1	1	1	1
EQUIPMENT REPAIRWORKER	1	1	1	1	1	1
PARKS MAINT WORKER II	5	5	5	5	5	5
PARKS MAINT WORKER	8	8	6	5	0	0
PARKS/FORESTRY MC3 17	1	1	1	1	1	1
Total	16	16	14	13	8	8

<u>DPS</u>	02/03	03/04	04/05	05/06	06/07	07/08
BLDG MAINT REPAIR WORKER II	1	1	1	1	1	1
BLDG MAINT REPAIR WORKER I	1	1	1	1	1	1
Total	2	2	2	2	2	2

<u>ELECTRICAL</u>	02/03	03/04	04/05	05/06	06/07	07/08
ELECTRICIAN 01	1	1	1	1	1	0
ELECTRICIAN 02	1	1	1	1	1	1
Total	2	2	2	2	2	1

<u>SOLID WASTE</u>	02/03	03/04	04/05	05/06	06/07	07/08
DIRECTOR OF REC & PUBLIC SRVC	0	0	1	1	1	1
Total	0	0	1	1	1	1

<u>WATER MAINTENANCE</u>	02/03	03/04	04/05	05/06	06/07	07/08
WATER MAINT WORKER II	4	4	4	4	5	5
WATER MAINTENANCE WORKER	4	4	4	3	3	3
WATER SERVICE MC 3	1	1	1	1	1	1
Total	9	9	9	8	9	9

<u>METER SERVICES</u>	02/03	03/04	04/05	05/06	06/07	07/08
DPS SUPERVISOR - WATER	1	1	1	1	1	1
WATER SERVICE WORKER	5	5	5	5	5	5
Total	6	6	6	6	6	6

<u>SEWER MAINTENANCE</u>	02/03	03/04	04/05	05/06	06/07	07/08
SUPERINTENDENT - WATER & SEWER	1	1	1	1	1	0
DPS SUPERVISOR - SEWER	1	1	1	1	1	1
SEWER MAINT WORKER (TEMP)	0	0	0	0	0	1
SEWER MAINT WORKER	4	4	4	3	3	3
SEWER MAINT WORKER II	4	4	4	4	4	4
Total	10	10	10	9	9	9

<u>AUTO PARKING</u>	02/03	03/04	04/05	05/06	06/07	07/08
TRAFFIC SERVICE SUPERVISOR	1	1	1	1	1	1
PARKING METER TECHNICIAN	2	2	2	2	2	2
Total	3	3	3	3	3	3

101.266 PARKS & FORESTRY	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	709,118	62,761	0	34,008	0	805,887
2004-2005 Actual	693,772	75,023	11,811	26,332	0	806,939
2005-2006 Actual	604,314	81,222	14,426	100,372	0	800,334
2006-2007 Original Budget	561,005	82,200	14,000	91,900	0	749,105
2006-2007 Adjusted Budget (Dec)	561,005	82,200	14,000	91,900	0	749,105
2006-2007 6 Month Actual	251,798	17,534	0	40,588	0	309,921
2006-2007 Estimated Year End	543,511	76,827	14,000	89,300	0	723,638
2007-2008 Dept Request	605,520	78,960	29,000	236,206	0	949,686
2007-2008 Manager's Budget	605,520	78,960	29,000	236,206	0	949,686
2007-2008 Approved Budget	605,520	78,960	29,000	236,206	0	949,686
2008-2009 Projected Budget	640,310	88,925	29,000	229,324	0	987,559
2009-2010 Projected Budget	653,117	92,333	29,870	236,204	0	1,011,523
2010-2011 Projected Budget	666,179	95,880	30,766	243,290	0	1,036,115
2011-2012 Projected Budget	679,503	99,572	31,689	250,589	0	1,061,352

101.267 BUILDING MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	132,354	2,152	0	1,800	0	136,306
2004-2005 Actual	131,581	2,039	0	2,540	0	136,160
2005-2006 Actual	146,514	1,739	0	3,000	0	151,253
2006-2007 Original Budget	167,350	2,510	0	3,000	0	172,860
2006-2007 Adjusted Budget (Dec)	167,350	2,510	0	3,000	0	172,860
2006-2007 6 Month Actual	75,703	1,041	0	1,500	0	78,244
2006-2007 Estimated Year End	158,687	2,525	0	3,000	0	164,212
2007-2008 Dept Request	207,867	2,510	0	8,559	0	218,936
2007-2008 Manager's Budget	207,867	2,510	0	8,559	0	218,936
2007-2008 Approved Budget	207,867	2,510	0	8,559	0	218,936
2008-2009 Projected Budget	222,504	2,560	0	8,792	0	233,856
2009-2010 Projected Budget	226,954	2,637	0	9,056	0	238,646
2010-2011 Projected Budget	231,493	2,716	0	9,327	0	243,536
2011-2012 Projected Budget	236,123	2,797	0	9,607	0	248,527

101.441 DPS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	244,973	7,564	0	682	0	253,219
2004-2005 Actual	259,731	6,314	0	893	0	266,938
2005-2006 Actual	255,639	5,298	0	427	0	261,364
2006-2007 Original Budget	344,820	7,000	0	580	0	352,400
2006-2007 Adjusted Budget (Dec)	344,820	7,000	0	580	0	352,400
2006-2007 6 Month Actual	144,499	2,472	0	176	0	147,146
2006-2007 Estimated Year End	329,946	6,875	0	470	0	337,291
2007-2008 Dept Request	387,940	8,800	0	3,532	0	400,272
2007-2008 Manager's Budget	387,940	8,800	0	3,532	0	400,272
2007-2008 Approved Budget	387,940	8,800	0	3,532	0	400,272
2008-2009 Projected Budget	415,794	9,300	0	3,532	0	428,626
2009-2010 Projected Budget	424,110	9,579	0	3,638	0	437,327
2010-2011 Projected Budget	432,592	9,866	0	3,747	0	446,205
2011-2012 Projected Budget	441,244	10,162	0	3,860	0	455,266

101.443 ELECTRICAL	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	87,078	2,103	0	3,095	0	92,276
2004-2005 Actual	85,719	1,601	0	3,529	0	90,849
2005-2006 Actual	86,573	1,595	0	3,255	0	91,423
2006-2007 Original Budget	95,055	2,350	0	5,680	0	103,085
2006-2007 Adjusted Budget (Dec)	95,055	2,350	0	5,680	0	103,085
2006-2007 6 Month Actual	52,011	918	0	2,835	0	55,764
2006-2007 Estimated Year End	88,243	2,005	0	120	0	90,368
2007-2008 Dept Request	71,454	1,915	0	16,340	0	89,709
2007-2008 Manager's Budget	71,454	1,915	0	16,340	0	89,709
2007-2008 Approved Budget	71,454	1,915	0	16,340	0	89,709
2008-2009 Projected Budget	76,022	1,435	0	16,827	0	94,284
2009-2010 Projected Budget	77,543	1,478	0	17,332	0	96,353
2010-2011 Projected Budget	79,094	1,522	0	17,852	0	98,468
2011-2012 Projected Budget	80,675	1,568	0	18,387	0	100,631

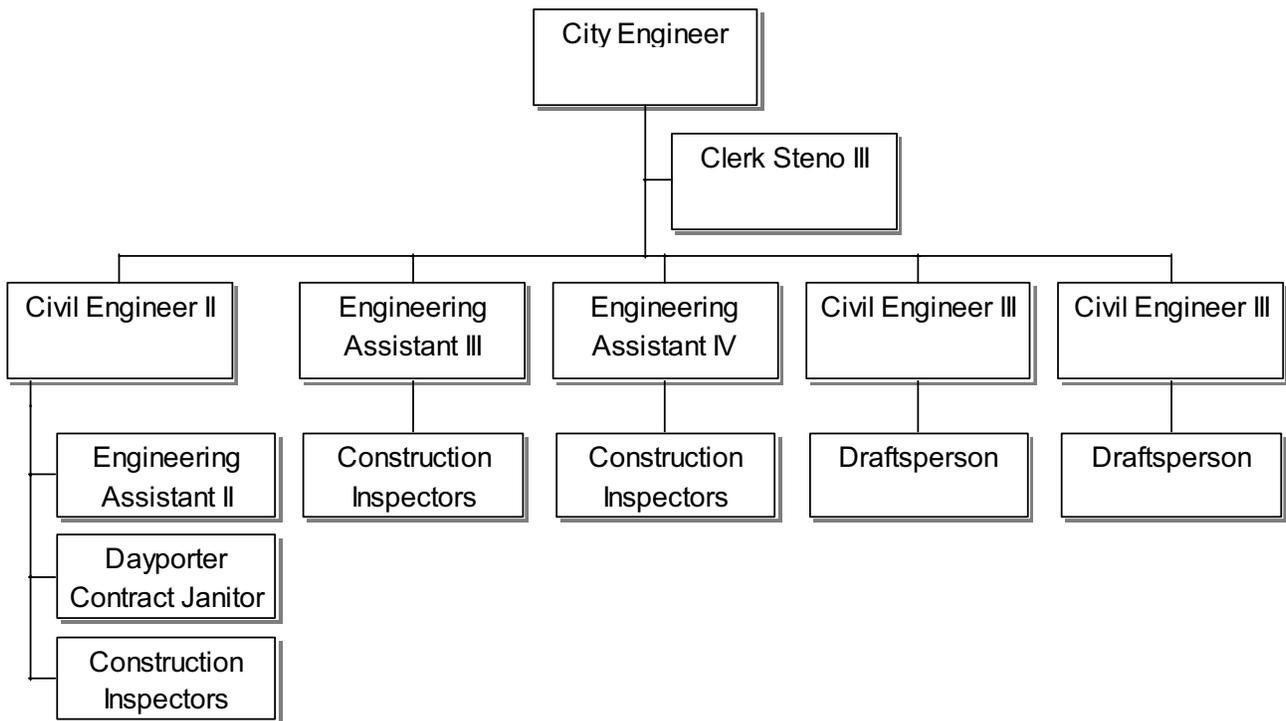
101.448 STREET LIGHTING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	18,045	5,474	0	624,478	0	647,997
2004-2005 Actual	18,240	6,326	0	656,517	0	681,083
2005-2006 Actual	17,343	10,178	0	661,504	0	689,025
2006-2007 Original Budget	17,410	11,730	0	650,200	0	679,340
2006-2007 Adjusted Budget (Dec)	17,410	11,730	0	650,200	0	679,340
2006-2007 6 Month Actual	4,594	3,460	0	272,768	0	280,822
2006-2007 Estimated Year End	11,675	9,525	0	650,175	0	671,375
2007-2008 Dept Request	12,515	11,125	0	660,200	0	683,840
2007-2008 Manager's Budget	12,515	11,125	0	660,200	0	683,840
2007-2008 Approved Budget	12,515	11,125	0	660,200	0	683,840
2008-2009 Projected Budget	13,359	11,125	0	680,200	0	704,684
2009-2010 Projected Budget	13,627	11,459	0	700,606	0	725,691
2010-2011 Projected Budget	13,899	11,803	0	721,624	0	747,326
2011-2012 Projected Budget	14,177	12,157	0	743,273	0	769,607

Engineering Department

The Royal Oak Engineering Department is committed to providing sound, efficient and proactive engineering practices and techniques to maintain and improve the City’s transportation, water, sewer and building assets. Working closely with Royal Oak’s other departments; the Engineering Staff strives to partner the needs of the various departments with those of our residents and property owners for overall commitment to a high quality of life that can be attributed to our community’s infrastructure.

The Engineering Department 2007-2008 fiscal year budget targets the management of available resources to meet departmental goals and responsibilities. Current budget resources are comprised primarily of dedicated non-general funding sources and fees. The proposed Engineering Department’s contract work for the 2007 construction year is estimated at \$7.6 million. The Engineering Department continues to aggressively apply for additional funding to provide relief to our infrastructure improvement programs. Supplemental funding totaling \$3.5 million has been approved for the years 2007 thru 2011 through the Oakland County Federal Aid Task Force.

The engineers, engineering assistants, draftspersons and secretarial staff recognize their responsibility to the community they serve. The Engineering Department’s 10 full-time employees are dedicated to efficiently assisting developers, contractors, residents and other city personnel, which results in timely and accurate resolutions of construction and maintenance requirements. The Royal Oak Engineering Department reconfirms this commitment and looks forward to serving the Royal Oak Community.



ENGINEERING	02/03	03/04	04/05	05/06	06/07	07/08
CITY ENGINEER	1	1	1	1	1	1
CIVIL ENGINEER III	3	3	3	3	2	2
CIVIL ENGINEER II	1	1	0	1	1	1
ENGINEERING ASSISTANT IV	1	1	1	1	1	1
ENGINEERING ASSISTANT III	1	1	1	1	1	1
ENGINEERING ASSISTANT II	1	1	1	1	1	1
ENGINEERING DRAFTER	2	2	1	2	2	2
CS 3 - ENGINEERING	1	1	1	1	1	1
ENGNRNG - MC 3	1	1	0	0	0	0
Total	12	12	9	11	10	10

101.447 ENGINEERING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	247,061	5,432	0	7,127	0	259,620
2004-2005 Actual	188,379	6,244	0	893	0	195,516
2005-2006 Actual	176,488	3,763	0	407	0	180,658
2006-2007 Original Budget	308,260	8,420	0	1,512	0	318,192
2006-2007 Adjusted Budget (Dec)	308,260	8,420	0	1,512	0	318,192
2006-2007 6 Month Actual	128,213	1,323	0	444	0	129,980
2006-2007 Estimated Year End	308,260	7,025	0	1,160	0	316,445
2007-2008 Dept Request	297,856	8,064	0	12,821	0	318,741
2007-2008 Manager's Budget	297,856	8,064	0	12,821	0	318,741
2007-2008 Approved Budget	297,856	8,064	0	12,821	0	318,741
2008-2009 Projected Budget	320,986	7,750	0	13,194	0	341,930
2009-2010 Projected Budget	327,406	7,983	0	13,572	0	348,960
2010-2011 Projected Budget	333,954	8,222	0	13,961	0	356,137
2011-2012 Projected Budget	340,633	8,469	0	14,361	0	363,463

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COMMUNITY & ECONOMIC DEVELOPMENT



Planning Department

The Planning Department is currently comprised of two (2) divisions; the Planning Division and the Housing Division. Activities, programs and assignments within these divisions are established, coordinated and supervised by the Director of Planning with assistance and input from the Deputy Director of Planning.

The Planning Division is comprised of two (2) full-time professional planners and one (1) stenographer:

The Planning Division exists to oversee the physical and economic development of the City and, in particular, those areas under private ownership. In fulfilling this purpose, the Division provides administrative support to the City Commission and various advisory boards, most notably, the Plan Commission, Zoning Board of Appeals, Downtown Development Authority, Brownfield Redevelopment Authority, Economic Development Corporation and the Community Development Block Grant Program. The Planning Division also works closely with the business community and City residents, answering questions and addressing concerns in an effort to meet the needs of each within the context of the City's plans and Ordinances.

The traditional role of the Planning Division, in the context of municipal government, involves foreseeing the various physical and economic needs of a community and then providing for those needs through the preparation of various plans and Ordinances, which may be considered for approval by elected and appointed officials. In Royal Oak, this traditional role has been supplemented by the Planning Division's pro-active role and participation in the actual implementation of many physical and economic development plans or projects.

The pro-active role has changed the nature of the Division from a more passive one, concerned with the preparation of plans, to one actively involved in every aspect of the City's physical and economic development.

The Plan Commission meets monthly and is responsible for adopting and updating the City's Master Plan, reviewing and recommending changes to the Zoning Ordinance, including the rezoning of property, granting special land use permits and reviewing site plans for all development, except one and two-family residential projects. Interested parties are advised that the Plan Commission requires submission of site plans a minimum of 6 weeks prior to the meeting at which they are to be considered. All plans are reviewed by a planner, as well as representatives from the Building, Fire, Engineer and Police Departments. The petitioner/developer is invited to make changes to the plans based upon staff comments and then the plans, along with written recommendations, are provided to the Plan Commission. Rezoning and special land use permits require a public hearing and public notification. With adoption of the new Zoning Ordinance in November 2001, there has been a significant increase in the number of projects requiring public hearings and notification, coordination of development agreements and other time intensive activities.

The Zoning Board of Appeals is charged with hearing requests for variances or interpretations to specific Zoning Ordinance provisions. It meets monthly and appeals are required to be submitted twenty-two (22) days prior to the meeting. All appeals require a public hearing with notices sent to properties within 300 feet of the site. Staff prepares a written report of findings on all appeals. Considerable time is spent to ensure that all information is accurate and the appellant's intent is clear.

The Downtown Development Authority (DDA) also meets monthly or more often if needed. It is responsible for "visioning" and implementing physical improvements to be made in the Downtown Development District. Funding for the improvements has come from a variety of sources, including: Tax Increment Financing, Block Grant Program, and State and Federal Programs. The Director of Planning serves as Executive Director of the DDA and along with Planning Division staff, provides day-to-day administrative services such as preparing agenda materials, meeting minutes, budgets, development plan preparation, project implementation, applying and administering grants, etc.

The DDA has recently added activities associated with the Main Street Program to its responsibilities. While the DDA has hired "contract employees" to coordinate portions of the Main Street Program under the direction of the Executive Director/Planning Director, it has placed additional demands for information, service and staff time on the Planning Department. In addition, the DDA has been designated the City's Parking Committee.

The Rehabilitation Board of Appeals was established as the body to hear appeals from homeowners regarding their application for funding under the Housing Rehab Program and on January 24, 2005 was assigned the duties of the Community Development Block Grant (CDBG) Advisory Committee. In that capacity, the Rehab Board of Appeals provides recommendations and oversight to the City Commission regarding all aspects of the CDBG Program, specifically low to moderate income housing and community development needs. The Board meets monthly which has required that Planning

Department staff to modify the CDBG activity budget application and review process from a six month cycle (January to June) to monthly. Planning staff coordinates funding requests from community non-profit groups and City departments and provides reports and information on the Community Development Block Grant and other Federal programs that may be of value to the City. The department also prepares documents such as the Impediments to Fair Housing, the Five Year Consolidated Plan, the Annual Action Plan, Comprehensive Annual Performance Evaluation Report, and other interim reports required by HUD. The Planning staff has also been thrust into the education and advocacy role to maintain current funding levels due to recent proposals to drastically reduce and/or eliminate CDBG Funding.

Brownfield Redevelopment Authority (BRA), created on May 15, 2000 by the City of Royal Oak pursuant to Act 381 of 1996, coordinates the implementation of brownfield plans relating to the revitalization and redevelopment of environmentally distressed areas or properties within the City of Royal Oak.

In addition to serving the above referenced bodies, the Planning Division spends a great deal of time assisting the public on questions regarding land use, economic development and zoning. Many of these inquires and/or points of contact do not result in items which appear on an agenda, but permit citizens to better understand City Ordinances and policies. Other tasks or issues such as sidewalk cafes, license agreements (for a variety of purposes), right-of-way vacations, lot splits and liquor license requests, etc., also involve a great deal of Planning staff time. The Planning Department is also working to establish, build and maintain its use of the City's Geographic Information System (GIS) and fully utilize the City's website for community development updates.

The Housing Division provides assistance through two primary programs; the Housing Rehabilitation Program and the Housing Choice (Section 8) Voucher Program. Staff members include: a Housing Program Supervisor, a Rehabilitation Loan Officer, a Housing Specialist and a Clerk Stenographer III.

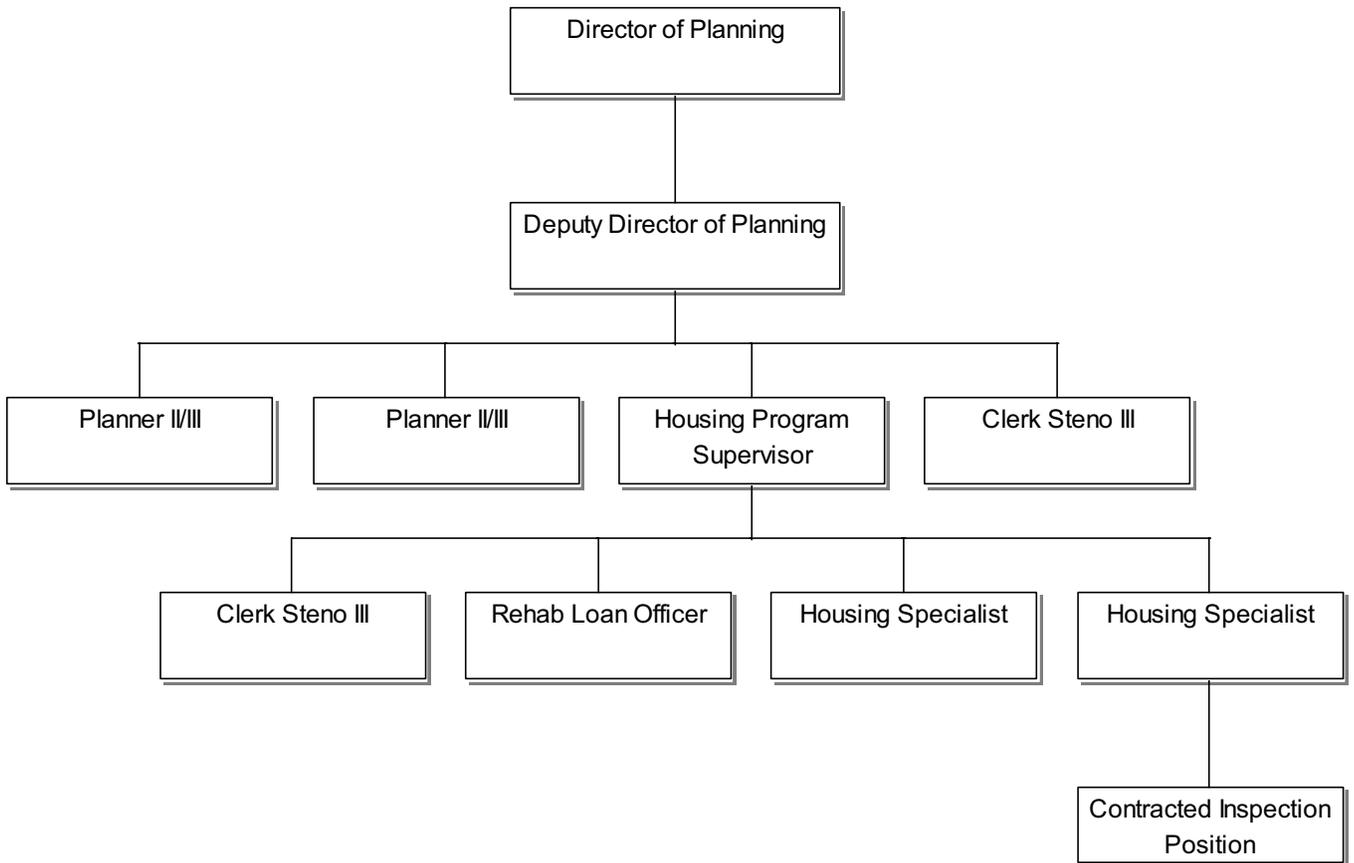
The Royal Oak Housing Commission, which administers the Section 8 Rental Housing Assistance Program, provides housing assistance to low income families/individuals in conformity with the Department of Housing and Urban Development's applicable Housing Choice (Section 8) Voucher Program. The Housing Choice (Section 8) Voucher Program is a rent subsidy program that assists eligible low-income individuals or families to obtain decent, safe and sanitary housing.

Royal Oak administers 222 Housing Choice Vouchers to low-income individuals and families. Individuals and families are selected from a waiting list, which is opened as required. A waiting list preference for people living or working in the City of Royal Oak was instituted in an effort to maintain a community-based program. The Deputy Director of Planning currently serves as the Executive Director of the Housing Commission.

The program requires a close working relationship between participant, staff and landlord. In addition to the daily tasks required to lease up units, staff is responsible for the creation of the following reporting documents: Section 8 Management System, Resident Characteristic Report, Five-Year Consolidated Plan, Annual Plan, Rent Reasonableness Studies, Affordable Housing Study, and the Financial Management System Report.

The Housing Rehabilitation Program has been active in the City of Royal Oak since the mid-1970's, in order to upgrade and conserve the existing single family housing stock in the City. The program provides financial assistance to eligible homeowners (those with low and moderate incomes). The program is funded by the City's Community Development Block Grant Program, which includes proceeds from repayments of loans previously approved.

Two forms of financial assistance are provided: monthly installment loans at 3% interest for homeowners with incomes no more than 80% of the area's median income and deferred loans for homeowners at 40% of the area's median income. Typical improvements are roofs, siding, windows, furnaces, porches and concrete. Work often includes kitchens, bathroom, electrical updating, plaster and painting and a host of minor exterior and interior repairs. As a full service program, the City provides housing and credit counseling, loan underwriting, inspection of the property, solicitation of contractors, and construction management at no charge. Homeowners will pay for assessment/inspection of lead-based paint hazards, as provided by an outside testing company, if necessary.



PLANNING	02/03	03/04	04/05	05/06	06/07	07/08
DIRECTOR OF PLANNING	1	1	1	1	1	1
DEPUTY DIRECTOR OF PLANNING	1	1	1	1	1	1
PLANNER II	1	1	1	2	2	2
CS 3 - PLANNING	1	2	2	2	1	1
CS 3 - PLANNING(2)	1					
Total	5	5	5	6	5	5

BLOCK GRANT	02/03	03/04	04/05	05/06	06/07	07/08
HOUSING PROGRAM SUPERVISOR	1	1	1	1	1	1
HOUSING REHABILITATION OFFICER	1	1	1	1	1	1
CS 3 - HOUSING	1	1	1	1	1	1
Total	3	3	3	3	3	3

HOUSING	02/03	03/04	04/05	05/06	06/07	07/08
HOUSING SPECIALIST	2	2	2	2	2	2
Total	2	2	2	2	2	2

101.400 PLANNING & ZONING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	152,345	3,120	0	3,843	0	159,308
2004-2005 Actual	196,298	3,232	0	3,708	0	203,238
2005-2006 Actual	246,477	3,066	0	5,003	0	254,546
2006-2007 Original Budget	180,650	4,900	0	6,600	0	192,150
2006-2007 Adjusted Budget (Dec)	180,650	4,900	0	6,600	0	192,150
2006-2007 6 Month Actual	110,229	420	0	3,763	0	114,412
2006-2007 Estimated Year End	182,750	4,900	0	6,600	0	194,250
2007-2008 Dept Request	224,187	4,900	0	8,418	0	237,505
2007-2008 Manager's Budget	224,187	4,900	0	8,418	0	237,505
2007-2008 Approved Budget	224,187	4,900	0	8,418	0	237,505
2008-2009 Projected Budget	243,020	4,900	0	8,518	0	256,438
2009-2010 Projected Budget	247,880	5,047	0	8,769	0	261,696
2010-2011 Projected Budget	252,838	5,198	0	9,028	0	267,064
2011-2012 Projected Budget	257,894	5,354	0	9,294	0	272,543



RECREATION & CULTURE



WROK

Royal Oak is served by two Cable TV companies. By law Cable TV providers must provide Public, Government and Educational access channels on their systems. To support this, each company pays a franchise fee to the city. WROK is the City of Royal Oak's Government Access channel. WROK is available to subscribers of W.O.W. on channel 10 and Comcast on Channel 55. Residents can watch live coverage of City Commission, Plan Commission, ZBA and DDA meetings as well as LIVE youth hockey and summer concerts. In addition to the many live programs that WROK produces throughout the year, they also provide taped coverage of the many special events and meetings that dot the Royal Oak calendar.

WROK also supports the video needs of many City departments with special projects on request. The City Clerk's Office and the Plan Department rely on copies of each meeting WROK produces for their record keeping. WROK staff is also called upon by our State representatives to cover their town hall meetings as well. WROK staff also provides the voice messages heard on nearly the entire City departmental telephone systems.

WROK programming can be seen 7 days a week. The programming runs on an automated, tape based system. We anticipate a change to digital playback in the near future.

In between program hours, residents can view a computer-generated bulletin board. It features a program guide and provides information regarding a wide variety of city news and events. It is updated daily.

WROK staff won a National Hometown USA Video Festival award in 2006.

To pay for WROK activities, The City of Royal Oak receives a 5% franchise fee from both cable companies. In FY 2006/2007, the City of Royal Oak received an approximate \$568,000.00 in franchise fees. The approved WROK budget for FY 2006/2007 was \$95,100.00.

WROK has a staff of one full time programming coordinator and one part time manager. WROK also relies heavily on a crew of 30 volunteers to fill assorted positions during productions. The staff of WROK are not employees of the City of Royal Oak but are employee's of Cable Access Management. CAMCO pays all employee related expenses out of the contractual management fee in the Cable TV budget. The City of Royal Oak incurs no health insurance or retirement costs for WROK.

101.834 CABLE COMMUNICATIONS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	199	0	75,327	0	75,526
2004-2005 Actual	0	67	0	80,287	0	80,354
2005-2006 Actual	0	76	25,928	84,522	0	110,526
2006-2007 Original Budget	0	100	0	95,000	0	95,100
2006-2007 Adjusted Budget (Dec)	0	100	0	95,000	0	95,100
2006-2007 6 Month Actual	0	12	0	43,230	0	43,242
2006-2007 Estimated Year End	0	12	0	87,927	0	87,939
2007-2008 Dept Request	0	275	20,000	133,855	0	154,130
2007-2008 Manager's Budget	0	275	20,000	133,855	0	154,130
2007-2008 Approved Budget	0	275	20,000	133,855	0	154,130
2008-2009 Projected Budget	0	200	26,000	135,018	0	161,218
2009-2010 Projected Budget	0	206	0	140,391	0	140,597
2010-2011 Projected Budget	0	212	0	145,986	0	146,198
2011-2012 Projected Budget	0	219	0	151,813	0	152,032

101.835 COMMUNITY PROMOTION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	5,704	115	0	160,804	0	166,623
2004-2005 Actual	6,801	0	0	133,571	0	140,372
2005-2006 Actual	8,126	0	0	145,128	0	153,255
2006-2007 Original Budget	1,870	0	0	95,870	0	97,740
2006-2007 Adjusted Budget (Dec)	1,870	0	0	98,200	0	100,070
2006-2007 6 Month Actual	2,292	24	0	84,553	0	86,869
2006-2007 Estimated Year End	1,868	24	0	111,330	0	113,222
2007-2008 Dept Request	2,830	0	0	111,430	0	114,260
2007-2008 Manager's Budget	2,830	0	0	111,430	0	114,260
2007-2008 Approved Budget	2,830	0	0	111,430	0	114,260
2008-2009 Projected Budget	2,832	0	0	20,100	0	22,932
2009-2010 Projected Budget	2,903	0	0	20,703	0	23,606
2010-2011 Projected Budget	2,976	0	0	21,324	0	24,300
2011-2012 Projected Budget	3,050	0	0	21,964	0	25,014

101.836 DREAM CRUISE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	71,921	17,418	0	14,147	0	103,486
2004-2005 Actual	80,445	16,727	0	13,150	0	110,323
2005-2006 Actual	106,793	18,573	0	16,934	0	142,300
2006-2007 Original Budget	63,800	1,800	0	9,000	0	74,600
2006-2007 Adjusted Budget (Dec)	63,800	1,800	0	9,000	0	74,600
2006-2007 6 Month Actual	34,178	17,110	0	14,461	0	65,750
2006-2007 Estimated Year End	34,178	18,000	0	14,850	0	67,028
2007-2008 Dept Request	71,631	18,000	0	15,000	0	104,631
2007-2008 Manager's Budget	71,631	18,000	0	15,000	0	104,631
2007-2008 Approved Budget	71,631	18,000	0	15,000	0	104,631
2008-2009 Projected Budget	71,713	18,000	0	15,075	0	104,788
2009-2010 Projected Budget	73,148	18,540	0	15,527	0	107,215
2010-2011 Projected Budget	74,611	19,096	0	15,993	0	109,700
2011-2012 Projected Budget	76,103	19,669	0	16,473	0	112,245

Retiree Benefits

101.860 RETIREE BENEFITS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	3,819,220	0	0	0	0	3,819,220
2004-2005 Actual	1,812,859	0	0	0	0	1,812,859
2005-2006 Actual	3,956,144	0	0	0	0	3,956,144
2006-2007 Original Budget	4,141,036	0	0	0	0	4,141,036
2006-2007 Adjusted Budget (Dec)	4,141,036	0	0	0	0	4,141,036
2006-2007 6 Month Actual	2,831,328	0	0	0	0	2,831,328
2006-2007 Estimated Year End	4,342,000	0	0	0	0	4,342,000
2007-2008 Dept Request	0	0	0	0	0	0
2007-2008 Manager's Budget	0	0	0	0	0	0
2007-2008 Approved Budget	0	0	0	0	0	0
2008-2009 Projected Budget	0	0	0	0	0	0
2009-2010 Projected Budget	0	0	0	0	0	0
2010-2011 Projected Budget	0	0	0	0	0	0
2011-2012 Projected Budget	0	0	0	0	0	0

Transfers

101.965 TRANSFERS TO OTHER FUNDS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	26,000	0	26,000
2004-2005 Actual	0	0	0	112,292	0	112,292
2005-2006 Actual	0	0	0	473,801	0	473,801
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0
2006-2007 Estimated Year End	0	0	0	0	0	0
2007-2008 Dept Request	0	0	0	80,000	0	80,000
2007-2008 Manager's Budget	0	0	0	80,000	0	80,000
2007-2008 Approved Budget	0	0	0	80,000	0	80,000
2008-2009 Projected Budget	0	0	0	0	0	0
2009-2010 Projected Budget	0	0	0	0	0	0
2010-2011 Projected Budget	0	0	0	0	0	0
2011-2012 Projected Budget	0	0	0	0	0	0

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SPECIAL REVENUE FUNDS



Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources where expenditures are legally restricted for specific purposes. Any funds received can only be spent for the purpose defined by the Special Revenue Fund.

The *Major and Local Streets Funds* receive revenue from the State per Act 51 for the construction and maintenance of streets and bridges.

The *Publicity Tax Fund* accounts for the separate publicity tax revenue used to produce the Insight, a quarterly newsletter sent to all residents.

The *Solid Waste Fund* accounts for the tax revenues restricted to fund the collection, disposal, and recycling of garbage, yard waste and recyclable materials.

The *Library Millage Fund* accounts for the collection of the voted millage to fund library operations and renovations to the existing facility.

The *State Construction Code Fund* accounts for the Building Inspection through the collection of registrations, permits and code violation fines.

The *Acorn Fund* accounts for the receipt and use of donations to the City to be used for a public purpose.

The *Senior Citizens Services Fund* receives grants and collects user fees to fund a variety of senior programs.

The *Animal Shelter Fund* is funded by donations to support the operations of the animal shelter.

The *Police Grants Fund* accounts for multiple law enforcement grants and forfeitures to enhance police operations.

The *Fire Grants Fund* accounts for a federal fire prevention and safety grant to enhance fire operations.

Major Streets

Major Street Fund Summary	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	3,526,571	3,328,270	3,566,167	3,785,002	3,805,215	3,542,957
Revenues and transfers from other funds	3,317,855	3,261,542	3,261,542	3,165,066	3,168,661	3,172,328
Expenditures and transfers to other funds	3,516,156	3,023,646	3,042,707	3,144,853	3,430,919	4,028,392
Net Change in Fund Balance	(198,301)	237,896	218,835	20,213	(262,258)	(856,064)
Ending Fund Balance	3,328,270	3,566,167	3,785,002	3,805,215	3,542,957	2,686,893

202.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	15	3,061,964	173,428	49,700	30,502	7,865	3,323,474
2004-2005 Actual	79	2,955,704	191,224	85,888	21,560	8,255	3,262,710
2005-2006 Actual	(4)	2,916,949	176,211	177,126	13,084	6,559	3,289,925
2006-2007 Original Budget	0	3,080,240	0	50,000	364,140	364,000	3,858,380
2006-2007 Adjusted Budget (Dec)	0	3,080,240	0	50,000	364,140	364,000	3,858,380
2006-2007 6 Month Actual	0	977,125	0	58,486	16,456	0	1,052,067
2006-2007 Estimated Year End	0	3,011,644	176,211	110,000	20,000	0	3,317,855
2007-2008 Dept Request	0	2,955,331	176,211	110,000	20,000	0	3,261,542
2007-2008 Manager's Budget	0	2,955,331	176,211	110,000	20,000	0	3,261,542
2007-2008 Approved Budget	0	2,955,331	176,211	110,000	20,000	0	3,261,542
2008-2009 Projected Budget	0	2,955,331	176,211	110,000	20,000	0	3,261,542
2009-2010 Projected Budget	0	2,955,331	179,735	10,000	20,000	0	3,165,066
2010-2011 Projected Budget	0	2,955,331	183,330	10,000	20,000	0	3,168,661
2011-2012 Projected Budget	0	2,955,331	186,997	10,000	20,000	0	3,172,328

202.467 STREETS MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	181,048	37,961	1,483	527,997	0	748,488
2004-2005 Actual	200,535	34,787	0	1,499,816	0	1,735,138
2005-2006 Actual	134,442	27,490	0	1,073,849	0	1,235,781
2006-2007 Original Budget	186,710	54,500	0	2,517,100	0	2,758,310
2006-2007 Adjusted Budget (Dec)	186,710	54,500	0	2,517,100	0	2,758,310
2006-2007 6 Month Actual	45,871	14,252	0	31,106	0	91,228
2006-2007 Estimated Year End	157,564	40,290	0	2,378,000	0	2,575,854
2007-2008 Dept Request	261,630	54,500	0	981,802	0	1,297,932
2007-2008 Manager's Budget	261,630	54,500	0	981,802	0	1,297,932
2007-2008 Approved Budget	261,630	54,500	0	981,802	0	1,297,932
2008-2009 Projected Budget	283,331	20,500	0	984,989	0	1,288,820
2009-2010 Projected Budget	288,985	21,115	0	1,033,444	0	1,343,545
2010-2011 Projected Budget	294,753	21,748	0	1,264,341	0	1,580,842
2011-2012 Projected Budget	300,636	22,401	0	1,805,126	0	2,128,162

202.469 STREETS PARKWAY MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	66,509	0	0	31,320	0	97,829
2004-2005 Actual	72,403	0	0	26,384	0	98,787
2005-2006 Actual	89,264	0	0	28,097	0	117,361
2006-2007 Original Budget	131,570	0	0	31,500	0	163,070
2006-2007 Adjusted Budget (Dec)	131,570	0	0	31,500	0	163,070
2006-2007 6 Month Actual	57,334	0	0	36,221	0	93,556
2006-2007 Estimated Year End	125,150	0	0	0	0	125,150
2007-2008 Dept Request	161,420	0	0	32,544	0	193,964
2007-2008 Manager's Budget	161,420	0	0	32,544	0	193,964
2007-2008 Approved Budget	161,420	0	0	32,544	0	193,964
2008-2009 Projected Budget	171,247	0	0	33,520	0	204,767
2009-2010 Projected Budget	174,672	0	0	34,526	0	209,198
2010-2011 Projected Budget	178,166	0	0	35,561	0	213,727
2011-2012 Projected Budget	181,729	0	0	36,628	0	218,357

202.472 STREETS WINTER MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	56,333	142,472	0	82,497	0	281,302
2004-2005 Actual	152,191	174,449	0	161,007	0	487,648
2005-2006 Actual	39,571	109,627	0	41,565	0	190,764
2006-2007 Original Budget	57,520	211,000	0	105,000	0	373,520
2006-2007 Adjusted Budget (Dec)	57,520	211,000	0	105,000	0	373,520
2006-2007 6 Month Actual	3,321	863	0	3,416	0	7,600
2006-2007 Estimated Year End	41,235	165,250	0	105,000	0	311,485
2007-2008 Dept Request	68,092	211,000	0	59,447	0	338,539
2007-2008 Manager's Budget	68,092	211,000	0	59,447	0	338,539
2007-2008 Approved Budget	68,092	211,000	0	59,447	0	338,539
2008-2009 Projected Budget	70,009	211,000	0	61,230	0	342,239
2009-2010 Projected Budget	71,410	217,330	0	63,067	0	351,806
2010-2011 Projected Budget	72,838	223,850	0	64,959	0	361,647
2011-2012 Projected Budget	74,295	230,565	0	66,908	0	371,768

202.473 STREETS TRAFFIC CONTROL	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	107,780	28,808	0	72,779	0	209,367
2004-2005 Actual	112,192	33,007	0	94,054	0	239,253
2005-2006 Actual	97,311	34,810	0	96,136	0	228,258
2006-2007 Original Budget	78,840	48,000	0	112,900	0	239,740
2006-2007 Adjusted Budget (Dec)	78,840	48,000	0	112,900	0	239,740
2006-2007 6 Month Actual	37,314	15,016	0	57,863	0	110,193
2006-2007 Estimated Year End	76,645	41,000	0	82,000	0	199,645
2007-2008 Dept Request	84,765	48,000	0	102,966	0	235,731
2007-2008 Manager's Budget	84,765	48,000	0	102,966	0	235,731
2007-2008 Approved Budget	84,765	48,000	0	102,966	0	235,731
2008-2009 Projected Budget	90,356	48,000	0	104,873	0	243,229
2009-2010 Projected Budget	92,164	49,440	0	108,019	0	249,623
2010-2011 Projected Budget	94,007	50,923	0	111,260	0	256,190
2011-2012 Projected Budget	95,887	52,451	0	114,598	0	262,935

202.474 STREETS SIGNAL SERVICES	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	38,843	21,371	0	92,953	0	153,167
2004-2005 Actual	53,217	17,095	0	112,271	0	182,583
2005-2006 Actual	65,235	18,788	0	137,045	0	221,067
2006-2007 Original Budget	67,020	20,000	0	104,550	0	191,570
2006-2007 Adjusted Budget (Dec)	67,020	20,000	0	104,550	0	191,570
2006-2007 6 Month Actual	21,054	3,697	0	48,506	0	73,258
2006-2007 Estimated Year End	58,205	15,000	0	99,830	0	173,035
2007-2008 Dept Request	48,267	18,000	0	123,576	0	189,843
2007-2008 Manager's Budget	48,267	18,000	0	123,576	0	189,843
2007-2008 Approved Budget	48,267	18,000	0	123,576	0	189,843
2008-2009 Projected Budget	50,723	18,000	0	126,637	0	195,360
2009-2010 Projected Budget	51,738	18,540	0	130,436	0	200,714
2010-2011 Projected Budget	52,772	19,096	0	134,349	0	206,218
2011-2012 Projected Budget	53,828	19,669	0	138,380	0	211,877

202.515 STREETS ADMINISTRATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	894,667	0	894,667
2004-2005 Actual	0	0	0	860,372	0	860,372
2005-2006 Actual	0	0	0	733,320	0	733,320
2006-2007 Original Budget	0	0	0	132,170	0	132,170
2006-2007 Adjusted Budget (Dec)	0	0	0	132,170	0	132,170
2006-2007 6 Month Actual	0	0	0	73,924	0	73,924
2006-2007 Estimated Year End	0	0	0	130,987	0	130,987
2007-2008 Dept Request	0	0	0	767,636	0	767,636
2007-2008 Manager's Budget	0	0	0	767,636	0	767,636
2007-2008 Approved Budget	0	0	0	767,636	0	767,636
2008-2009 Projected Budget	0	0	0	768,290	0	768,290
2009-2010 Projected Budget	0	0	0	789,968	0	789,968
2010-2011 Projected Budget	0	0	0	812,295	0	812,295
2011-2012 Projected Budget	0	0	0	835,293	0	835,293

Local Streets

Local Street Fund Summary	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	5,194,387	4,054,357	4,124,274	4,133,724	3,571,511	3,041,445
Revenues and transfers from other funds	1,081,258	1,712,394	1,712,394	1,712,394	1,734,939	1,758,160
Expenditures and transfers to other funds	2,221,288	1,642,476	1,702,944	2,274,608	2,265,005	2,277,687
Net Change in Fund Balance	(1,140,030)	69,918	9,450	(562,214)	(530,066)	(519,527)
Ending Fund Balance	4,054,357	4,124,274	4,133,724	3,571,511	3,041,445	2,521,918

203.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	15	993,287	0	80,063	1,711	782,558	1,857,635
2004-2005 Actual	79	960,417	0	111,295	1,768	751,552	1,825,110
2005-2006 Actual	(4)	948,839	0	222,477	885	620,979	1,793,176
2006-2007 Original Budget	0	1,002,195	0	50,000	1,139,904	209,000	2,401,099
2006-2007 Adjusted Budget (Dec)	0	1,002,195	0	50,000	1,139,904	209,000	2,401,099
2006-2007 6 Month Actual	0	317,567	0	65,389	873	9,800	393,629
2006-2007 Estimated Year End	0	979,658	0	100,000	1,600	0	1,081,258
2007-2008 Dept Request	0	960,894	0	100,000	1,500	650,000	1,712,394
2007-2008 Manager's Budget	0	960,894	0	100,000	1,500	650,000	1,712,394
2007-2008 Approved Budget	0	960,894	0	100,000	1,500	650,000	1,712,394
2008-2009 Projected Budget	0	960,894	0	100,000	1,500	650,000	1,712,394
2009-2010 Projected Budget	0	960,894	0	100,000	1,500	650,000	1,712,394
2010-2011 Projected Budget	0	960,894	0	103,000	1,545	669,500	1,734,939
2011-2012 Projected Budget	0	960,894	0	106,090	1,591	689,585	1,758,160

203.467 STREETS MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	250,451	18,881	0	534,164	0	803,497
2004-2005 Actual	243,629	23,401	0	930,224	0	1,197,255
2005-2006 Actual	291,368	19,984	0	1,091,643	0	1,402,995
2006-2007 Original Budget	265,020	45,450	0	1,474,024	0	1,784,494
2006-2007 Adjusted Budget (Dec)	265,020	45,450	0	1,474,024	0	1,784,494
2006-2007 6 Month Actual	178,283	15,069	0	173,273	0	366,625
2006-2007 Estimated Year End	267,550	35,500	0	1,247,524	0	1,550,574
2007-2008 Dept Request	358,399	46,450	0	490,204	0	895,053
2007-2008 Manager's Budget	358,399	46,450	0	490,204	0	895,053
2007-2008 Approved Budget	358,399	46,450	0	490,204	0	895,053
2008-2009 Projected Budget	383,419	46,450	0	497,909	0	927,778
2009-2010 Projected Budget	391,088	47,844	0	1,030,181	0	1,469,113
2010-2011 Projected Budget	398,909	49,279	0	1,000,570	0	1,448,758
2011-2012 Projected Budget	406,888	50,757	0	982,417	0	1,440,061

203.469 STREETS PARKWAY MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	198,928	0	0	178,492	0	377,420
2004-2005 Actual	206,629	0	0	190,085	0	396,715
2005-2006 Actual	265,340	0	0	216,596	0	481,936
2006-2007 Original Budget	72,500	0	0	157,500	0	230,000
2006-2007 Adjusted Budget (Dec)	72,500	0	0	157,500	0	230,000
2006-2007 6 Month Actual	104,663	0	0	105,372	0	210,036
2006-2007 Estimated Year End	196,183	0	0	157,500	0	353,683
2007-2008 Dept Request	93,728	0	0	252,947	0	346,675
2007-2008 Manager's Budget	93,728	0	0	252,947	0	346,675
2007-2008 Approved Budget	93,728	0	0	252,947	0	346,675
2008-2009 Projected Budget	98,653	0	0	260,535	0	359,188
2009-2010 Projected Budget	102,639	0	0	276,402	0	379,040
2010-2011 Projected Budget	102,639	0	0	276,402	0	379,040
2011-2012 Projected Budget	104,691	0	0	284,694	0	389,385

203.472 STREETS WINTER MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	48,933	16,293	0	52,324	0	117,550
2004-2005 Actual	99,476	48,765	0	97,110	0	245,351
2005-2006 Actual	38,954	12,466	0	36,798	0	88,217
2006-2007 Original Budget	54,010	50,500	0	68,250	0	172,760
2006-2007 Adjusted Budget (Dec)	54,010	50,500	0	68,250	0	172,760
2006-2007 6 Month Actual	78	288	0	1,112	0	1,477
2006-2007 Estimated Year End	39,426	18,250	0	68,250	0	125,926
2007-2008 Dept Request	64,428	50,500	0	48,431	0	163,359
2007-2008 Manager's Budget	64,428	50,500	0	48,431	0	163,359
2007-2008 Approved Budget	64,428	50,500	0	48,431	0	163,359
2008-2009 Projected Budget	67,254	50,500	0	49,884	0	167,638
2009-2010 Projected Budget	68,599	52,015	0	51,381	0	171,994
2010-2011 Projected Budget	69,971	53,575	0	52,922	0	176,468
2011-2012 Projected Budget	71,370	55,183	0	54,510	0	181,062

203.473 STREETS TRAFFIC CONTROL	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	84,744	8,264	0	40,645	0	133,654
2004-2005 Actual	72,865	5,481	0	30,292	0	108,637
2005-2006 Actual	92,559	3,398	0	44,430	0	140,386
2006-2007 Original Budget	107,630	15,000	0	36,750	0	159,380
2006-2007 Adjusted Budget (Dec)	107,630	15,000	0	36,750	0	159,380
2006-2007 6 Month Actual	46,997	4,105	0	26,744	0	77,845
2006-2007 Estimated Year End	101,045	8,000	0	36,750	0	145,795
2007-2008 Dept Request	124,536	15,000	0	46,633	0	186,169
2007-2008 Manager's Budget	124,536	15,000	0	46,633	0	186,169
2007-2008 Approved Budget	124,536	15,000	0	46,633	0	186,169
2008-2009 Projected Budget	132,920	15,000	0	48,032	0	195,952
2009-2010 Projected Budget	135,579	15,450	0	49,473	0	200,502
2010-2011 Projected Budget	138,290	15,914	0	50,957	0	205,161
2011-2012 Projected Budget	141,056	16,391	0	52,486	0	209,933

203.515 STREETS ADMINISTRATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	41,301	0	41,301
2004-2005 Actual	0	0	0	50,653	0	50,653
2005-2006 Actual	0	0	0	49,305	0	49,305
2006-2007 Original Budget	0	0	0	45,510	0	45,510
2006-2007 Adjusted Budget (Dec)	0	0	0	45,510	0	45,510
2006-2007 6 Month Actual	0	0	0	22,909	0	22,909
2006-2007 Estimated Year End	0	0	0	45,310	0	45,310
2007-2008 Dept Request	0	0	0	51,220	0	51,220
2007-2008 Manager's Budget	0	0	0	51,220	0	51,220
2007-2008 Approved Budget	0	0	0	51,220	0	51,220
2008-2009 Projected Budget	0	0	0	52,387	0	52,387
2009-2010 Projected Budget	0	0	0	53,959	0	53,959
2010-2011 Projected Budget	0	0	0	55,578	0	55,578
2011-2012 Projected Budget	0	0	0	57,245	0	57,245

Publicity Tax Fund

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	0	0	0	0
Revenues and transfers from other funds	56,599	58,675	59,996	61,735	63,526	65,368
Expenditures and transfers to other funds	56,599	58,675	59,996	61,735	63,526	65,368
Net Change in Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

211.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0	0
2005-2006 Actual	0	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0	0
2006-2007 Estimated Year End	46,929	0	0	0	0	9,670	56,599
2007-2008 Dept Request	48,000	0	0	0	0	10,675	58,675
2007-2008 Manager's Budget	48,000	0	0	0	0	10,675	58,675
2007-2008 Approved Budget	48,000	0	0	0	0	10,675	58,675
2008-2009 Projected Budget	49,920	0	0	0	0	10,076	59,996
2009-2010 Projected Budget	51,917	0	0	0	0	9,819	61,735
2010-2011 Projected Budget	53,993	0	0	0	0	9,532	63,526
2011-2012 Projected Budget	56,153	0	0	0	0	9,215	65,368

211.835 COMMUNITY PROMOTION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	5,704	115	0	52,424	0	58,243
2004-2005 Actual	6,801	0	0	45,157	0	51,958
2005-2006 Actual	8,126	0	0	47,682	0	55,809
2006-2007 Original Budget	1,870	0	0	1,000	0	2,870
2006-2007 Adjusted Budget (Dec)	1,870	0	0	1,000	0	2,870
2006-2007 6 Month Actual	2,292	24	0	22,532	0	24,848
2006-2007 Estimated Year End	9,699	0	0	46,900	0	56,599
2007-2008 Dept Request	11,245	0	0	47,430	0	58,675
2007-2008 Manager's Budget	11,245	0	0	47,430	0	58,675
2007-2008 Approved Budget	11,245	0	0	47,430	0	58,675
2008-2009 Projected Budget	12,043	0	0	47,953	0	59,996
2009-2010 Projected Budget	12,344	0	0	49,391	0	61,735
2010-2011 Projected Budget	12,653	0	0	50,873	0	63,526
2011-2012 Projected Budget	12,969	0	0	52,399	0	65,368

Solid Waste

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	1,971,438	2,797,101	3,225,591	3,581,407	3,954,045	4,344,132
Revenues and transfers from other funds	6,763,063	6,544,888	6,137,771	6,321,904	6,511,561	6,706,908
Expenditures and transfers to other funds	5,937,401	6,116,398	5,781,955	5,949,266	6,121,474	6,298,723
Net Change in Fund Balance	825,663	428,490	355,816	372,638	390,087	408,185
Ending Fund Balance	2,797,101	3,225,591	3,581,407	3,954,045	4,344,132	4,752,317

226.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	5,036,946	0	128,066	29,922	7,888	0	5,202,821
2004-2005 Actual	5,866,593	0	143,955	62,554	4,491	0	6,077,593
2005-2006 Actual	6,153,004	0	135,593	168,730	5,545	0	6,462,872
2006-2007 Original Budget	6,522,413	0	160,000	50,000	6,000	0	6,738,413
2006-2007 Adjusted Budget (Dec)	6,522,413	0	160,000	50,000	6,000	0	6,738,413
2006-2007 6 Month Actual	6,176,970	0	148,101	40,710	2,732	0	6,368,512
2006-2007 Estimated Year End	6,522,413	0	164,650	70,000	6,000	0	6,763,063
2007-2008 Dept Request	5,870,943	0	14,700	70,000	6,000	0	5,961,643
2007-2008 Manager's Budget	5,870,943	0	14,700	70,000	6,000	0	5,961,643
2007-2008 Approved Budget	6,454,188	0	14,700	70,000	6,000	0	6,544,888
2008-2009 Projected Budget	6,047,071	0	14,700	70,000	6,000	0	6,137,771
2009-2010 Projected Budget	6,228,483	0	15,141	72,100	6,180	0	6,321,904
2010-2011 Projected Budget	6,415,337	0	15,595	74,263	6,365	0	6,511,561
2011-2012 Projected Budget	6,607,798	0	16,063	76,491	6,556	0	6,706,908

226.528 SOLID WASTE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	468,410	9,181	0	4,855,139	0	5,332,729
2004-2005 Actual	469,076	3,267	0	4,927,910	0	5,400,253
2005-2006 Actual	491,337	8,646	0	5,117,629	0	5,617,612
2006-2007 Original Budget	586,230	11,250	0	6,100,481	0	6,697,961
2006-2007 Adjusted Budget (Dec)	586,230	11,250	0	6,100,481	0	6,697,961
2006-2007 6 Month Actual	296,296	1,587	0	2,521,021	0	2,818,904
2006-2007 Estimated Year End	514,963	9,490	0	5,412,948	0	5,937,401
2007-2008 Dept Request	579,313	26,250	0	5,010,835	0	5,616,398
2007-2008 Manager's Budget	579,313	26,250	0	5,010,835	0	5,616,398
2007-2008 Approved Budget	579,313	26,250	0	5,510,835	0	6,116,398
2008-2009 Projected Budget	614,702	11,250	0	5,156,003	0	5,781,955
2009-2010 Projected Budget	626,996	11,588	0	5,310,683	0	5,949,266
2010-2011 Projected Budget	639,536	11,935	0	5,470,003	0	6,121,474
2011-2012 Projected Budget	652,327	12,293	0	5,634,103	0	6,298,723

Royal Oak Public Library

A dedicated millage secures operating funds restricted for Royal Oak Public Library purposes through the year 2023 and provides 90% of the Library revenues. State Aide contribution is likely to be less than 1% this year.

Over the last three years, library lending increased by 17.5%. 2007 lending is already 15% higher than last year's average use per month – a testament to community satisfaction with the renovated library facility.

Online resources – downloadable audio books and video programs as well as conventional databases – are adding to the use and usability of the public library. Public computer and internet use is at maximum capacity most hours of the day. With additional computers provided through the renovation project, public use of library-provided computers has increased by almost 150% over use in 2005-2006. Wireless access, implemented in early 2007, expands Library-provided options for full internet access.

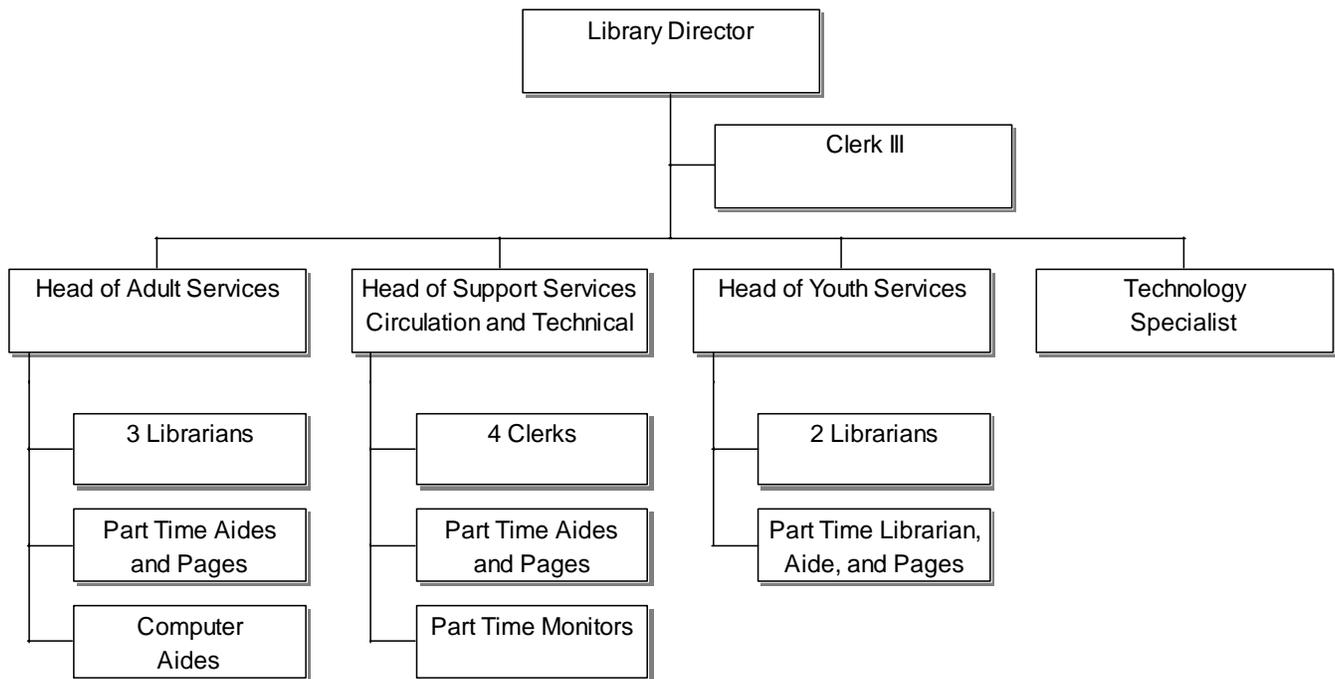
Budget Priorities

The Book collection, however, is the resource the Library provides most and best through its reference and lending collections and magnifies through relationships with other libraries. Interlibrary delivery and related services are at risk due to reductions in State funding, so it is critical that the library maintain a healthy budget for purchase of books for local citizens. The collection budget has been increased as much as possible to improve this most important service to residents.

The library budget maximizes use of the collections and services through programming and electronic delivery, improved turnover of the lending collections, continual development of professional staff and adding Sunday hours – all providing for best return on the tax dollars invested by this community in its public library. Implementation of Sunday hours, projected to begin January of 2008, is tied to the ability to fill full-time librarian positions.

Future Needs

The Library collection budget is always affected by fixed building and staff costs and administrative overhead allocations. A recent analysis of the Royal Oak Public Library against performance of neighboring libraries shows that whereas the libraries in SE Oakland County provide an average of 3.75 books per capita for the communities they serve, Royal Oak Public Library only provides 1.80 books per capita. This is an illustration of how seriously under-funded the library continues to be, despite the dedicated library millage authorized by voters to improve specific deficits such as this. The Library will design future budgets that will continually strive to improve this bottom line of public service.



LIBRARY	02/03	03/04	04/05	05/06	06/07	07/08
LIBRARY DIRECTOR	1	1	1	1	1	1
LIBRARIAN	8	0	0	0	0	0
LIBRARIAN III	0	1	1	1	2	2
LIBRARIAN III YOUTH SERVICES	0	1	1	1	1	1
LIBRARIAN II	0	5	5	3	3	3
LIBRARY TECHNICIAN SPECIALIST	0	0	0	0	0	1
LIBRARIAN I	0	1	1	1	1	0
LIBRARY - MC 3	3	3	3	2	2	2
LIBRARY - MC II	3	3	3	3	4	3
Total	15	15	15	12	14	13

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	598,056	670,741	712,591	770,676	819,560	858,745
Revenues and transfers from other funds	2,301,368	2,463,631	2,512,904	2,563,162	2,614,425	2,666,713
Expenditures and transfers to other funds	2,228,683	2,421,781	2,454,818	2,514,278	2,575,239	2,637,739
Net Change in Fund Balance	72,685	41,850	58,086	48,883	39,186	28,974
Ending Fund Balance	670,741	712,591	770,676	819,560	858,745	887,720

271.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	1,852,250	158,873	58,712	94,106	63	0	2,164,004
2004-2005 Actual	1,914,463	119,057	47,937	90,579	7,552	0	2,179,587
2005-2006 Actual	2,006,346	130,073	15,930	96,756	1,917	0	2,251,022
2006-2007 Original Budget	2,126,500	123,200	54,500	47,500	21,252	0	2,372,952
2006-2007 Adjusted Budget (Dec)	2,126,500	123,200	54,500	47,500	64,739	0	2,416,439
2006-2007 6 Month Actual	2,013,932	116,666	20,320	23,480	1,348	0	2,175,745
2006-2007 Estimated Year End	2,043,539	137,150	40,095	55,827	4,028	20,729	2,301,368
2007-2008 Dept Request	2,239,106	114,025	53,500	47,500	9,500	0	2,463,631
2007-2008 Manager's Budget	2,239,106	114,025	53,500	47,500	9,500	0	2,463,631
2007-2008 Approved Budget	2,239,106	114,025	53,500	47,500	9,500	0	2,463,631
2008-2009 Projected Budget	2,283,888	116,306	54,570	48,450	9,690	0	2,512,904
2009-2010 Projected Budget	2,329,566	118,632	55,661	49,419	9,884	0	2,563,162
2010-2011 Projected Budget	2,376,157	121,004	56,775	50,407	10,081	0	2,614,425
2011-2012 Projected Budget	2,423,680	123,424	57,910	51,416	10,283	0	2,666,713

271.790 LIBRARY	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	977,345	199,709	0	278,151	0	1,455,205
2004-2005 Actual	1,049,342	203,018	0	506,767	0	1,759,127
2005-2006 Actual	1,085,318	209,303	62,983	1,403,551	0	2,761,155
2006-2007 Original Budget	1,197,578	247,100	186,000	742,274	0	2,372,952
2006-2007 Adjusted Budget (Dec)	1,241,065	257,100	176,000	742,274	0	2,416,439
2006-2007 6 Month Actual	563,718	92,655	0	218,844	0	875,218
2006-2007 Estimated Year End	1,145,932	249,043	90,000	743,708	0	2,228,683
2007-2008 Dept Request	1,410,748	323,412	5,000	682,621	0	2,421,781
2007-2008 Manager's Budget	1,322,810	323,412	5,000	682,621	0	2,333,843
2007-2008 Approved Budget	1,410,748	323,412	5,000	682,621	0	2,421,781
2008-2009 Projected Budget	1,418,406	333,114	5,150	698,148	0	2,454,818
2009-2010 Projected Budget	1,446,774	343,108	5,305	719,092	0	2,514,278
2010-2011 Projected Budget	1,475,709	353,401	5,464	740,665	0	2,575,239
2011-2012 Projected Budget	1,505,223	364,003	5,628	762,885	0	2,637,739

Block Grant

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	(0)	(1)	(1)	(1)
Revenues and transfers from other funds	2,162,534	2,123,734	2,074,028	2,092,805	2,111,973	2,131,542
Expenditures and transfers to other funds	2,162,534	2,123,734	2,074,028	2,092,805	2,111,973	2,131,542
Net Change in Fund Balance	0	(0)	(0)	0	0	0
Ending Fund Balance	0	(0)	(1)	(1)	(1)	(1)

274.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	1,128,057	568,002	500,000	16,983	0	2,213,042
2004-2005 Actual	0	1,054,987	357,520	491,813	17,021	0	1,921,341
2005-2006 Actual	0	1,775,816	412,601	0	17,689	22,358	2,228,463
2006-2007 Original Budget	0	1,850,342	400,000	0	0	0	2,250,342
2006-2007 Adjusted Budget (Dec)	0	1,850,342	400,000	0	0	0	2,250,342
2006-2007 6 Month Actual	0	(44,989)	201,810	0	3,947	0	160,767
2006-2007 Estimated Year End	0	1,755,010	396,838	0	10,686	0	2,162,534
2007-2008 Dept Request	0	1,723,734	400,000	0	0	0	2,123,734
2007-2008 Manager's Budget	0	1,723,734	400,000	0	0	0	2,123,734
2007-2008 Approved Budget	0	1,723,734	400,000	0	0	0	2,123,734
2008-2009 Projected Budget	0	2,074,028	0	0	0	0	2,074,028
2009-2010 Projected Budget	0	2,092,805	0	0	0	0	2,092,805
2010-2011 Projected Budget	0	2,111,973	0	0	0	0	2,111,973
2011-2012 Projected Budget	0	2,131,542	0	0	0	0	2,131,542

274.692 HOUSING ASSISTANCE PROGRAM	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	302,438	585	805	421,332	0	725,160
2004-2005 Actual	276,808	291	0	256,232	0	533,331
2005-2006 Actual	306,617	600	0	614,016	0	921,233
2006-2007 Original Budget	251,080	500	0	674,750	0	926,330
2006-2007 Adjusted Budget (Dec)	251,080	500	0	674,750	0	926,330
2006-2007 6 Month Actual	133,475	416	0	175,452	0	309,342
2006-2007 Estimated Year End	253,998	430	0	592,382	0	846,810
2007-2008 Dept Request	287,406	500	0	667,094	0	955,000
2007-2008 Manager's Budget	287,406	500	0	667,094	0	955,000
2007-2008 Approved Budget	287,406	500	0	667,094	0	955,000
2008-2009 Projected Budget	307,717	500	0	667,094	0	975,311
2009-2010 Projected Budget	313,871	500	0	667,094	0	981,465
2010-2011 Projected Budget	320,148	500	0	667,094	0	987,742
2011-2012 Projected Budget	326,551	500	0	667,094	0	994,145

274.712 BLOCK GRANT ADMINISTRATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	129,945	497	0	93,420	0	223,863
2004-2005 Actual	143,864	618	5,247	82,937	0	232,665
2005-2006 Actual	204,604	299	0	22,376	0	227,279
2006-2007 Original Budget	307,280	1,600	0	25,365	0	334,245
2006-2007 Adjusted Budget (Dec)	307,280	1,600	0	25,365	0	334,245
2006-2007 6 Month Actual	100,401	0	0	15,464	0	115,865
2006-2007 Estimated Year End	209,131	0	0	26,428	0	235,559
2007-2008 Dept Request	259,335	11,600	20,000	34,065	0	325,000
2007-2008 Manager's Budget	259,335	11,600	20,000	34,065	0	325,000
2007-2008 Approved Budget	259,335	11,600	20,000	34,065	0	325,000
2008-2009 Projected Budget	319,753	11,600	20,000	34,065	0	385,418
2009-2010 Projected Budget	326,148	11,600	20,000	34,065	0	391,813
2010-2011 Projected Budget	332,671	11,600	20,000	34,065	0	398,336
2011-2012 Projected Budget	339,325	11,600	20,000	34,065	0	404,990

274.759 SENIOR CENTER	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	198,043	9,410	0	77,048	0	284,501
2004-2005 Actual	206,333	7,291	0	65,685	0	279,309
2005-2006 Actual	219,878	7,671	0	91,218	0	318,767
2006-2007 Original Budget	220,090	12,000	0	32,880	0	264,970
2006-2007 Adjusted Budget (Dec)	220,090	12,000	0	32,880	0	264,970
2006-2007 6 Month Actual	113,679	7,278	0	23,296	0	144,253
2006-2007 Estimated Year End	220,110	9,834	0	50,700	0	280,644
2007-2008 Dept Request	221,991	12,000	0	27,814	0	261,805
2007-2008 Manager's Budget	221,991	12,000	0	27,814	0	261,805
2007-2008 Approved Budget	221,991	12,000	0	27,814	0	261,805
2008-2009 Projected Budget	228,250	22,000	0	33,395	0	283,645
2009-2010 Projected Budget	232,815	22,660	0	34,397	0	289,871
2010-2011 Projected Budget	237,471	23,340	0	35,429	0	296,239
2011-2012 Projected Budget	242,220	24,040	0	36,492	0	302,752

274. OTHER COST CENTERS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	2,178	709	976,632	0	979,519
2004-2005 Actual	0	0	0	876,036	0	876,036
2005-2006 Actual	0	0	0	761,184	0	761,184
2006-2007 Original Budget	0	0	0	724,797	0	724,797
2006-2007 Adjusted Budget (Dec)	0	0	0	724,797	0	724,797
2006-2007 6 Month Actual	0	0	0	3,836	0	3,836
2006-2007 Estimated Year End	0	0	0	799,521	0	799,521
2007-2008 Dept Request	0	0	0	581,929	0	581,929
2007-2008 Manager's Budget	0	0	0	581,929	0	581,929
2007-2008 Approved Budget	0	0	0	581,929	0	581,929
2008-2009 Projected Budget	0	0	0	429,655	0	429,655
2009-2010 Projected Budget	0	0	0	429,655	0	429,655
2010-2011 Projected Budget	0	0	0	429,655	0	429,655
2011-2012 Projected Budget	0	0	0	429,655	0	429,655

Building Inspection

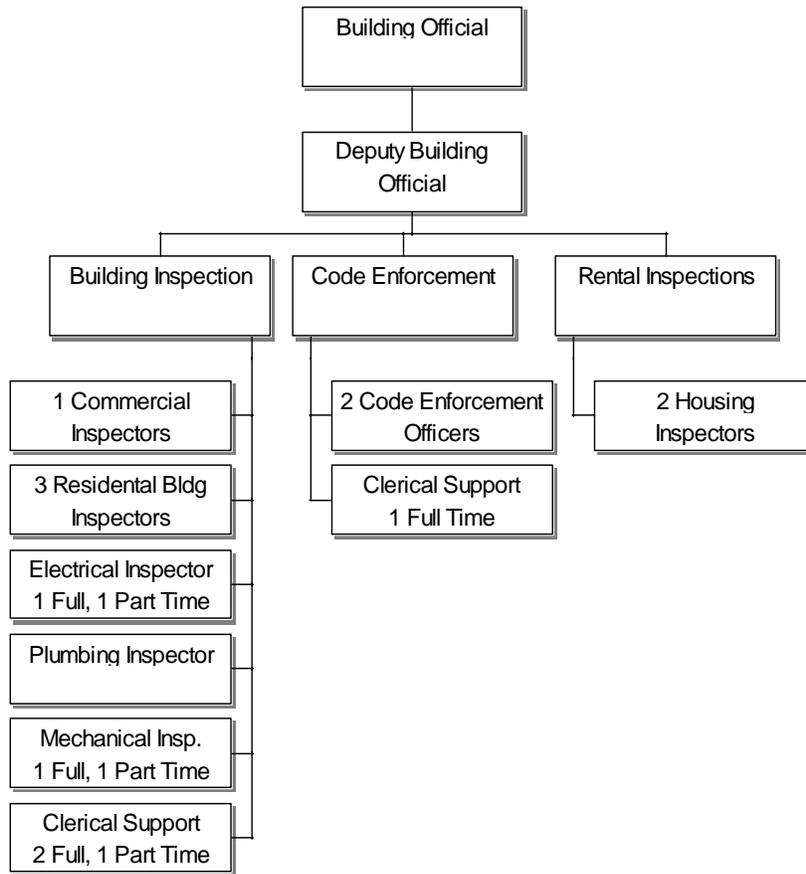
The Building Department's goal is to provide the highest level of service to its customers. The Building Department is comprised of three divisions. Currently they have 16 full time employees, one part time employee and a group of 7 to 9 contract inspectors that help out when demand is high and/ or when one of the full time inspectors is on vacation or sick. The service counter is open to the public 5 days a week, with limited hours on Mondays and Fridays. They have a 24-hour inspection request hotline, allowing individuals to request building and trade inspections. They have a separate 24-hour Code Enforcement hotline, where anyone can leave an anonymous Code Enforcement complaint. They have an active web page that allows downloading of all their informational handouts and permit applications. Over the last several years they have seen a steady increase in the number of hits on their website.

The Building Inspection Division is responsible for the issuance of all permits for commercial and residential construction projects throughout the City. The Building Inspection Division performs extensive plan reviews, structural, electrical, mechanical, and plumbing inspections. They enforce the State Construction Codes and local ordinances.

The Rental Housing Division performs an ongoing inspection program that regularly checks all apartments and one and two family houses offered for rent in the City. Units offered for rent are subject to established property maintenance and safety inspections. The purposes of these inspections are to ensure dwellings are safe, to preserve property values and to keep the standards of the adjoining owner occupied homes intact.

The Code Enforcement Division inspects commercial and residential buildings for property maintenance violations. We respond to complaints from residents and try to take a proactive approach to maintaining the quality of property in the city.

All divisions within the Building Department are challenged with the task of maintaining a successful and vibrant City. We look forward to a busy and productive construction season.



<u>BUILDING</u>	02/03	03/04	04/05	05/06	06/07	07/08
BUILDING OFFICIAL	1	1	1	1	1	1
DEPUTY BUILDING OFFICIAL	1	1	1	0	0	1
BUILDING INSPECTOR	5	5	5	5	5	4
ELECTRICAL INSPECTOR	1	1	1	1	1	1
HOUSING INSPECTOR	2	2	2	2	2	2
MECHANICAL INSPECTOR	1	1	1	1	1	1
PLUMBING INSPECTOR	1	1	1	1	1	1
Total	12	12	12	11	11	11

<u>CODE ENFORCEMENT</u>	02/03	03/04	04/05	05/06	06/07	07/08
CODE ENFORCEMENT OFFICER	4	4	4	3	2	2
CS 3 - INSPECTION	1	1	1	1	1	1
CODE ENF - MCII	1	1	1	2	2	2
CODE ENF - MC I	1	1	1	0	0	0
Total	7	7	7	6	5	5

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	865,471	905,777	822,827	615,267	401,559	181,517
Revenues and transfers from other funds	1,838,500	1,637,000	1,636,000	1,685,080	1,735,632	1,787,701
Expenditures and transfers to other funds	1,798,194	1,719,950	1,843,560	1,898,789	1,955,674	2,014,266
Net Change in Fund Balance	40,306	(82,950)	(207,560)	(213,709)	(220,042)	(226,565)
Ending Fund Balance	905,777	822,827	615,267	401,559	181,517	(45,048)

282.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	1,380,339	0	0	0	1,380,339
2004-2005 Actual	0	0	2,170,942	0	60	0	2,171,002
2005-2006 Actual	0	0	2,147,006	0	10,400	0	2,157,406
2006-2007 Original Budget	0	0	2,094,500	0	0	0	2,094,500
2006-2007 Adjusted Budget (Dec)	0	0	2,094,500	0	0	0	2,094,500
2006-2007 6 Month Actual	0	0	1,006,967	0	9,853	0	1,016,820
2006-2007 Estimated Year End	0	0	1,823,500	0	15,000	0	1,838,500
2007-2008 Dept Request	0	0	1,622,000	0	15,000	0	1,637,000
2007-2008 Manager's Budget	0	0	1,622,000	0	15,000	0	1,637,000
2007-2008 Approved Budget	0	0	1,622,000	0	15,000	0	1,637,000
2008-2009 Projected Budget	0	0	1,622,000	0	14,000	0	1,636,000
2009-2010 Projected Budget	0	0	1,670,660	0	14,420	0	1,685,080
2010-2011 Projected Budget	0	0	1,720,780	0	14,853	0	1,735,632
2011-2012 Projected Budget	0	0	1,772,403	0	15,298	0	1,787,701

282.371 INSPECTION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	1,121,602	10,971	0	384,913	0	1,517,487
2004-2005 Actual	1,208,652	7,471	0	271,885	0	1,488,008
2005-2006 Actual	1,311,010	11,184	0	495,222	0	1,817,416
2006-2007 Original Budget	1,203,710	23,550	136,000	699,978	0	2,063,238
2006-2007 Adjusted Budget (Dec)	1,203,710	23,550	136,000	699,978	0	2,063,238
2006-2007 6 Month Actual	611,803	6,935	0	214,963	0	833,701
2006-2007 Estimated Year End	1,069,800	21,774	110,000	596,620	0	1,798,194
2007-2008 Dept Request	1,203,586	27,100	35,000	454,264	0	1,719,950
2007-2008 Manager's Budget	1,203,586	27,100	35,000	454,264	0	1,719,950
2007-2008 Approved Budget	1,203,586	27,100	35,000	454,264	0	1,719,950
2008-2009 Projected Budget	1,292,442	27,100	55,000	469,018	0	1,843,560
2009-2010 Projected Budget	1,331,215	27,913	56,650	483,010	0	1,898,789
2010-2011 Projected Budget	1,371,152	28,750	58,350	497,423	0	1,955,674
2011-2012 Projected Budget	1,412,286	29,613	60,100	512,267	0	2,014,266

Acorn Fund

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	215,893	145,929	15,329	24,329	33,419	42,600
Revenues and transfers from other funds	50,500	34,600	34,600	34,946	35,295	35,648
Expenditures and transfers to other funds	120,464	165,200	25,600	25,856	26,115	26,376
Net Change in Fund Balance	(69,964)	(130,600)	9,000	9,090	9,181	9,273
Ending Fund Balance	145,929	15,329	24,329	33,419	42,600	51,873

295.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	0	0	0	0
2004-2005 Actual	0	0	0	328,030	0	13,904	341,934
2005-2006 Actual	0	0	0	59,059	0	0	59,059
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	31,241	0	0	31,241
2006-2007 Estimated Year End	0	0	0	50,500	0	0	50,500
2007-2008 Dept Request	0	0	0	34,600	0	0	34,600
2007-2008 Manager's Budget	0	0	0	34,600	0	0	34,600
2007-2008 Approved Budget	0	0	0	34,600	0	0	34,600
2008-2009 Projected Budget	0	0	0	34,600	0	0	34,600
2009-2010 Projected Budget	0	0	0	34,946	0	0	34,946
2010-2011 Projected Budget	0	0	0	35,295	0	0	35,295
2011-2012 Projected Budget	0	0	0	35,648	0	0	35,648

295. MULTIPLE COST CENTERS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	43,906	0	43,906
2005-2006 Actual	0	0	0	141,193	0	141,193
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	0	15,933	0	51,912	0	67,845
2006-2007 Estimated Year End	0	59,825	0	60,639	0	120,464
2007-2008 Dept Request	0	150,100	0	15,100	0	165,200
2007-2008 Manager's Budget	0	150,100	0	15,100	0	165,200
2007-2008 Approved Budget	0	150,100	0	15,100	0	165,200
2008-2009 Projected Budget	0	10,600	0	15,000	0	25,600
2009-2010 Projected Budget	0	10,706	0	15,150	0	25,856
2010-2011 Projected Budget	0	10,813	0	15,302	0	26,115
2011-2012 Projected Budget	0	10,921	0	15,455	0	26,376

Senior Citizen Activities

The following budgeted categories make up the Royal Oak Senior Programs:

Center Operations CDBG -

This CDBG budget covers wages for 2 full-time and 9 part-time employees providing services to seniors at M/M and Salter Centers. It also covers subsidy for low-income residents for R.O.S.E.S.(Royal Oak Senior Essential Services). In the past, the budget covered janitorial services, heating/cooling contract, miscellaneous building repair and maintenance, office furniture, and capital outlay items. With reductions in Block Grant funding, this budget is reduced by over \$86,000. Janitorial, repair, maintenance, heating, cooling and other miscellaneous items are transferred to the next category, Senior Building Maintenance, tapping into fund balance for the balance of that budget. No office furniture or capital outlay items are projected for FY 07/08.

Senior Building Maintenance -

This budget covers utilities, janitorial, heating & cooling, and other building maintenance and repair items. Funding of \$30,000 from M/M rentals partially funds this budget. The remainder will be covered by fund balance.

Senior Center Activities -

This budget pays for contracted workers, instructors, services, program supplies and travel expenses. It is funded by user fees, fund-raisers and donations.

Transportation -

The City currently operates six Community Transit vehicles purchased in collaboration with SMART. This budget provides for part-time staff (10 drivers, 1.5 dispatchers), vehicle insurance, and maintenance. This budget is funded by SMART, rider fees, and a Beaumont Hospital grant.

A.G.E. -

The Adjacent Generational Exchange (volunteer) budget funds a Volunteer Coordinator and program supplies for an annual volunteer recognition program. This budget is funded by a Beaumont Hospital grant.

R.O.S.E.S. -

The R.O.S.E.S. budget pays half of the wages for 2 part-time ROSES Aides. It is funded by Administrative fees paid by clients and subsidized clients' donations. The remainder of the ROSES Aides' wages are funded by the CDBG budget.

With the continued reduction of Community Development Block Grant funding, senior programs need different revenue source for funding in future years.

Highlights of accomplishments this year include:

- Annual Health Fair/Flu Clinic (October) was very successful, with many compliments, using a new appointment system.
- Two members of staff trained to counsel seniors in Medicare D. This service has proved very valuable to seniors and receives numerous compliments.
- Aphasia Support Group has doubled in size - with remarkable results in retraining people losing their speech after suffering a stroke.
- Deaf Assistance Group has doubled in size - staff member signs and provides assistance for this group who meets to socialize weekly.
- Approximately 60 new volunteers were recruited to deliver meals to the homebound seniors living in R.O.
- New exercise program (PACE) for those suffering from arthritis.
- Continued compliments for Senior Transportation program - increased number of rides.
- Compliments received for quick and efficient removal of snow from ROSES workers.

The Division was not able to accomplish the following this year:

- With one Senior Recreation Specialist at M/M and Salter Center (instead of 2 at each center), we have had to cancel many popular programs such as Fashion Show, Trunk Sale, Afternoon Dances at Salter, Raffle, and others.
- No ROSES Aide is available for 1½ days/week. Seniors have to call at another time or office manager may assist if available (taking away from her normal duties).
- With only 10 drivers, some bus rides are cancelled when drivers approach 1200 hour limit in December and June.

SENIOR CENTER	02/03	03/04	04/05	05/06	06/07	07/08
COORDINATOR OF SR CITZN ACTVTY	1	1	1	1	1	1
SR CITIZEN PROGRAM TECHNICIAN	1	1	1	1	1	1
Total	2	2	2	2	2	2

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	673,017	678,668	559,447	431,796	296,149	152,317
Revenues and transfers from other funds	382,250	422,601	425,434	431,404	437,553	443,887
Expenditures and transfers to other funds	376,599	541,822	553,085	567,051	581,384	596,093
Net Change in Fund Balance	5,651	(119,221)	(127,651)	(135,647)	(143,831)	(152,207)
Ending Fund Balance	678,668	559,447	431,796	296,149	152,317	111

296.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	156,852	155,443	256,549	250	0	569,094
2004-2005 Actual	0	174,030	166,410	23,922	0	0	364,362
2005-2006 Actual	0	159,079	152,632	41,842	80	0	353,633
2006-2007 Original Budget	0	0	125,660	35,535	219,754	0	380,949
2006-2007 Adjusted Budget (Dec)	0	0	125,660	35,535	219,754	0	380,949
2006-2007 6 Month Actual	0	220,639	82,979	19,861	0	0	323,479
2006-2007 Estimated Year End	0	184,000	158,650	39,600	0	0	382,250
2007-2008 Dept Request	0	184,434	170,000	41,000	27,167	0	422,601
2007-2008 Manager's Budget	0	184,434	170,000	41,000	27,167	0	422,601
2007-2008 Approved Budget	0	184,434	170,000	41,000	27,167	0	422,601
2008-2009 Projected Budget	0	185,434	171,000	42,000	27,000	0	425,434
2009-2010 Projected Budget	0	185,434	174,930	43,230	27,810	0	431,404
2010-2011 Projected Budget	0	185,434	178,978	44,497	28,644	0	437,553
2011-2012 Projected Budget	0	185,434	183,147	45,802	29,504	0	443,887

296.686 R.O.S.E.S.	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	11,128	0	0	0	0	11,128
2004-2005 Actual	12,154	0	0	0	0	12,154
2005-2006 Actual	6,030	0	0	0	0	6,030
2006-2007 Original Budget	6,830	0	0	0	0	6,830
2006-2007 Adjusted Budget (Dec)	6,830	0	0	0	0	6,830
2006-2007 6 Month Actual	2,819	0	0	0	0	2,819
2006-2007 Estimated Year End	6,590	0	0	0	0	6,590
2007-2008 Dept Request	13,311	0	0	0	0	13,311
2007-2008 Manager's Budget	13,311	0	0	0	0	13,311
2007-2008 Approved Budget	13,311	0	0	0	0	13,311
2008-2009 Projected Budget	13,312	0	0	0	0	13,312
2009-2010 Projected Budget	13,578	0	0	0	0	13,578
2010-2011 Projected Budget	13,850	0	0	0	0	13,850
2011-2012 Projected Budget	14,127	0	0	0	0	14,127

296.687 A.G.E. PROGRAM	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	11,897	1,283	0	100	0	13,280
2004-2005 Actual	6,353	1,318	0	155	0	7,826
2005-2006 Actual	8,716	747	0	0	0	9,463
2006-2007 Original Budget	14,334	1,000	0	100	0	15,434
2006-2007 Adjusted Budget (Dec)	14,334	1,000	0	100	0	15,434
2006-2007 6 Month Actual	6,005	0	0	0	0	6,005
2006-2007 Estimated Year End	13,015	1,000	0	100	0	14,115
2007-2008 Dept Request	13,942	1,000	0	100	0	15,042
2007-2008 Manager's Budget	13,942	1,000	0	100	0	15,042
2007-2008 Approved Budget	13,942	1,000	0	100	0	15,042
2008-2009 Projected Budget	13,943	1,000	0	100	0	15,043
2009-2010 Projected Budget	14,222	1,030	0	103	0	15,355
2010-2011 Projected Budget	14,507	1,061	0	106	0	15,674
2011-2012 Projected Budget	14,797	1,093	0	109	0	15,999

296.688 SENIOR VAN	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	115,591	1,898	0	32,785	0	150,274
2004-2005 Actual	117,949	357	0	39,368	0	157,674
2005-2006 Actual	127,120	1,044	0	28,580	0	156,743
2006-2007 Original Budget	145,138	1,442	0	36,710	0	183,290
2006-2007 Adjusted Budget (Dec)	145,138	1,442	0	36,710	0	183,290
2006-2007 6 Month Actual	68,264	4	0	15,005	0	83,273
2006-2007 Estimated Year End	143,230	500	0	36,700	0	180,430
2007-2008 Dept Request	206,105	1,500	10,000	38,907	0	256,512
2007-2008 Manager's Budget	206,105	1,500	10,000	38,907	0	256,512
2007-2008 Approved Budget	206,105	1,500	10,000	38,907	0	256,512
2008-2009 Projected Budget	211,303	1,500	10,000	39,981	0	262,784
2009-2010 Projected Budget	215,529	1,545	10,300	41,180	0	268,555
2010-2011 Projected Budget	219,840	1,591	10,609	42,416	0	274,456
2011-2012 Projected Budget	224,237	1,639	10,927	43,688	0	280,491

296.750 SENIOR BUILDING MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	36,440	0	36,440
2004-2005 Actual	0	0	0	33,566	0	33,566
2005-2006 Actual	0	0	0	41,167	0	41,167
2006-2007 Original Budget	0	2,500	0	82,180	0	84,680
2006-2007 Adjusted Budget (Dec)	0	2,500	0	82,180	0	84,680
2006-2007 6 Month Actual	0	155	0	13,227	0	13,382
2006-2007 Estimated Year End	0	2,500	0	74,560	0	77,060
2007-2008 Dept Request	0	2,500	0	80,560	0	83,060
2007-2008 Manager's Budget	0	2,500	0	80,560	0	83,060
2007-2008 Approved Budget	0	2,500	0	80,560	0	83,060
2008-2009 Projected Budget	0	2,500	0	80,760	0	83,260
2009-2010 Projected Budget	0	2,575	0	83,183	0	85,758
2010-2011 Projected Budget	0	2,652	0	85,678	0	88,331
2011-2012 Projected Budget	0	2,732	0	88,249	0	90,980

296.759 SENIOR CENTER	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	6,864	10,219	0	78,144	0	95,228
2004-2005 Actual	512	5,068	0	74,316	0	79,896
2005-2006 Actual	4,270	4,331	0	70,292	0	78,892
2006-2007 Original Budget	5,920	10,120	0	74,675	0	90,715
2006-2007 Adjusted Budget (Dec)	5,920	10,120	0	74,675	0	90,715
2006-2007 6 Month Actual	2,279	1,567	0	39,625	0	43,471
2006-2007 Estimated Year End	5,570	5,400	0	87,434	0	98,404
2007-2008 Dept Request	22,776	9,400	0	141,721	0	173,897
2007-2008 Manager's Budget	22,776	9,400	0	141,721	0	173,897
2007-2008 Approved Budget	22,776	9,400	0	141,721	0	173,897
2008-2009 Projected Budget	24,061	9,400	0	145,225	0	178,686
2009-2010 Projected Budget	24,542	9,682	0	149,582	0	183,805
2010-2011 Projected Budget	25,033	9,972	0	154,069	0	189,074
2011-2012 Projected Budget	25,533	10,272	0	158,691	0	194,496

Animal Shelter

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	7,978	52,370	35,453	28,361	20,279	11,169
Revenues and transfers from other funds	94,510	45,700	45,700	46,157	46,619	47,085
Expenditures and transfers to other funds	50,118	62,618	52,791	54,240	55,728	57,258
Net Change in Fund Balance	44,392	(16,918)	(7,091)	(8,083)	(9,110)	(10,173)
Ending Fund Balance	52,370	35,453	28,361	20,279	11,169	996

297.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	11,137	50,630	0	0	61,767
2004-2005 Actual	0	0	18,721	10,988	0	42,979	72,688
2005-2006 Actual	0	0	23,671	4,223	0	12,225	40,119
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	18,000	14,086	0	0	32,086
2006-2007 6 Month Actual	0	0	10,733	7,381	0	51,092	69,206
2006-2007 Estimated Year End	0	0	21,280	13,710	0	59,520	94,510
2007-2008 Dept Request	0	0	21,200	9,500	0	15,000	45,700
2007-2008 Manager's Budget	0	0	21,200	9,500	0	15,000	45,700
2007-2008 Approved Budget	0	0	21,200	9,500	0	15,000	45,700
2008-2009 Projected Budget	0	0	21,200	9,500	0	15,000	45,700
2009-2010 Projected Budget	0	0	21,412	9,595	0	15,150	46,157
2010-2011 Projected Budget	0	0	21,626	9,691	0	15,302	46,619
2011-2012 Projected Budget	0	0	21,842	9,788	0	15,455	47,085

297.430 ANIMAL SHELTER	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	17,127	1,057	0	55,524	0	73,708
2004-2005 Actual	20,634	3,159	6,685	55,795	0	86,273
2005-2006 Actual	18,255	2,141	0	65,781	0	86,177
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	14,236	500	0	17,350	0	32,086
2006-2007 6 Month Actual	11,525	1,223	1,200	6,599	0	20,546
2006-2007 Estimated Year End	23,050	2,020	1,098	23,950	0	50,118
2007-2008 Dept Request	27,053	2,700	0	23,030	0	52,783
2007-2008 Manager's Budget	27,053	2,700	0	23,030	0	52,783
2007-2008 Approved Budget	27,053	2,700	9,835	23,030	0	62,618
2008-2009 Projected Budget	27,061	2,700	0	23,030	0	52,791
2009-2010 Projected Budget	27,738	2,781	0	23,721	0	54,240
2010-2011 Projected Budget	28,431	2,864	0	24,433	0	55,728
2011-2012 Projected Budget	29,142	2,950	0	25,166	0	57,258

Police Grants

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	400,068	431,948	0	(0)	(1)	(1)
Revenues and transfers from other funds	158,097	605,790	300,790	300,790	300,790	300,790
Expenditures and transfers to other funds	126,217	1,037,738	300,790	300,790	300,790	300,790
Net Change in Fund Balance	31,880	(431,948)	(0)	(0)	(0)	(0)
Ending Fund Balance	431,948	0	(0)	(1)	(1)	(1)

298.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	345,242	32,600	4,210	0	0	382,052
2004-2005 Actual	0	156,575	9,214	12,079	0	0	177,868
2005-2006 Actual	0	138,837	0	16,084	0	0	154,921
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	409,350	0	87,550	429,700	0	926,600
2006-2007 6 Month Actual	0	2,790	0	0	0	0	2,790
2006-2007 Estimated Year End	0	130,456	0	27,641	0	0	158,097
2007-2008 Dept Request	0	430,164	10,500	56,856	0	0	497,520
2007-2008 Manager's Budget	0	430,164	10,500	56,856	0	0	497,520
2007-2008 Approved Budget	0	538,434	10,500	56,856	0	0	605,790
2008-2009 Projected Budget	0	234,994	10,500	23,401	31,895	0	300,790
2009-2010 Projected Budget	0	234,994	10,500	23,401	31,895	0	300,790
2010-2011 Projected Budget	0	234,994	10,500	23,401	31,895	0	300,790
2011-2012 Projected Budget	0	234,994	10,500	23,401	31,895	0	300,790

298.301 POLICE GRANTS/RESTRICTED MONIES	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	22,417	0	52,855	0	75,272
2004-2005 Actual	0	16,477	0	25,825	0	42,302
2005-2006 Actual	0	73,696	0	28,316	0	102,012
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	168,100	394,770	0	363,730	0	926,600
2006-2007 6 Month Actual	0	0	0	0	0	0
2006-2007 Estimated Year End	53,830	30,607	0	41,780	0	126,217
2007-2008 Dept Request	104,386	519,194	0	305,888	0	929,468
2007-2008 Manager's Budget	104,386	519,194	0	305,888	0	929,468
2007-2008 Approved Budget	212,656	519,194	0	305,888	0	1,037,738
2008-2009 Projected Budget	177,690	81,400	0	41,700	0	300,790
2009-2010 Projected Budget	177,690	81,400	0	41,700	0	300,790
2010-2011 Projected Budget	177,690	81,400	0	41,700	0	300,790
2011-2012 Projected Budget	177,690	81,400	0	41,700	0	300,790

Fire Grants

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	(0)	(0)	(0)	(0)
Revenues and transfers from other funds	13,400	38,000	0	0	0	0
Expenditures and transfers to other funds	13,400	38,000	0	0	0	0
Net Change in Fund Balance	0	(0)	0	0	0	0
Ending Fund Balance	0	(0)	(0)	(0)	(0)	(0)

299.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0	0
2005-2006 Actual	0	20,600	0	0	0	0	20,600
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0	0
2006-2007 Estimated Year End	0	13,400	0	0	0	0	13,400
2007-2008 Dept Request	0	38,000	0	0	0	0	38,000
2007-2008 Manager's Budget	0	38,000	0	0	0	0	38,000
2007-2008 Approved Budget	0	38,000	0	0	0	0	38,000
2008-2009 Projected Budget	0	0	0	0	0	0	0
2009-2010 Projected Budget	0	0	0	0	0	0	0
2010-2011 Projected Budget	0	0	0	0	0	0	0
2011-2012 Projected Budget	0	0	0	0	0	0	0

299.336 FIRE GRANTS/RESTRICTED FUNDS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0
2005-2006 Actual	0	13,546	0	0	0	13,546
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0
2006-2007 Estimated Year End	6,760	5,710	0	930	0	13,400
2007-2008 Dept Request	37,909	91	0	0	0	38,000
2007-2008 Manager's Budget	37,909	91	0	0	0	38,000
2007-2008 Approved Budget	37,909	91	0	0	0	38,000
2008-2009 Projected Budget	0	0	0	0	0	0
2009-2010 Projected Budget	0	0	0	0	0	0
2010-2011 Projected Budget	0	0	0	0	0	0
2011-2012 Projected Budget	0	0	0	0	0	0

Debt Service Funds

Debt Service Funds are required if financial resources are being accumulated for principal and interest payments maturing in future years. Each bond issue must be accounted for separately. Only the matured portion of the debt is reflected in these funds.

The *General Obligation Debt Fund* collects property taxes from a voted millage to pay the lease to the Building Authority for fire building improvements and fire equipment.

The *Court Facility Debt Fund* collects a dedicated portion of court fines to pay the lease for the Court building to the Building Authority.

The *Debt Service Fund* accounts for the Capital Improvement Bond Issue for the energy conservation project.

General Obligation Debt

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	49,998	55,217	68,467	85,673	104,879	131,855
Revenues and transfers from other funds	690,100	700,100	700,100	707,103	714,176	721,320
Expenditures and transfers to other funds	684,881	686,850	682,894	687,897	687,200	690,541
Net Change in Fund Balance	5,219	13,250	17,206	19,206	26,976	30,779
Ending Fund Balance	55,217	68,467	85,673	104,879	131,855	162,635

301.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	686,141	0	0	0	48	0	686,188
2004-2005 Actual	690,446	0	0	0	8	0	690,453
2005-2006 Actual	680,803	0	0	34,001	120	0	714,925
2006-2007 Original Budget	684,581	0	0	0	0	0	684,581
2006-2007 Adjusted Budget (Dec)	684,581	0	0	0	0	0	684,581
2006-2007 6 Month Actual	648,616	0	0	0	48	0	648,665
2006-2007 Estimated Year End	690,000	0	0	0	100	0	690,100
2007-2008 Dept Request	700,000	0	0	0	100	0	700,100
2007-2008 Manager's Budget	700,000	0	0	0	100	0	700,100
2007-2008 Approved Budget	700,000	0	0	0	100	0	700,100
2008-2009 Projected Budget	700,000	0	0	0	100	0	700,100
2009-2010 Projected Budget	707,000	0	0	0	103	0	707,103
2010-2011 Projected Budget	714,070	0	0	0	106	0	714,176
2011-2012 Projected Budget	721,211	0	0	0	109	0	721,320

301.905 GENERAL OBLIGATION DEBT	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	34	686,242	686,276
2004-2005 Actual	0	0	0	1,428	673,215	674,643
2005-2006 Actual	0	0	0	28	682,216	682,244
2006-2007 Original Budget	0	0	0	200	684,381	684,581
2006-2007 Adjusted Budget (Dec)	0	0	0	200	684,381	684,581
2006-2007 6 Month Actual	0	0	0	60	515,778	515,838
2006-2007 Estimated Year End	0	0	0	100	684,781	684,881
2007-2008 Dept Request	0	0	0	100	686,750	686,850
2007-2008 Manager's Budget	0	0	0	100	686,750	686,850
2007-2008 Approved Budget	0	0	0	100	686,750	686,850
2008-2009 Projected Budget	0	0	0	100	682,794	682,894
2009-2010 Projected Budget	0	0	0	103	687,794	687,897
2010-2011 Projected Budget	0	0	0	106	687,094	687,200
2011-2012 Projected Budget	0	0	0	109	690,431	690,541

Court Facility

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	1,387,902	1,687,027	1,795,391	1,907,520	2,032,916	2,170,294
Revenues and transfers from other funds	812,000	825,000	835,000	851,700	868,734	886,109
Expenditures and transfers to other funds	512,875	716,636	722,871	726,304	731,356	741,195
Net Change in Fund Balance	299,125	108,364	112,129	125,396	137,378	144,913
Ending Fund Balance	1,687,027	1,795,391	1,907,520	2,032,916	2,170,294	2,315,208

303.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	9,572	663,647	0	673,219
2004-2005 Actual	0	0	0	11,633	875,589	0	887,223
2005-2006 Actual	0	0	0	41,415	854,553	0	895,967
2006-2007 Original Budget	0	0	0	0	512,675	0	512,675
2006-2007 Adjusted Budget (Dec)	0	0	0	0	512,675	0	512,675
2006-2007 6 Month Actual	0	0	0	28,379	319,505	0	347,885
2006-2007 Estimated Year End	0	0	0	50,000	762,000	0	812,000
2007-2008 Dept Request	0	0	0	50,000	775,000	0	825,000
2007-2008 Manager's Budget	0	0	0	50,000	775,000	0	825,000
2007-2008 Approved Budget	0	0	0	50,000	775,000	0	825,000
2008-2009 Projected Budget	0	0	0	55,000	780,000	0	835,000
2009-2010 Projected Budget	0	0	0	56,100	795,600	0	851,700
2010-2011 Projected Budget	0	0	0	57,222	811,512	0	868,734
2011-2012 Projected Budget	0	0	0	58,366	827,742	0	886,109

303.905 COURT FACILITY FUND	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	536,634	536,634
2004-2005 Actual	0	0	0	0	537,371	537,371
2005-2006 Actual	0	0	0	0	537,034	537,034
2006-2007 Original Budget	0	0	0	0	512,675	512,675
2006-2007 Adjusted Budget (Dec)	0	0	0	0	512,675	512,675
2006-2007 6 Month Actual	0	0	0	0	156,217	156,217
2006-2007 Estimated Year End	0	0	0	0	512,875	512,875
2007-2008 Dept Request	0	25,000	5,000	169,170	517,466	716,636
2007-2008 Manager's Budget	0	25,000	5,000	169,170	517,466	716,636
2007-2008 Approved Budget	0	25,000	5,000	169,170	517,466	716,636
2008-2009 Projected Budget	0	28,000	0	174,330	520,541	722,871
2009-2010 Projected Budget	0	28,840	0	179,560	517,904	726,304
2010-2011 Projected Budget	0	29,705	0	184,947	516,704	731,356
2011-2012 Projected Budget	0	30,596	0	190,495	520,104	741,195

Debt Service

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	0	0	0	0
Revenues and transfers from other funds	500	101,250	100,900	103,115	105,130	101,946
Expenditures and transfers to other funds	500	101,250	100,900	103,115	105,130	101,946
Net Change in Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

360.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0	0
2005-2006 Actual	0	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0	0
2006-2007 Estimated Year End	0	0	0	0	0	500	500
2007-2008 Dept Request	0	0	0	0	0	101,250	101,250
2007-2008 Manager's Budget	0	0	0	0	0	101,250	101,250
2007-2008 Approved Budget	0	0	0	0	0	101,250	101,250
2008-2009 Projected Budget	0	0	0	0	0	100,900	100,900
2009-2010 Projected Budget	0	0	0	0	0	103,115	103,115
2010-2011 Projected Budget	0	0	0	0	0	105,130	105,130
2011-2012 Projected Budget	0	0	0	0	0	101,946	101,946

360.905 DEBT SERVICE FUND	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0
2005-2006 Actual	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	500	0	500
2006-2007 Estimated Year End	0	0	0	500	0	500
2007-2008 Dept Request	0	0	0	500	100,750	101,250
2007-2008 Manager's Budget	0	0	0	500	100,750	101,250
2007-2008 Approved Budget	0	0	0	500	100,750	101,250
2008-2009 Projected Budget	0	0	0	500	100,400	100,900
2009-2010 Projected Budget	0	0	0	515	102,600	103,115
2010-2011 Projected Budget	0	0	0	530	104,600	105,130
2011-2012 Projected Budget	0	0	0	546	101,400	101,946



ENTERPRISE FUNDS



Enterprise Funds

Enterprise funds are used to report any activity for which a fee is charged to external users for goods or services. An Enterprise Fund is intended to be a self-supporting endeavor.

Although Enterprise Funds may be established for a variety of purposes, the City supports Enterprise Funds in which the pricing policies of the activity establish fees and charges designed to recover all costs, including capital costs (such as depreciation or debt service).

The Enterprise funds include the *Recreation Fund*, the *Auto Parking Fund*, the *Farmers Market Fund*, the *Ice Arena Fund* and the *Water & Sewer Fund*.

Only two (2) of the Enterprise funds, the *Ice Arena Fund* and the *Auto Parking Fund*, currently have debt issues that are secured by a pledge of net revenues from fees and charges for services. These funds remit lease payments to the Building Authority for the Ice Arena Building and the parking structure.

Recreation

The Recreation Division consists of a staff of two, the Superintendent of Recreation and a Municipal Clerk III.

The Royal Oak Recreation Division has a variety of responsibilities to help improve the quality of life for the residents of Royal Oak.

In the area of recreation, the major responsibility of the Division is to offer a variety of leisure programs for toddlers, youth, adults and seniors.

Some of the staple programs in the Division include:

Infant and Toddlers: A state licensed preschool program of 57 participants that participate in a 33-week preschool curriculum. Year round playtime and toddler classes include 350 participants.

Youth Sports and Enrichment: Children can sign up for a 30 week dance program, sport camps, t-ball, golf, basketball and soccer.

Summer Day Camp: An eight week, fifty hour camp with 400 participants. Children participate in sports, arts and crafts, swimming, special events and field trips. The camp will be held at Upton Elementary School.

Adult Sports Leagues: Softball 67 teams, Women’s Soccer 10 teams, basketball 17 teams, volleyball 36 teams, touch football 16 teams, sand volleyball 24 teams.

Adult Enrichment: Programs include tai-chi, yoga, ballroom dance, knitting, with an estimated 345 participants

Adult Fitness: Classes include aerobics, kickboxing, pilates, with an estimated 740 participants

Cultural Events: The 37th Annual Royal Oak Art Fair will be held July 7th and 8th at Memorial Park. One hundred and twenty artists from all over the United States participate in this annual event.

At the Salter Community Center, the Recreation Division is responsible for the maintenance, day-to-day operations of the Center and is responsible for all budgetary challenges. All facility use and rentals go through the Division.

The Division works with different community organizations to coordinate hundreds of games, practices and the maintenance schedule for all soccer fields, baseball, softball, and football fields. It coordinates all pavilion rentals at VFW and Starr/J.C. parks.

The Recreation Division works with the staff at the ice arena and the contractual company at the golf course on the operational responsibilities of each entity.

Five years ago the Recreation Division assumed the responsibilities of working with every city department in producing the City’s quarterly newsletter, The INSIGHT, from cover to cover.

RECREATION	02/03	03/04	04/05	05/06	06/07	07/08
DIRECTOR OF REC & PUBLIC SRVC	1	1	1	1	0	0
SUPERINTENDENT - RECREATION	0	1	1	1	1	1
CS 3 - RECREATION	1	1	1	0	0	0
RECREATION - MC 3	0	1	1	1	1	1
Total	2	4	4	3	2	2

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	915	6,186	(31,212)	(80,910)	(122,497)	(155,219)
Revenues and transfers from other funds	559,840	570,307	575,131	601,401	629,066	658,208
Expenditures and transfers to other funds	554,569	607,705	624,829	642,989	661,787	681,254
Net Change in Net Assets	5,271	(37,398)	(49,698)	(41,587)	(32,722)	(23,046)
Ending Unrestricted Net Assets	6,186	(31,212)	(80,910)	(122,497)	(155,219)	(178,266)

508.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	526,654	46,417	0	40,700	613,771
2004-2005 Actual	0	0	565,677	7,378	0	13,403	586,458
2005-2006 Actual	0	0	579,414	0	0	159,744	739,157
2006-2007 Original Budget	0	0	545,602	0	118,259	0	663,861
2006-2007 Adjusted Budget (Dec)	0	0	545,602	0	118,259	0	663,861
2006-2007 6 Month Actual	0	0	278,900	3,025	0	0	281,925
2006-2007 Estimated Year End	0	0	559,840	0	0	0	559,840
2007-2008 Dept Request	0	0	570,307	0	0	0	570,307
2007-2008 Manager's Budget	0	0	570,307	0	0	0	570,307
2007-2008 Approved Budget	0	0	570,307	0	0	0	570,307
2008-2009 Projected Budget	0	0	575,131	0	0	0	575,131
2009-2010 Projected Budget	0	0	601,401	0	0	0	601,401
2010-2011 Projected Budget	0	0	629,066	0	0	0	629,066
2011-2012 Projected Budget	0	0	658,208	0	0	0	658,208

508.751 RECREATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	230,463	25,230	0	234,387	0	490,079
2004-2005 Actual	241,579	19,574	0	237,413	0	498,567
2005-2006 Actual	241,679	20,408	0	281,587	0	543,674
2006-2007 Original Budget	223,190	22,750	0	265,321	0	511,261
2006-2007 Adjusted Budget (Dec)	223,190	22,750	0	265,321	0	511,261
2006-2007 6 Month Actual	118,367	5,327	0	111,751	0	235,446
2006-2007 Estimated Year End	221,303	16,700	0	261,066	0	499,069
2007-2008 Dept Request	248,648	18,500	0	285,198	0	552,346
2007-2008 Manager's Budget	248,648	18,500	0	285,198	0	552,346
2007-2008 Approved Budget	248,648	18,500	0	284,957	0	552,105
2008-2009 Projected Budget	261,426	18,500	0	291,403	0	571,329
2009-2010 Projected Budget	266,655	19,425	0	300,141	0	586,221
2010-2011 Projected Budget	271,988	20,396	0	309,141	0	601,525
2011-2012 Projected Budget	277,428	21,416	0	318,410	0	617,254

508.752 SALTER COMMUNITY CENTER	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	2,961	5,295	0	163,574	0	171,831
2004-2005 Actual	0	4,295	0	155,668	0	159,962
2005-2006 Actual	0	5,236	0	158,431	0	163,667
2006-2007 Original Budget	0	4,400	0	148,200	0	152,600
2006-2007 Adjusted Budget (Dec)	0	4,400	0	148,200	0	152,600
2006-2007 6 Month Actual	0	2,943	0	16,353	0	19,295
2006-2007 Estimated Year End	0	4,700	0	138,800	0	143,500
2007-2008 Dept Request	0	4,000	0	139,600	0	143,600
2007-2008 Manager's Budget	0	4,000	0	139,600	0	143,600
2007-2008 Approved Budget	0	4,000	0	139,600	0	143,600
2008-2009 Projected Budget	0	4,000	0	137,500	0	141,500
2009-2010 Projected Budget	0	4,225	0	109,311	0	113,536
2010-2011 Projected Budget	0	4,464	0	116,061	0	120,525
2011-2012 Projected Budget	0	4,717	0	123,283	0	128,000

Automobile Parking Systems

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	2,626,322	2,285,214	2,339,269	2,644,375	2,930,260	3,196,077
Revenues and transfers from other funds	2,692,120	2,742,530	2,763,745	2,806,751	2,850,617	2,895,360
Expenditures and transfers to other funds	3,033,228	2,688,475	2,458,640	2,520,865	2,584,800	2,650,492
Net Change in Net Assets	(341,108)	54,055	305,105	285,885	265,817	244,868
Ending Unrestricted Net Assets	2,285,214	2,339,269	2,644,375	2,930,260	3,196,077	3,440,944

516.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	1,946,554	46,423	0	678,530	2,671,508
2004-2005 Actual	0	0	2,027,402	66,192	10,000	809,874	2,913,468
2005-2006 Actual	0	0	2,073,707	93,572	303,829	775,879	3,246,987
2006-2007 Original Budget	0	0	1,776,491	81,574	889,648	636,378	3,384,091
2006-2007 Adjusted Budget (Dec)	0	0	1,776,491	81,574	977,748	636,378	3,472,191
2006-2007 6 Month Actual	0	0	1,046,957	16,827	8	134,913	1,198,705
2006-2007 Estimated Year End	0	0	2,046,200	30,200	0	615,720	2,692,120
2007-2008 Dept Request	0	0	2,093,000	36,000	0	613,530	2,742,530
2007-2008 Manager's Budget	0	0	2,093,000	36,000	0	613,530	2,742,530
2007-2008 Approved Budget	0	0	2,093,000	36,000	0	613,530	2,742,530
2008-2009 Projected Budget	0	0	2,113,930	36,360	0	613,455	2,763,745
2009-2010 Projected Budget	0	0	2,156,209	37,087	0	613,455	2,806,751
2010-2011 Projected Budget	0	0	2,199,333	37,829	0	613,455	2,850,617
2011-2012 Projected Budget	0	0	2,243,319	38,586	0	613,455	2,895,360

516.316 PARKING ENFORCEMENT	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	90,392	9,752	0	8,440	0	108,584
2004-2005 Actual	99,022	11,083	0	8,610	0	118,715
2005-2006 Actual	91,813	8,318	0	10,460	0	110,591
2006-2007 Original Budget	119,540	14,500	0	10,960	0	145,000
2006-2007 Adjusted Budget (Dec)	204,840	17,300	0	10,960	0	233,100
2006-2007 6 Month Actual	58,905	3,382	0	7,040	0	69,327
2006-2007 Estimated Year End	173,768	12,500	0	10,960	0	197,228
2007-2008 Dept Request	201,209	15,500	0	12,489	0	229,198
2007-2008 Manager's Budget	201,209	15,500	0	12,489	0	229,198
2007-2008 Approved Budget	201,209	15,500	0	12,489	0	229,198
2008-2009 Projected Budget	201,424	15,500	0	12,762	0	229,686
2009-2010 Projected Budget	205,453	15,915	0	13,111	0	234,478
2010-2011 Projected Budget	209,562	16,344	0	13,470	0	239,375
2011-2012 Projected Budget	213,753	16,786	0	13,838	0	244,377

516.570 AUTO PARKING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	405,522	103,582	0	2,454,628	617,953	3,581,685
2004-2005 Actual	433,900	62,950	0	2,442,311	517,699	3,456,859
2005-2006 Actual	484,602	60,589	0	2,025,134	475,879	3,046,204
2006-2007 Original Budget	485,180	86,580	0	2,030,953	636,378	3,239,091
2006-2007 Adjusted Budget (Dec)	485,180	86,580	0	2,030,953	636,378	3,239,091
2006-2007 6 Month Actual	236,388	30,949	9,945	108,715	115,217	501,213
2006-2007 Estimated Year End	467,447	85,260	0	1,965,258	318,035	2,836,000
2007-2008 Dept Request	543,501	91,110	0	1,532,309	292,357	2,459,277
2007-2008 Manager's Budget	543,501	91,110	0	1,532,309	292,357	2,459,277
2007-2008 Approved Budget	543,501	91,110	0	1,532,309	292,357	2,459,277
2008-2009 Projected Budget	569,301	92,650	0	1,289,350	277,653	2,228,954
2009-2010 Projected Budget	582,595	95,430	0	1,322,380	285,983	2,286,387
2010-2011 Projected Budget	596,212	98,292	0	1,356,359	294,562	2,345,425
2011-2012 Projected Budget	610,160	101,241	0	1,391,315	303,399	2,406,115

Farmers Market

Funds necessary to operate the Farmers' Market are derived solely from revenues collected. Operation of the market does not put any burden on the general fund.

The monies generated are used to bring to the community a first class venue for providing many services and activities including: A well rounded Farmers' Market, offering the best of the state's harvest, an excellent weekly antiques and collectibles show, exciting events, such as, the winter shows, Memorial Day Pancake Breakfast, the City's Tree Lighting event, etc.

With the completion of phase one of the market master plan, the building is now available for additional events. When phase two, the Café', is accomplished, food service will be included in the market offerings.

The market is now in a position to generate additional funds that will allow continued growth. This will positively impact future Market and/or City budgets.

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	125,440	198,993	222,067	252,432	276,798	302,206
Revenues and transfers from other funds	276,568	299,322	316,392	318,797	328,490	338,482
Expenditures and transfers to other funds	203,015	276,248	286,027	294,430	303,083	311,991
Net Change in Net Assets	73,553	23,074	30,365	24,366	25,408	26,491
Ending Unrestricted Net Assets	198,993	222,067	252,432	276,798	302,206	328,697

551.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	319,241	9,024	0	1,258	329,523
2004-2005 Actual	0	0	272,294	23,179	0	149	295,622
2005-2006 Actual	0	6,672	276,736	34,754	0	500,000	818,162
2006-2007 Original Budget	0	0	230,370	35,000	0	0	265,370
2006-2007 Adjusted Budget (Dec)	0	0	230,370	35,000	0	0	265,370
2006-2007 6 Month Actual	0	6,526	136,239	4,699	0	622	148,086
2006-2007 Estimated Year End	0	6,526	259,420	10,000	0	622	276,568
2007-2008 Dept Request	0	7,000	281,700	10,000	0	622	299,322
2007-2008 Manager's Budget	0	7,000	281,700	10,000	0	622	299,322
2007-2008 Approved Budget	0	7,000	281,700	10,000	0	622	299,322
2008-2009 Projected Budget	0	7,000	298,770	10,000	0	622	316,392
2009-2010 Projected Budget	0	0	307,869	10,300	0	628	318,797
2010-2011 Projected Budget	0	0	317,247	10,609	0	635	328,490
2011-2012 Projected Budget	0	0	326,913	10,927	0	641	338,482

551.545 FARMERS MARKET	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	36,017	6,628	0	142,354	0	184,999
2004-2005 Actual	48,572	7,207	0	158,708	0	214,487
2005-2006 Actual	58,260	5,778	0	195,895	0	259,934
2006-2007 Original Budget	39,550	6,000	0	187,205	0	232,755
2006-2007 Adjusted Budget (Dec)	39,550	6,000	0	187,205	0	232,755
2006-2007 6 Month Actual	24,700	3,243	0	78,456	0	106,398
2006-2007 Estimated Year End	20,984	6,500	0	194,961	0	222,445
2007-2008 Dept Request	17,207	6,950	0	273,141	0	297,298
2007-2008 Manager's Budget	17,207	6,950	0	273,141	0	297,298
2007-2008 Approved Budget	17,207	6,950	0	273,141	0	297,298
2008-2009 Projected Budget	17,729	5,950	0	283,098	0	306,777
2009-2010 Projected Budget	18,084	6,129	0	291,591	0	315,803
2010-2011 Projected Budget	18,446	6,312	0	300,338	0	325,096
2011-2012 Projected Budget	18,814	6,502	0	309,348	0	334,665

Water and Sewer

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	7,554,863	10,148,819	10,345,945	10,234,385	10,300,409	10,288,097
Revenues and transfers from other funds	21,490,310	20,269,323	20,505,490	21,110,040	21,732,636	22,373,817
Expenditures and transfers to other funds	18,896,354	20,072,197	20,617,050	21,044,017	21,744,947	22,504,006
Net Change in Net Assets	2,593,956	197,126	(111,560)	66,023	(12,312)	(130,189)
Ending Unrestricted Net Assets	10,148,819	10,345,945	10,234,385	10,300,409	10,288,097	10,157,908

592.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	15,179,685	57,413	17,181	44,820	15,299,100
2004-2005 Actual	0	0	16,728,932	82,577	48,490	53,631	16,913,629
2005-2006 Actual	0	246,939	19,083,625	130,171	32,138	11,858	19,504,731
2006-2007 Original Budget	0	0	20,319,202	2,000	78,856	50,000	20,450,058
2006-2007 Adjusted Budget (Dec)	0	0	20,319,202	2,000	78,856	50,000	20,450,058
2006-2007 6 Month Actual	0	0	10,642,230	24,090	28,873	0	10,695,194
2006-2007 Estimated Year End	0	0	21,389,820	50,000	35,490	15,000	21,490,310
2007-2008 Dept Request	0	0	19,400,000	55,000	35,490	15,000	19,505,490
2007-2008 Manager's Budget	0	0	19,400,000	55,000	35,490	15,000	19,505,490
2007-2008 Approved Budget	0	0	20,163,833	55,000	35,490	15,000	20,269,323
2008-2009 Projected Budget	0	0	20,400,000	55,000	35,490	15,000	20,505,490
2009-2010 Projected Budget	0	0	21,004,000	55,550	35,490	15,000	21,110,040
2010-2011 Projected Budget	0	0	21,626,040	56,106	35,490	15,000	21,732,636
2011-2012 Projected Budget	0	0	22,266,660	56,667	35,490	15,000	22,373,817

592.447 ENGINEERING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	141,030	1,853	0	73,481	0	216,365
2004-2005 Actual	176,209	2,135	0	29,159	0	207,503
2005-2006 Actual	219,561	6,027	0	843,772	0	1,069,360
2006-2007 Original Budget	189,870	2,000	0	2,484,470	0	2,676,340
2006-2007 Adjusted Budget (Dec)	189,870	2,000	0	2,484,470	0	2,676,340
2006-2007 6 Month Actual	21,890	0	0	44,436	0	66,326
2006-2007 Estimated Year End	189,870	2,000	0	2,484,470	0	2,676,340
2007-2008 Dept Request	196,723	0	0	2,041,500	0	2,238,223
2007-2008 Manager's Budget	196,723	0	0	2,041,500	0	2,238,223
2007-2008 Approved Budget	196,723	0	0	20,000	0	216,723
2008-2009 Projected Budget	215,856	0	0	2,083,700	0	2,299,556
2009-2010 Projected Budget	220,173	0	0	1,929,800	0	2,149,973
2010-2011 Projected Budget	224,577	0	0	2,026,300	0	2,250,877
2011-2012 Projected Budget	229,068	0	0	2,156,300	0	2,385,368

592.536 WATER & SEWER ADMINISTRATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	4,698,038	206,891	4,904,928
2004-2005 Actual	0	0	0	4,915,746	196,159	5,111,906
2005-2006 Actual	0	0	0	5,189,857	204,050	5,393,907
2006-2007 Original Budget	0	0	0	5,493,822	1,237,900	6,731,722
2006-2007 Adjusted Budget (Dec)	0	0	0	5,493,822	1,237,900	6,731,722
2006-2007 6 Month Actual	0	0	0	1,466,859	371,286	1,838,145
2006-2007 Estimated Year End	0	0	0	5,080,533	1,236,202	6,316,735
2007-2008 Dept Request	0	0	0	5,427,073	1,205,733	6,632,806
2007-2008 Manager's Budget	0	0	0	5,427,073	1,205,733	6,632,806
2007-2008 Approved Budget	0	0	0	5,246,153	1,169,325	6,415,478
2008-2009 Projected Budget	0	0	0	5,503,318	1,123,927	6,627,244
2009-2010 Projected Budget	0	0	0	5,598,273	1,123,927	6,722,199
2010-2011 Projected Budget	0	0	0	5,695,003	1,123,927	6,818,930
2011-2012 Projected Budget	0	0	0	5,793,545	1,123,927	6,917,471

592.537 WATER BILLING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	109,824	163	0	35,858	0	145,845
2004-2005 Actual	127,804	184	0	29,340	0	157,328
2005-2006 Actual	141,098	1,166	0	36,732	0	178,996
2006-2007 Original Budget	141,620	200	0	40,030	0	181,850
2006-2007 Adjusted Budget (Dec)	141,620	200	0	40,030	0	181,850
2006-2007 6 Month Actual	66,881	57	0	10,037	0	76,975
2006-2007 Estimated Year End	141,620	200	0	40,030	0	181,850
2007-2008 Dept Request	174,822	200	0	41,800	0	216,822
2007-2008 Manager's Budget	174,822	200	0	41,800	0	216,822
2007-2008 Approved Budget	174,822	200	0	24,300	0	199,322
2008-2009 Projected Budget	187,329	200	0	25,400	0	212,929
2009-2010 Projected Budget	192,949	206	0	26,602	0	219,757
2010-2011 Projected Budget	198,738	212	0	27,862	0	226,812
2011-2012 Projected Budget	204,700	219	0	29,183	0	234,101

592.538 WATER MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	625,520	58,999	0	532,084	0	1,216,603
2004-2005 Actual	681,955	63,716	0	587,265	0	1,332,936
2005-2006 Actual	746,099	47,488	0	542,459	0	1,336,046
2006-2007 Original Budget	740,700	85,300	0	602,125	0	1,428,125
2006-2007 Adjusted Budget (Dec)	740,700	85,300	0	602,125	0	1,428,125
2006-2007 6 Month Actual	360,934	31,462	0	184,992	0	577,388
2006-2007 Estimated Year End	734,826	78,650	0	231,475	0	1,044,951
2007-2008 Dept Request	851,332	86,560	0	1,435,934	0	2,373,826
2007-2008 Manager's Budget	851,332	86,560	0	1,435,934	0	2,373,826
2007-2008 Approved Budget	851,332	86,560	0	1,245,934	0	2,183,826
2008-2009 Projected Budget	902,811	89,520	0	475,857	0	1,468,188
2009-2010 Projected Budget	920,867	92,206	0	490,133	0	1,503,205
2010-2011 Projected Budget	939,285	94,972	0	504,837	0	1,539,093
2011-2012 Projected Budget	958,070	97,821	0	519,982	0	1,575,873

592.539 METER SERVICES	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	360,888	82,624	0	138,061	0	581,573
2004-2005 Actual	400,176	73,864	0	119,356	0	593,395
2005-2006 Actual	430,936	80,165	0	157,848	0	668,949
2006-2007 Original Budget	534,210	85,425	0	170,310	0	789,945
2006-2007 Adjusted Budget (Dec)	534,210	85,425	0	170,310	0	789,945
2006-2007 6 Month Actual	225,820	33,735	0	44,815	0	304,370
2006-2007 Estimated Year End	518,302	85,525	0	173,488	0	777,315
2007-2008 Dept Request	632,935	100,825	0	133,011	0	866,771
2007-2008 Manager's Budget	632,935	100,825	0	133,011	0	866,771
2007-2008 Approved Budget	632,935	100,825	0	43,011	0	776,771
2008-2009 Projected Budget	673,659	86,425	0	43,724	0	803,808
2009-2010 Projected Budget	687,132	89,018	0	45,036	0	821,185
2010-2011 Projected Budget	700,874	91,688	0	46,387	0	838,949
2011-2012 Projected Budget	714,892	94,439	0	47,778	0	857,109

592.540 SEWER MAINTENANCE	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	546,192	40,021	0	7,081,859	0	7,668,072
2004-2005 Actual	656,383	43,070	0	7,302,951	0	8,002,404
2005-2006 Actual	746,557	33,838	0	8,233,371	0	9,013,766
2006-2007 Original Budget	750,126	52,100	0	7,839,850	0	8,642,076
2006-2007 Adjusted Budget (Dec)	750,126	52,100	0	7,839,850	0	8,642,076
2006-2007 6 Month Actual	317,797	17,041	0	3,001,029	0	3,335,867
2006-2007 Estimated Year End	734,503	49,580	0	7,115,080	0	7,899,163
2007-2008 Dept Request	889,883	52,500	0	7,986,203	0	8,928,586
2007-2008 Manager's Budget	889,883	52,500	0	7,986,203	0	8,928,586
2007-2008 Approved Budget	889,883	52,500	0	9,337,693	0	10,280,076
2008-2009 Projected Budget	946,982	52,500	0	8,205,842	0	9,205,324
2009-2010 Projected Budget	967,507	54,075	0	8,606,114	0	9,627,696
2010-2011 Projected Budget	988,490	55,697	0	9,026,098	0	10,070,286
2011-2012 Projected Budget	1,009,942	57,368	0	9,466,773	0	10,534,083

John Lindell Ice Arena

The 2007/08 budget will require an increase in prime time ice rates of \$10/hour and \$5/hour for afternoon rates. Increases in the ice time fees will be necessary to offset substantial increases in city services fees. We are looking for DTE Energy fees to go down with the improvements done by Johnson Controls. All other expenses are similar to last year's figures or have very slight increases.

Some capital expenditures are needed this year. Arena matting replacement is a priority, since no matting was done last year, due to other more important repairs. Tables for the arena lobby are also a carryover item from last year's budget.

A multi-purpose room is still on the list of important improvements, but may have to wait, due to other more important repairs and needs. This addition would bring in some income and could bring in groups which otherwise might not use the facility. The major user groups are willing to contribute materials and/or funds to help build the room, which would include a high school locker room. With the demand for groups wanting ice time at the arena, consideration should be given to a third sheet of ice.

The Ice Arena is looking forward to another good year, while maintaining last years amount of increase in retained earnings.

ICE ARENA	02/03	03/04	04/05	05/06	06/07	07/08
DIRECTOR OF ARENA OPERATIONS	0	1	1	1	1	1
Total	0	1	1	1	1	1

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	482,008	626,270	731,386	844,997	938,666	1,011,296
Revenues and transfers from other funds	1,395,150	1,441,150	1,462,900	1,481,888	1,501,153	1,520,700
Expenditures and transfers to other funds	1,250,888	1,336,034	1,349,290	1,388,218	1,428,523	1,470,308
Net Change in Net Assets	144,262	105,116	113,610	93,670	72,630	50,392
Ending Unrestricted Net Assets	626,270	731,386	844,997	938,666	1,011,296	1,061,688

598.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	1,379,381	9,720	0	0	1,389,102
2004-2005 Actual	0	0	1,317,323	16,754	0	0	1,334,077
2005-2006 Actual	0	0	1,343,202	28,625	5,000	0	1,376,827
2006-2007 Original Budget	0	0	1,407,750	16,000	0	0	1,423,750
2006-2007 Adjusted Budget (Dec)	0	0	1,407,750	16,000	0	0	1,423,750
2006-2007 6 Month Actual	0	0	413,851	14,415	0	0	428,266
2006-2007 Estimated Year End	0	0	1,372,150	23,000	0	0	1,395,150
2007-2008 Dept Request	0	0	1,418,150	23,000	0	0	1,441,150
2007-2008 Manager's Budget	0	0	1,418,150	23,000	0	0	1,441,150
2007-2008 Approved Budget	0	0	1,418,150	23,000	0	0	1,441,150
2008-2009 Projected Budget	0	0	1,439,900	23,000	0	0	1,462,900
2009-2010 Projected Budget	0	0	1,458,428	23,460	0	0	1,481,888
2010-2011 Projected Budget	0	0	1,477,224	23,929	0	0	1,501,153
2011-2012 Projected Budget	0	0	1,496,292	24,408	0	0	1,520,700

598.758 ICE ARENA	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	81,105	18,357	0	829,700	137,292	1,066,453
2004-2005 Actual	96,225	19,926	0	847,941	89,358	1,053,450
2005-2006 Actual	108,391	20,033	0	893,177	76,943	1,098,544
2006-2007 Original Budget	109,050	24,250	0	767,775	67,875	968,950
2006-2007 Adjusted Budget (Dec)	109,050	24,250	0	767,775	67,875	968,950
2006-2007 6 Month Actual	54,880	6,800	57,150	280,414	12,817	412,061
2006-2007 Estimated Year End	109,050	23,400	0	894,744	63,994	1,091,188
2007-2008 Dept Request	146,530	24,950	0	917,398	77,566	1,166,444
2007-2008 Manager's Budget	146,530	24,950	0	917,398	77,566	1,166,444
2007-2008 Approved Budget	146,530	24,950	0	917,398	77,566	1,166,444
2008-2009 Projected Budget	160,580	25,450	0	927,524	62,846	1,176,400
2009-2010 Projected Budget	163,766	26,214	0	955,431	64,731	1,210,141
2010-2011 Projected Budget	167,014	27,000	0	984,417	66,673	1,245,104
2011-2012 Projected Budget	170,328	27,810	0	1,014,575	68,674	1,281,386

598.775 CONCESSIONS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	81,529	0	119,453	0	200,982
2004-2005 Actual	0	75,695	0	110,758	0	186,453
2005-2006 Actual	0	64,314	0	114,041	0	178,354
2006-2007 Original Budget	0	74,550	0	116,800	0	191,350
2006-2007 Adjusted Budget (Dec)	0	74,550	0	116,800	0	191,350
2006-2007 6 Month Actual	0	21,611	0	39,648	0	61,260
2006-2007 Estimated Year End	0	55,700	0	104,000	0	159,700
2007-2008 Dept Request	0	60,750	0	108,840	0	169,590
2007-2008 Manager's Budget	0	60,750	0	108,840	0	169,590
2007-2008 Approved Budget	0	60,750	0	108,840	0	169,590
2008-2009 Projected Budget	0	63,750	0	109,140	0	172,890
2009-2010 Projected Budget	0	65,663	0	112,414	0	178,077
2010-2011 Projected Budget	0	67,632	0	115,787	0	183,419
2011-2012 Projected Budget	0	69,661	0	119,260	0	188,922



INTERNAL SERVICE FUNDS

Internal Service Funds

Internal Service Funds account for activities that provide goods or services on a cost reimbursement basis to other funds and component units of the primary government, or to other governments.

The *Information Systems Fund* receives revenue from other funds in order to supply those funds with computer and phone equipment, infrastructure and technical support.

The *Motor Pool Fund* charges other funds a user fee for equipment and vehicles usage and maintenance.

The *Insurance Fund* charges other funds a premium used to pay workers compensation claims.

Information Systems Department

The Information Systems Department is an internal service department providing technology support to all city departments, including several remote locations, such as the 44th District Court, Department of Public Service, Fire Stations, Police Station, Ice Arena, Farmers Market, Library, Parking Structure, Animal Shelter and both Community Centers. Information Systems provides services and functions that work to maintain the integrity and security of the information and applications contained on the City's computer system. The department also oversees application integration between the City and other organizations, like the State of Michigan and Oakland County, and is responsible for the infrastructure that ties it all together. The major categories of service to city departments are in software/help desk support, hardware/network support, data and document management, project management, telecommunications, and specialized application development and support.

Since 2002, the Information Systems department has been committed to reducing expenditures while striving to maintain services and getting the job done. The following expenditures were reduced and eliminated over a three year period 2002-2005:

<u>Expenditure/Description</u>	<u>Reduction Amount</u>
Computer replacement program	35,000
Part-time PC Technician	21,600
Part-Time Data Entry Clerk	13,500
Contract/Project Manager	<u>118,000</u>
	\$188,100

Additional cuts during the two year period 2005-2007 were as follows:

Elimination of Overtime:	\$ 1,000
No technical manuals:	300
Reduction of contracted services:	20,000
No renewal of telecom maintenance:	60,300
No computer training of IT or city staff:	9,000
No advertising of RFP's:	<u>2,000</u>
	\$92,600

A reduction in the retained earnings account has also been realized. Overtime in the Information Systems department is normally allocated for absolute emergencies or mandatory situations, when no other option is available, such as use of compensatory time. The reduction of overtime means that all essential system maintenance is scheduled during normal working hours, thus requiring downtime, with no access to computer resources in some cases. Normally, these maintenance items are performed after 5pm or weekends to prevent downtime, loss of work and access to key applications.

Duties previously performed by part-time and contract positions mentioned above have been partially absorbed by the remaining personnel in the Information Systems department. Accomplishing the same amount of work with less people is difficult and we are continuing to lag behind in many areas.

Loss of manpower and funding doesn't mean our workload has decreased. Over the past several years many departments have seen complementary revenues and funding from grant sources or millage increases, donations of equipment and even projects funded through bond debt. Some of these areas include the Police Department, Library, Fire department, DPS, Senior Center and the 44th District Court. All of these funding sources resulted in an increased workload for the Information Systems department. Time and resources were dedicated to project management, network cabling, infrastructure changes, installation of new equipment, implementation of new software and changes and moves to voice and data systems.

We have supplemented man-hours with volunteers from the computer programs at the high school. We have also utilized internship programs from Oakland Community College. Continued use of these resources will be utilized when appropriate.

Successful information system improvements and enhancements continue to be our top priority. Some of the more notable projects this year include:

- Through the RFP process, we've negotiated lower city-wide telecommunications systems costs for city building connectivity, cellular telephone plans, and local dial tone and long distance plans
- Implementation of Engineering CAD software and workstation improvements

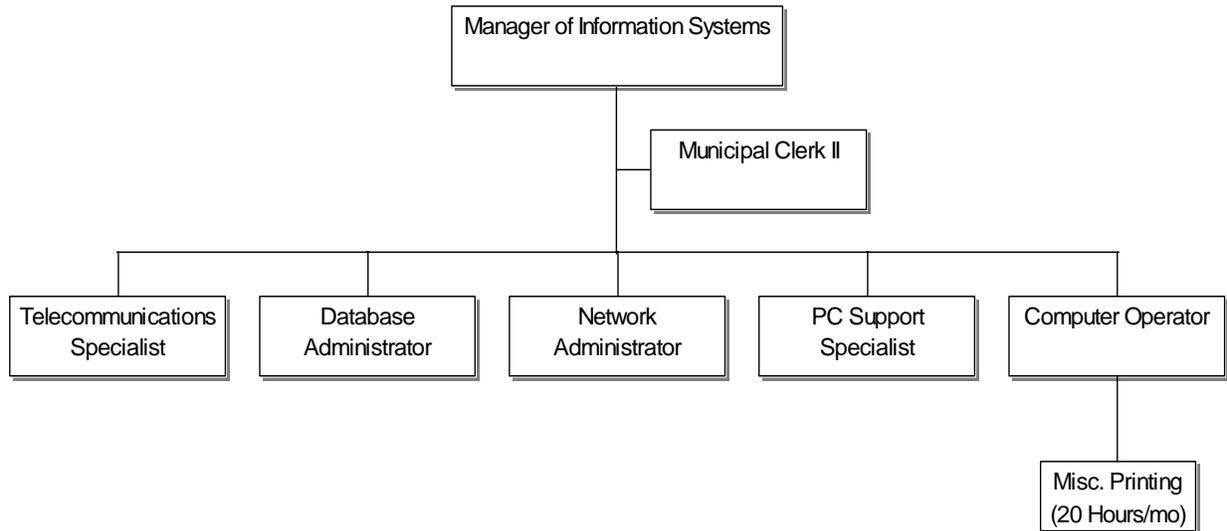
- Implementation of a new Building department application system for managing and tracking of city-wide inspections, building permits, violations, and correspondence. Complete upgrades to computer workstations and office software and interfacing with document imaging application.
- Integration compliance with the new Police NetRMS application, in conjunction with the Oakland County CLEMIS system.
- Integration compliance with the new heating/cooling/lighting systems at the DPS and Ice Arena.
- Email Server hardware and software upgrade
- Automated Windows Server Update Services for patch and security update distribution throughout the organization
- Integration teamwork with the new Oakland Wireless project

Some of the planned projects for next year include:

- Web server upgrades to both hardware and software and addressing online service capabilities to improve public access for conducting business with the City of Royal Oak
- Integrated email/notification/calendar/scheduling Software and automation of email retention
- Mobile workforce agenda and implementation
- Improvements to document imaging and workflow applications
- Continued efforts to replace older servers and workstations
- Continued upgrades and replacements to internal network switch equipment and increasing the bandwidth capacity of the infrastructure
- Voice mail application replacement
- Locating additional grant money for Fire and EMS equipment and software
- Court Judicial Data Warehouse System
- Library Server Upgrade
- Parking ticket application replacement/upgrade
- Project tracking and cost allocation software integration

The City has also leveraged use of centralized IT applications at the State and County level. The use of the State's QVF (Qualified Voter File) system and the County's Police, Fire, Tax and Assessing systems has allowed us to participate in these centralized applications. The Assessing & Tax software application services cost approximately \$41,776 in annual fees to the County. The Police Clemis, Mugshot/Livescan and Fire Records Management system software application services cost approximately \$26,533 in annual fees to the County. The City has received more than \$20,739 in revenue from Oakland County's Enhanced Access program. As the future of State shared revenue is contingent on such consolidated and shared services, we should continue these efforts.

It's all about service delivery and how each department can do it better, and Information Systems does its part as a team player.



INFORMATION SYSTEMS	02/03	03/04	04/05	05/06	06/07	07/08
MANAGER OF INFORMATION SYSTEMS	1	1	1	1	1	1
DATA BASE ADMINISTRATOR	1	1	1	1	1	1
NETWORK ADMINISTRATOR	1	1	1	1	1	1
PC SUPPORT SPECIALIST	1	1	1	1	1	1
TELECOMMUNICATIONS SPECIALIST	1	1	1	1	1	1
INFO SYSTEMS - MCII	1	1	1	1	1	1
Total	6	6	6	6	6	6

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	880,404	1,118,287	1,127,276	1,085,543	1,054,232	1,033,793
Revenues and transfers from other funds	1,089,962	1,000,000	1,000,000	1,030,000	1,060,900	1,092,727
Expenditures and transfers to other funds	852,079	991,011	1,041,733	1,061,311	1,081,339	1,101,828
Net Change in Net Assets	237,883	8,989	(41,733)	(31,311)	(20,439)	(9,101)
Ending Unrestricted Net Assets	1,118,287	1,127,276	1,085,543	1,054,232	1,033,793	1,024,693

636.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	916,530	0	0	41,915	958,445
2004-2005 Actual	0	0	1,052,280	0	916	0	1,053,196
2005-2006 Actual	0	0	1,100,028	0	1,235	0	1,101,263
2006-2007 Original Budget	0	0	1,089,962	0	0	0	1,089,962
2006-2007 Adjusted Budget (Dec)	0	0	1,089,962	0	0	0	1,089,962
2006-2007 6 Month Actual	0	0	550,008	0	80	0	550,088
2006-2007 Estimated Year End	0	0	1,089,962	0	0	0	1,089,962
2007-2008 Dept Request	0	0	1,000,000	0	0	0	1,000,000
2007-2008 Manager's Budget	0	0	1,000,000	0	0	0	1,000,000
2007-2008 Approved Budget	0	0	1,000,000	0	0	0	1,000,000
2008-2009 Projected Budget	0	0	1,000,000	0	0	0	1,000,000
2009-2010 Projected Budget	0	0	1,030,000	0	0	0	1,030,000
2010-2011 Projected Budget	0	0	1,060,900	0	0	0	1,060,900
2011-2012 Projected Budget	0	0	1,092,727	0	0	0	1,092,727

636.258 INFO SYSTEMS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	415,670	5,587	0	342,737	0	763,995
2004-2005 Actual	439,111	9,391	(5)	313,713	0	762,209
2005-2006 Actual	505,091	9,170	0	307,366	0	821,627
2006-2007 Original Budget	512,220	10,420	0	377,859	0	900,499
2006-2007 Adjusted Budget (Dec)	512,220	10,420	0	377,859	0	900,499
2006-2007 6 Month Actual	262,050	5,431	17,448	60,070	0	344,998
2006-2007 Estimated Year End	511,472	11,063	0	329,544	0	852,079
2007-2008 Dept Request	629,466	11,085	0	350,460	0	991,011
2007-2008 Manager's Budget	629,466	11,085	0	350,460	0	991,011
2007-2008 Approved Budget	629,466	11,085	0	350,460	0	991,011
2008-2009 Projected Budget	687,378	11,085	0	343,270	0	1,041,733
2009-2010 Projected Budget	701,125	11,418	0	348,768	0	1,061,311
2010-2011 Projected Budget	715,148	11,760	0	354,431	0	1,081,339
2011-2012 Projected Budget	729,451	12,113	0	360,264	0	1,101,828

Motor Pool/Communication

There were no major changes in the Motor Pool/Communication budget for this year. The twenty-year plan has been updated and reflects the change in the replacement schedule of the Police patrol vehicles (extended to three years). This is reflected in the vehicle replacement schedule. The overall budget request is approximately the same as the 2006/2007 budget. This is without the depreciation cost and any increase in the fund balance.

Significant changes in the major line items include the fact that the Retirement Health Care contribution increased \$172,571.00 for 2007/2008. Also, the fuel portion of the budget shows a decrease of \$ 50,000 for gasoline, based on actual usage. It is the same budgeted amount for diesel fuel. These costs are a result of the continuing unstable oil market.

Several other costs associated with the daily operations of the Motor Pool Division, Communications Division, and the DPS facility have been trimmed, holding all requests within reason. There are items that, on a priority basis, take into account the Security of the DPS site and are in accordance with Homeland Security concerns. Improvements also enhance the reporting capabilities of the Motor Pool.

There are significant equipment purchases in this budget as shown in the vehicle replacement chart. Vehicles have added to the capital expenditure portion of the budget, with the exception of the fire department pumpers and ambulances, which are only shown on the vehicle replacement chart and not added to the Motor Pool Capital expense.

<u>MOTOR POOL</u>	02/03	03/04	04/05	05/06	06/07	07/08
SUPERINTENDENT - MOTOR POOL	1	1	1	1	1	1
MOTOR POOL SUPERVISOR	1	1	1	1	1	1
AUTOMOTIVE MECHANIC	5	5	5	5	5	5
COMMUNICATIONS MAINT TECH	1	1	1	1	1	1
STOCK CLERK	1	1	1	1	1	1
GARAGE SERVICE WORKER	1	1	1	1	1	1
PUB SRVC FACILITY CUSTODIAN	1	1	1	1	1	1
MOTOR POOL - MC 3	1	1	1	1	1	1
Total	12	12	12	12	12	12

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	2,499,374	3,560,004	3,918,122	4,347,188	4,750,423	5,119,193
Revenues and transfers from other funds	2,954,650	4,134,524	4,267,710	4,361,114	4,456,929	4,555,244
Expenditures and transfers to other funds	1,894,020	3,776,406	3,838,645	3,957,879	4,088,159	4,229,504
Net Change in Net Assets	1,060,630	358,118	429,065	403,236	368,770	325,740
Ending Unrestricted Net Assets	3,560,004	3,918,122	4,347,188	4,750,423	5,119,193	5,444,933

661.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	2,350,935	0	384,886	1,598,850	4,334,670
2004-2005 Actual	0	0	2,586,716	0	162,901	0	2,749,617
2005-2006 Actual	0	0	2,581,888	0	128,084	0	2,709,972
2006-2007 Original Budget	0	0	2,954,650	0	578,252	0	3,532,902
2006-2007 Adjusted Budget (Dec)	0	0	2,954,650	0	578,252	0	3,532,902
2006-2007 6 Month Actual	0	0	1,509,969	0	6,748	0	1,516,717
2006-2007 Estimated Year End	0	0	2,929,650	0	25,000	0	2,954,650
2007-2008 Dept Request	0	0	4,074,524	0	60,000	0	4,134,524
2007-2008 Manager's Budget	0	0	4,074,524	0	60,000	0	4,134,524
2007-2008 Approved Budget	0	0	4,074,524	0	60,000	0	4,134,524
2008-2009 Projected Budget	0	0	4,197,710	0	70,000	0	4,267,710
2009-2010 Projected Budget	0	0	4,285,864	0	75,250	0	4,361,114
2010-2011 Projected Budget	0	0	4,375,991	0	80,938	0	4,456,929
2011-2012 Projected Budget	0	0	4,468,142	0	87,102	0	4,555,244

661.442 MOTOR POOL	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	816,878	485,724	0	1,485,926	0	2,788,527
2004-2005 Actual	803,976	535,285	0	1,433,867	0	2,773,128
2005-2006 Actual	967,389	650,148	0	1,538,893	0	3,156,431
2006-2007 Original Budget	1,005,040	861,900	0	1,665,962	0	3,532,902
2006-2007 Adjusted Budget (Dec)	1,005,040	861,900	0	1,665,962	0	3,532,902
2006-2007 6 Month Actual	499,133	363,420	0	176,925	0	1,039,477
2006-2007 Estimated Year End	973,129	751,500	0	169,391	0	1,894,020
2007-2008 Dept Request	1,241,079	841,100	0	1,442,929	0	3,525,108
2007-2008 Manager's Budget	1,241,079	841,100	0	1,442,929	0	3,525,108
2007-2008 Approved Budget	1,167,666	841,100	0	1,767,640	0	3,776,406
2008-2009 Projected Budget	1,251,222	886,697	0	1,700,726	0	3,838,645
2009-2010 Projected Budget	1,276,246	932,210	0	1,749,423	0	3,957,879
2010-2011 Projected Budget	1,301,771	983,804	0	1,802,584	0	4,088,159
2011-2012 Projected Budget	1,327,806	1,043,543	0	1,858,154	0	4,229,504

Insurance Fund

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	346,542	364,098	419,266	488,495	560,021	633,918
Revenues and transfers from other funds	906,536	956,656	996,441	1,026,335	1,057,125	1,088,838
Expenditures and transfers to other funds	888,980	901,488	927,213	954,808	983,228	1,012,495
Net Change in Net Assets	17,556	55,168	69,229	71,526	73,897	76,343
Ending Unrestricted Net Assets	364,098	419,266	488,495	560,021	633,918	710,261

677.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	332,773	5,150	369,158	0	707,081
2004-2005 Actual	0	0	317,298	7,750	223,403	0	548,450
2005-2006 Actual	0	0	840,788	19,076	104,571	0	964,435
2006-2007 Original Budget	0	0	0	15,000	861,405	0	876,405
2006-2007 Adjusted Budget (Dec)	0	0	0	15,000	861,405	0	876,405
2006-2007 6 Month Actual	0	0	444,768	8,895	12,141	0	465,805
2006-2007 Estimated Year End	0	0	889,536	17,000	0	0	906,536
2007-2008 Dept Request	0	0	939,656	17,000	0	0	956,656
2007-2008 Manager's Budget	0	0	939,656	17,000	0	0	956,656
2007-2008 Approved Budget	0	0	939,656	17,000	0	0	956,656
2008-2009 Projected Budget	0	0	979,441	17,000	0	0	996,441
2009-2010 Projected Budget	0	0	1,008,825	17,510	0	0	1,026,335
2010-2011 Projected Budget	0	0	1,039,089	18,035	0	0	1,057,125
2011-2012 Projected Budget	0	0	1,070,262	18,576	0	0	1,088,838

677.871 WORKERS COMPENSATION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	668,248	0	668,248
2004-2005 Actual	0	0	0	527,122	0	527,122
2005-2006 Actual	0	0	0	708,262	0	708,262
2006-2007 Original Budget	0	0	0	878,793	0	878,793
2006-2007 Adjusted Budget (Dec)	0	0	0	878,793	0	878,793
2006-2007 6 Month Actual	0	0	0	185,070	0	185,070
2006-2007 Estimated Year End	0	0	0	888,980	0	888,980
2007-2008 Dept Request	0	0	0	901,488	0	901,488
2007-2008 Manager's Budget	0	0	0	901,488	0	901,488
2007-2008 Approved Budget	0	0	0	901,488	0	901,488
2008-2009 Projected Budget	0	0	0	927,213	0	927,213
2009-2010 Projected Budget	0	0	0	954,808	0	954,808
2010-2011 Projected Budget	0	0	0	983,228	0	983,228
2011-2012 Projected Budget	0	0	0	1,012,495	0	1,012,495

Fiduciary Funds

Fiduciary Funds are used to report assets held in trustee or agency capacity for others and therefore cannot be used to support the government's own programs. These funds are used to report resources held and administered by the primary government when it is acting in a fiduciary capacity for individuals, private organizations, or other governments.

The *Retirement Fund* collects employer and employee contributions. The Retirement Board oversees the investment of these monies. Pension benefits and the costs of administering retirement assets are charged to the Retirement Fund.

The *Public Employee Health Care Fund* collects employer contributions to fund current and future retiree insurance costs.

Retirement

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	136,507,062	145,221,912	151,172,585	157,148,345	163,255,446	169,496,424
Revenues and transfers from other funds	20,577,000	18,386,473	18,618,560	18,980,911	19,350,509	19,727,498
Expenditures and transfers to other funds	11,862,150	12,435,800	12,642,800	12,873,810	13,109,530	13,350,059
Net Change in Net Assets	8,714,850	5,950,673	5,975,760	6,107,101	6,240,979	6,377,439
Ending Unrestricted Net Assets	145,221,912	151,172,585	157,148,345	163,255,446	169,496,424	175,873,864

731.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	14,916,254	235	0	14,916,489
2004-2005 Actual	0	0	0	14,057,211	21,592	0	14,078,803
2005-2006 Actual	0	0	0	14,757,835	7,483	0	14,765,319
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	13,266,161	900	0	13,267,061
2006-2007 Estimated Year End	0	0	0	20,410,000	167,000	0	20,577,000
2007-2008 Dept Request	0	0	0	18,385,473	1,000	0	18,386,473
2007-2008 Manager's Budget	0	0	0	18,385,473	1,000	0	18,386,473
2007-2008 Approved Budget	0	0	0	18,385,473	1,000	0	18,386,473
2008-2009 Projected Budget	0	0	0	18,617,540	1,020	0	18,618,560
2009-2010 Projected Budget	0	0	0	18,979,891	1,020	0	18,980,911
2010-2011 Projected Budget	0	0	0	19,349,489	1,020	0	19,350,509
2011-2012 Projected Budget	0	0	0	19,726,478	1,020	0	19,727,498

731.237 RETIREMENT	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	391	0	0	10,630,495	0	10,630,886
2004-2005 Actual	384	0	0	10,481,334	0	10,481,718
2005-2006 Actual	514	0	0	11,755,820	0	11,756,334
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	453	0	0	5,903,600	0	5,904,053
2006-2007 Estimated Year End	900	0	0	11,861,250	0	11,862,150
2007-2008 Dept Request	1,000	0	0	12,434,800	0	12,435,800
2007-2008 Manager's Budget	1,000	0	0	12,434,800	0	12,435,800
2007-2008 Approved Budget	1,000	0	0	12,434,800	0	12,435,800
2008-2009 Projected Budget	1,000	0	0	12,641,800	0	12,642,800
2009-2010 Projected Budget	1,010	0	0	12,872,800	0	12,873,810
2010-2011 Projected Budget	1,020	0	0	13,108,510	0	13,109,530
2011-2012 Projected Budget	1,030	0	0	13,349,029	0	13,350,059

Public Employee Health Care

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Unrestricted Net Assets	0	0	1,742,977	5,933,819	10,310,328	14,876,217
Revenues and transfers from other funds	0	6,832,977	9,533,342	9,724,009	9,918,489	10,116,859
Expenditures and transfers to other funds	0	5,090,000	5,342,500	5,347,500	5,352,600	5,357,802
Net Change in Net Assets	0	1,742,977	4,190,842	4,376,509	4,565,889	4,759,057
Ending Unrestricted Net Assets	0	1,742,977	5,933,819	10,310,328	14,876,217	19,635,274

736.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	662,829	0	0	662,829
2004-2005 Actual	0	0	0	19,590	0	0	19,590
2005-2006 Actual	0	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0	0
2006-2007 Estimated Year End	0	0	0	0	0	0	0
2007-2008 Dept Request	0	0	0	6,832,977	0	0	6,832,977
2007-2008 Manager's Budget	0	0	0	6,832,977	0	0	6,832,977
2007-2008 Approved Budget	0	0	0	6,832,977	0	0	6,832,977
2008-2009 Projected Budget	0	0	0	9,533,342	0	0	9,533,342
2009-2010 Projected Budget	0	0	0	9,724,009	0	0	9,724,009
2010-2011 Projected Budget	0	0	0	9,918,489	0	0	9,918,489
2011-2012 Projected Budget	0	0	0	10,116,859	0	0	10,116,859

736.860 RETIREE INSURANCE BENEFITS	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	2,182,419	0	2,182,419
2005-2006 Actual	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0
2006-2007 Estimated Year End	0	0	0	0	0	0
2007-2008 Dept Request	0	0	0	5,090,000	0	5,090,000
2007-2008 Manager's Budget	0	0	0	5,090,000	0	5,090,000
2007-2008 Approved Budget	0	0	0	5,090,000	0	5,090,000
2008-2009 Projected Budget	0	0	0	5,342,500	0	5,342,500
2009-2010 Projected Budget	0	0	0	5,347,500	0	5,347,500
2010-2011 Projected Budget	0	0	0	5,352,600	0	5,352,600
2011-2012 Projected Budget	0	0	0	5,357,802	0	5,357,802

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CAPITAL PROJECTS



Capital Improvement

Capital Projects 5 Year Summary

	Project Number	Total Project Budget	2007/08	2008/09	2009/10	2010/11	2011/12
PROJECT BUDGETS							
Street & Sidewalk Projects							
2007 CDBG Asphalt							
Resurfacing - Concrete							
	8132	400,000	400,000	0	0	0	0
Pavement Replacement							
	8136	69,700	69,700	0	0	0	0
MDOT - Crooks Road -							
	8144	1,270,000	88,000	0	1,182,000	0	0
Resurfacing							
	8150	49,500	49,500	0	0	0	0
		1,789,200	607,200	0	1,182,000	0	0
Water & Sewer Projects							
Woodward, Harrison &							
Washington Relief Sewer and							
	8135	2,327,700	193,000	0	0	2,134,700	0
Water Main Replacement							
Facilities & Other Improvements							
6th and Center Parking							
		25,000	25,000	0	0	0	0
Pavement Replacement							
		105,000	35,000	35,000	35,000	0	0
Parking Meters							
		185,000	185,000	0	0	0	0
Farmers Market Parking Lot							
		315,000	245,000	35,000	35,000	0	0
Subtotal							
		4,431,900	1,045,200	35,000	1,217,000	2,134,700	0
Carry Forward Projects							
		3,608,050	3,566,590	41,460	0	0	0
Total							
		8,039,950	4,611,790	76,460	1,217,000	2,134,700	0
FUNDING SOURCES							
Grants							
Federal F.A.U.S. Grant							
		762,000	0	0	762,000	0	0
Bonds							
2006 Capital Improvement Bond							
		193,000	193,000	0	0	0	0
Issue							
Other Funds							
CDBG Fund							
		400,000	400,000	0	0	0	0
Major Streets Fund							
		627,200	207,200	0	420,000	0	0
Water & Sewer Fund							
		2,134,700	0	0	0	2,134,700	0
Auto Parking Fund							
		315,000	245,000	35,000	35,000	0	0
		3,476,900	852,200	35,000	455,000	2,134,700	0
Subtotal							
		4,431,900	1,045,200	35,000	1,217,000	2,134,700	0
Carry Forward Projects							
		3,608,050	3,566,590	41,460	0	0	0
Total							
		8,039,950	4,611,790	76,460	1,217,000	2,134,700	0

Funding Sources 5 Year Summary

	Total Funding	2007/08	2008/09	2009/10	2010/11	2011/12
Grants						
Federal F.A.U.S. Grant	762,000	0	0	762,000	0	0
Federal T.E.D. Grant	22,340	14,660	7,680	0	0	0
Federal Highway Fund - STP Urban	494,500	494,500	0	0	0	0
	<u>1,278,840</u>	<u>509,160</u>	<u>7,680</u>	<u>762,000</u>	<u>0</u>	<u>0</u>
Direct Bill Special Assessments						
Property Owner Contribution - Direct Bill	4,900	4,300	600	0	0	0
Bonds						
2006 Capital Improvement Bond Issue	1,152,850	1,145,990	6,860	0	0	0
Other Funds						
CDBG Fund	400,000	400,000	0	0	0	0
Major Streets Fund	1,297,480	875,560	1,920	420,000	0	0
Local Streets Fund	220,160	218,360	1,800	0	0	0
Water & Sewer Fund	2,926,320	787,020	4,600	0	2,134,700	0
Auto Parking Fund	315,000	245,000	35,000	35,000	0	0
Special Assessment Fund	39,400	39,400	0	0	0	0
	<u>5,198,360</u>	<u>2,565,340</u>	<u>43,320</u>	<u>455,000</u>	<u>2,134,700</u>	<u>0</u>
Component Units						
TIFA	405,000	387,000	18,000	0	0	0
Total	<u>8,039,950</u>	<u>4,611,790</u>	<u>76,460</u>	<u>1,217,000</u>	<u>2,134,700</u>	<u>0</u>

Carry Forward Projects

	Project Number	Total Project Budget	Estimated Project Costs Thru 6/30/07	2007/08 Carry Forward	2008/09 Carry Forward
PROJECT BUDGETS					
Street & Sidewalk Projects					
MDOT Main Street Reconstruction	8108	3,771,100	3,739,100	21,000	11,000
Center St, Second St & Third St Streetscapes Improvements	8124	900,000	495,000	387,000	18,000
Special Assessment Paving - West St (Oakland to Park Ave)	8130	126,700	5,000	121,700	0
2007 Asphalt Resurfacing	8131	588,000	30,000	558,000	0
2007 - City Concrete Pavement Replacement	8139	275,000	203,800	71,200	0
MDOT Coolidge Hwy Concrete Pavement Replacement	8146	658,000	20,000	638,000	0
2007 Misc Concrete Replacement & Prepaid Sidewalk	8148	280,000	154,000	120,400	5,600
		<u>6,598,800</u>	<u>4,646,900</u>	<u>1,917,300</u>	<u>34,600</u>
Water Projects					
2007 Water Main Improvements	8125	343,000	188,650	147,490	6,860
2007 Water Main Improvements	8142	453,600	172,600	281,000	0
West St Water Main Replacement	8145	231,000	8,000	223,000	0
		<u>1,027,600</u>	<u>369,250</u>	<u>651,490</u>	<u>6,860</u>
Sewer Projects					
Catch Basin Restriction Program	8129	440,000	210,000	230,000	0
North Main Street Relief Sewer	8149	963,300	267,000	696,300	0
		<u>1,403,300</u>	<u>477,000</u>	<u>926,300</u>	<u>0</u>
Facilities & Other Improvements					
Roof Replacement - Poice Department	8151	90,625	30,875	59,750	0
Police Building Rear Entrance	8152	18,750	7,000	11,750	0
		<u>109,375</u>	<u>37,875</u>	<u>71,500</u>	<u>0</u>
Total		<u>9,139,075</u>	<u>5,531,025</u>	<u>3,566,590</u>	<u>41,460</u>

	Project Number	Total Project Budget	Estimated Project Costs Thru 6/30/07	2007/08 Carry Forward	2008/09 Carry Forward
FUNDING SOURCES					
Grants					
Federal T.E.D. Grant		2,632,200	2,609,860	14,660	7,680
Federal Highway Fund - STP Urban		510,500	16,000	494,500	0
		<u>3,142,700</u>	<u>2,625,860</u>	<u>509,160</u>	<u>7,680</u>
Direct Bill Special Assessments					
Property Owner Contribution - Direct Bill		15,000	10,100	4,300	600

Bonds

2006 Capital Improvement Bond Issue

1,576,975	617,125	952,990	6,860
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Other Funds

Major Streets Fund

1,438,600	768,320	668,360	1,920
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Local Streets Fund

515,600	295,440	218,360	1,800
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Water & Sewer Fund

1,508,300	716,680	787,020	4,600
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41,900	2,500	39,400	0
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3,504,400	1,782,940	1,713,140	8,320
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Component Units

TIFA

900,000	495,000	387,000	18,000
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Total

9,139,075	5,531,025	3,566,590	41,460
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Component Units

Component Units are legally separate entities where a board is appointed by the primary government and the unit has financial dependence on the primary government.

The Building Authority, the Housing Commission and the DDA are considered component units of the City of Royal Oak.

The Brownfield Authority captures tax increment revenues to subsidize environmental clean up for approved Brownfield plans.

The Downtown Development Authority consists of a development fund and an operating fund. The DDA receives tax revenue to enhance the downtown district.

The Building Authority's purpose is to pay the principal and interest amounts on certain bond issues. Currently, there are four funds to account for each outstanding bond issue. The Building Authority is receiving lease payments from two Debt Service Funds, the *Auto Parking Fund* and the *Ice Arena Fund*.

Brownfield Redevelopment Authority

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	0	26,604	53,689	81,265
Revenues and transfers from other funds	0	30,984	31,604	32,236	32,880	33,538
Expenditures and transfers to other funds	0	30,984	5,000	5,150	5,305	5,464
Net Change in Fund Balance	0	0	26,604	27,086	27,576	28,074
Ending Fund Balance	0	0	26,604	53,689	81,265	109,340

243.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0	0
2005-2006 Actual	0	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0	0
2006-2007 Estimated Year End	0	0	0	0	0	0	0
2007-2008 Dept Request	30,984	0	0	0	0	0	30,984
2007-2008 Manager's Budget	30,984	0	0	0	0	0	30,984
2007-2008 Approved Budget	30,984	0	0	0	0	0	30,984
2008-2009 Projected Budget	31,604	0	0	0	0	0	31,604
2009-2010 Projected Budget	32,236	0	0	0	0	0	32,236
2010-2011 Projected Budget	32,880	0	0	0	0	0	32,880
2011-2012 Projected Budget	33,538	0	0	0	0	0	33,538

243.729 BROWNFIELD REDEVELOPMENT AUTH	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	0	0	0
2005-2006 Actual	0	0	0	0	0	0
2006-2007 Original Budget	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0
2006-2007 6 Month Actual	0	0	0	0	0	0
2006-2007 Estimated Year End	0	0	0	0	0	0
2007-2008 Dept Request	0	30,984	0	0	0	30,984
2007-2008 Manager's Budget	0	30,984	0	0	0	30,984
2007-2008 Approved Budget	0	30,984	0	0	0	30,984
2008-2009 Projected Budget	0	5,000	0	0	0	5,000
2009-2010 Projected Budget	0	5,150	0	0	0	5,150
2010-2011 Projected Budget	0	5,305	0	0	0	5,305
2011-2012 Projected Budget	0	5,464	0	0	0	5,464

DDA Development

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	6,326,613	3,936,174	3,213,116	2,491,291	1,724,205	910,088
Revenues and transfers from other funds	2,685,000	2,218,195	2,260,559	2,303,770	2,347,845	2,392,802
Expenditures and transfers to other funds	5,075,439	2,941,252	2,982,384	3,070,856	3,161,962	3,255,781
Net Change in Fund Balance	(2,390,439)	(723,057)	(721,826)	(767,086)	(814,117)	(862,979)
Ending Fund Balance	3,936,174	3,213,116	2,491,291	1,724,205	910,088	47,109

247.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	1,502,611	0	0	112,308	4,014,615	0	5,629,533
2004-2005 Actual	1,790,841	0	0	171,245	0	0	1,962,086
2005-2006 Actual	3,995,297	0	0	256,111	154,636	0	4,406,043
2006-2007 Original Budget	4,019,468	0	0	140,000	3,750,000	0	7,909,468
2006-2007 Adjusted Budget (Dec)	4,019,468	0	0	140,000	3,750,000	0	7,909,468
2006-2007 6 Month Actual	4,159,376	0	0	93,878	251,050	0	4,504,305
2006-2007 Estimated Year End	2,280,000	0	0	155,000	250,000	0	2,685,000
2007-2008 Dept Request	2,118,195	0	0	100,000	0	0	2,218,195
2007-2008 Manager's Budget	2,118,195	0	0	100,000	0	0	2,218,195
2007-2008 Approved Budget	2,118,195	0	0	100,000	0	0	2,218,195
2008-2009 Projected Budget	2,160,559	0	0	100,000	0	0	2,260,559
2009-2010 Projected Budget	2,203,770	0	0	100,000	0	0	2,303,770
2010-2011 Projected Budget	2,247,845	0	0	100,000	0	0	2,347,845
2011-2012 Projected Budget	2,292,802	0	0	100,000	0	0	2,392,802

247.729 DDA/TIFA	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	63,320	0	24,301	1,456,538	121,250	1,665,408
2004-2005 Actual	50,598	0	135,583	1,668,062	141,000	1,995,244
2005-2006 Actual	99,853	0	58,446	2,272,585	135,000	2,565,885
2006-2007 Original Budget	320,000	0	1,038,000	3,648,626	2,902,842	7,909,468
2006-2007 Adjusted Budget (Dec)	320,000	0	1,038,000	3,648,626	2,902,842	7,909,468
2006-2007 6 Month Actual	65,055	0	107,265	668,206	116,250	956,777
2006-2007 Estimated Year End	260,000	0	238,000	3,403,169	1,174,270	5,075,439
2007-2008 Dept Request	92,137	0	1,020,000	1,681,865	147,250	2,941,252
2007-2008 Manager's Budget	92,137	0	1,020,000	1,681,865	147,250	2,941,252
2007-2008 Approved Budget	92,137	0	1,020,000	1,681,865	147,250	2,941,252
2008-2009 Projected Budget	99,969	0	1,020,000	1,715,165	147,250	2,982,384
2009-2010 Projected Budget	101,969	0	1,050,600	1,766,620	151,668	3,070,856
2010-2011 Projected Budget	104,008	0	1,082,118	1,819,619	156,218	3,161,962
2011-2012 Projected Budget	106,088	0	1,114,582	1,874,207	160,904	3,255,781

DDA Operating Fund

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	37,178	59,998	38,109	13,369	(11,291)	(34,952)
Revenues and transfers from other funds	46,400	49,100	50,000	50,080	51,080	52,099
Expenditures and transfers to other funds	23,580	70,989	74,740	74,740	74,740	74,740
Net Change in Fund Balance	22,820	(21,889)	(24,740)	(24,660)	(23,661)	(22,641)
Ending Fund Balance	59,998	38,109	13,369	(11,291)	(34,952)	(57,593)

248.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	49,708	0	0	102	0	0	49,809
2004-2005 Actual	49,704	0	0	0	0	0	49,704
2005-2006 Actual	49,089	0	0	0	0	0	49,089
2006-2007 Original Budget	48,800	0	0	100	8,000	0	56,900
2006-2007 Adjusted Budget (Dec)	48,800	0	0	100	8,000	0	56,900
2006-2007 6 Month Actual	44,312	0	0	0	0	0	44,312
2006-2007 Estimated Year End	46,400	0	0	0	0	0	46,400
2007-2008 Dept Request	49,000	0	0	100	0	0	49,100
2007-2008 Manager's Budget	49,000	0	0	100	0	0	49,100
2007-2008 Approved Budget	49,000	0	0	100	0	0	49,100
2008-2009 Projected Budget	50,000	0	0	0	0	0	50,000
2009-2010 Projected Budget	49,980	0	0	100	0	0	50,080
2010-2011 Projected Budget	50,980	0	0	100	0	0	51,080
2011-2012 Projected Budget	51,999	0	0	100	0	0	52,099

248.729 DDA/TIFA	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	45,702	8,509	0	2,535	0	56,746
2004-2005 Actual	43,914	4,732	0	4,601	0	53,247
2005-2006 Actual	18,491	1,641	0	5,228	0	25,360
2006-2007 Original Budget	30,400	11,000	0	15,500	0	56,900
2006-2007 Adjusted Budget (Dec)	30,400	11,000	0	15,500	0	56,900
2006-2007 6 Month Actual	9,800	2,317	0	1,231	0	13,347
2006-2007 Estimated Year End	23,580	0	0	0	0	23,580
2007-2008 Dept Request	46,489	11,000	0	13,500	0	70,989
2007-2008 Manager's Budget	46,489	11,000	0	13,500	0	70,989
2007-2008 Approved Budget	46,489	11,000	0	13,500	0	70,989
2008-2009 Projected Budget	50,240	11,000	0	13,500	0	74,740
2009-2010 Projected Budget	50,240	11,000	0	13,500	0	74,740
2010-2011 Projected Budget	50,240	11,000	0	13,500	0	74,740
2011-2012 Projected Budget	50,240	11,000	0	13,500	0	74,740

Housing

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	27,341	113,365	113,365	99,474	85,583	71,691
Revenues and transfers from other funds	1,300,000	1,206,178	1,200,000	1,200,000	1,200,000	1,200,000
Expenditures and transfers to other funds	1,213,976	1,206,178	1,213,891	1,213,891	1,213,891	1,213,891
Net Change in Fund Balance	86,024	0	(13,891)	(13,891)	(13,891)	(13,891)
Ending Fund Balance	113,365	113,365	99,474	85,583	71,691	57,800

276.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	1,224,592	0	0	597	0	1,225,189
2004-2005 Actual	0	1,240,675	0	0	547	0	1,241,222
2005-2006 Actual	0	1,130,025	0	0	571	0	1,130,596
2006-2007 Original Budget	0	0	0	0	0	0	0
2006-2007 Adjusted Budget (Dec)	0	0	0	0	0	0	0
2006-2007 6 Month Actual	0	640,066	0	0	1,016	0	641,082
2006-2007 Estimated Year End	0	1,300,000	0	0	0	0	1,300,000
2007-2008 Dept Request	0	1,206,178	0	0	0	0	1,206,178
2007-2008 Manager's Budget	0	1,206,178	0	0	0	0	1,206,178
2007-2008 Approved Budget	0	1,206,178	0	0	0	0	1,206,178
2008-2009 Projected Budget	0	1,200,000	0	0	0	0	1,200,000
2009-2010 Projected Budget	0	1,200,000	0	0	0	0	1,200,000
2010-2011 Projected Budget	0	1,200,000	0	0	0	0	1,200,000
2011-2012 Projected Budget	0	1,200,000	0	0	0	0	1,200,000

276.691 HOUSING	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	98,029	3,281	10,000	1,126,147	0	1,237,457
2004-2005 Actual	103,918	3,131	0	1,128,699	0	1,235,748
2005-2006 Actual	96,708	431	0	1,062,888	0	1,160,027
2006-2007 Original Budget	89,640	0	0	7,870	0	97,510
2006-2007 Adjusted Budget (Dec)	89,640	0	0	7,870	0	97,510
2006-2007 6 Month Actual	47,542	2,660	0	637,173	0	687,375
2006-2007 Estimated Year End	93,071	3,087	0	1,117,818	0	1,213,976
2007-2008 Dept Request	112,201	0	0	1,128,108	0	1,240,309
2007-2008 Manager's Budget	113,025	0	0	1,093,153	0	1,206,178
2007-2008 Approved Budget	113,025	0	0	1,093,153	0	1,206,178
2008-2009 Projected Budget	78,921	0	0	1,134,970	0	1,213,891
2009-2010 Projected Budget	78,921	0	0	1,134,970	0	1,213,891
2010-2011 Projected Budget	78,921	0	0	1,134,970	0	1,213,891
2011-2012 Projected Budget	78,921	0	0	1,134,970	0	1,213,891

Ice Arena Building Authority

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	16,333	12,833	9,333	5,833	2,333	0
Revenues and transfers from other funds	63,858	49,983	35,358	19,775	3,192	0
Expenditures and transfers to other funds	67,358	53,483	38,858	23,275	5,525	0
Net Change in Fund Balance	(3,500)	(3,500)	(3,500)	(3,500)	(2,333)	0
Ending Fund Balance	12,833	9,333	5,833	2,333	0	0

569.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	137,292	0	0	0	137,292
2004-2005 Actual	0	0	89,358	0	0	0	89,358
2005-2006 Actual	0	0	76,943	0	0	0	76,943
2006-2007 Original Budget	0	0	333,075	0	0	0	333,075
2006-2007 Adjusted Budget (Dec)	0	0	333,075	0	0	0	333,075
2006-2007 6 Month Actual	0	0	12,817	0	0	0	12,817
2006-2007 Estimated Year End	0	0	63,858	0	0	0	63,858
2007-2008 Dept Request	0	0	49,983	0	0	0	49,983
2007-2008 Manager's Budget	0	0	49,983	0	0	0	49,983
2007-2008 Approved Budget	0	0	49,983	0	0	0	49,983
2008-2009 Projected Budget	0	0	35,358	0	0	0	35,358
2009-2010 Projected Budget	0	0	19,775	0	0	0	19,775
2010-2011 Projected Budget	0	0	3,192	0	0	0	3,192
2011-2012 Projected Budget	0	0	0	0	0	0	0

569.758 ICE ARENA	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	104,049	104,049
2004-2005 Actual	0	0	0	0	92,782	92,782
2005-2006 Actual	0	0	0	0	78,339	78,339
2006-2007 Original Budget	0	0	0	0	333,075	333,075
2006-2007 Adjusted Budget (Dec)	0	0	0	0	333,075	333,075
2006-2007 6 Month Actual	0	0	0	0	12,817	12,817
2006-2007 Estimated Year End	0	0	0	0	67,358	67,358
2007-2008 Dept Request	0	0	0	0	53,483	53,483
2007-2008 Manager's Budget	0	0	0	0	53,483	53,483
2007-2008 Approved Budget	0	0	0	0	53,483	53,483
2008-2009 Projected Budget	0	0	0	0	38,858	38,858
2009-2010 Projected Budget	0	0	0	0	23,275	23,275
2010-2011 Projected Budget	0	0	0	0	5,525	5,525
2011-2012 Projected Budget	0	0	0	0	0	0

Library Building Authority

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	0	0	0	0
Revenues and transfers from other funds	289,138	284,488	284,838	290,038	289,768	289,168
Expenditures and transfers to other funds	289,138	284,488	284,838	290,038	289,768	289,168
Net Change in Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

570.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	0	0	0	0
2004-2005 Actual	0	0	0	4,038	3,700,000	0	3,704,038
2005-2006 Actual	0	0	0	57,188	272,805	0	329,993
2006-2007 Original Budget	0	0	0	0	288,963	0	288,963
2006-2007 Adjusted Budget (Dec)	0	0	0	0	288,963	0	288,963
2006-2007 6 Month Actual	0	0	0	0	67,256	0	67,256
2006-2007 Estimated Year End	0	0	0	0	289,138	0	289,138
2007-2008 Dept Request	0	0	0	0	284,488	0	284,488
2007-2008 Manager's Budget	0	0	0	0	284,488	0	284,488
2007-2008 Approved Budget	0	0	0	0	284,488	0	284,488
2008-2009 Projected Budget	0	0	0	0	284,838	0	284,838
2009-2010 Projected Budget	0	0	0	0	290,038	0	290,038
2010-2011 Projected Budget	0	0	0	0	289,768	0	289,768
2011-2012 Projected Budget	0	0	0	0	289,168	0	289,168

570.790 LIBRARY BUILDING AUTH	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	0	0
2004-2005 Actual	0	0	0	270,960	0	270,960
2005-2006 Actual	0	0	0	3,490,267	272,805	3,763,072
2006-2007 Original Budget	0	0	0	0	288,963	288,963
2006-2007 Adjusted Budget (Dec)	0	0	0	0	288,963	288,963
2006-2007 6 Month Actual	0	0	0	0	67,256	67,256
2006-2007 Estimated Year End	0	0	0	0	289,138	289,138
2007-2008 Dept Request	0	0	0	0	284,488	284,488
2007-2008 Manager's Budget	0	0	0	0	284,488	284,488
2007-2008 Approved Budget	0	0	0	0	284,488	284,488
2008-2009 Projected Budget	0	0	0	0	284,838	284,838
2009-2010 Projected Budget	0	0	0	0	290,038	290,038
2010-2011 Projected Budget	0	0	0	0	289,768	289,768
2011-2012 Projected Budget	0	0	0	0	289,168	289,168

Court Construction

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	(17,298)	(17,298)	(17,298)	(17,298)	(17,298)	(17,298)
Revenues and transfers from other funds	512,875	517,466	520,541	517,904	516,704	520,104
Expenditures and transfers to other funds	512,875	517,466	520,541	517,904	516,704	520,104
Net Change in Fund Balance	0	0	0	0	0	0
Ending Fund Balance	(17,298)	(17,298)	(17,298)	(17,298)	(17,298)	(17,298)

571.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	535,834	0	0	0	535,834
2004-2005 Actual	0	0	536,571	0	0	0	536,571
2005-2006 Actual	0	0	537,034	0	5,680,000	0	6,217,034
2006-2007 Original Budget	0	0	512,675	0	0	0	512,675
2006-2007 Adjusted Budget (Dec)	0	0	512,675	0	0	0	512,675
2006-2007 6 Month Actual	0	0	156,217	0	0	0	156,217
2006-2007 Estimated Year End	0	0	512,875	0	0	0	512,875
2007-2008 Dept Request	0	0	517,466	0	0	0	517,466
2007-2008 Manager's Budget	0	0	517,466	0	0	0	517,466
2007-2008 Approved Budget	0	0	517,466	0	0	0	517,466
2008-2009 Projected Budget	0	0	520,541	0	0	0	520,541
2009-2010 Projected Budget	0	0	517,904	0	0	0	517,904
2010-2011 Projected Budget	0	0	516,704	0	0	0	516,704
2011-2012 Projected Budget	0	0	520,104	0	0	0	520,104

571.136 COURT CONSTRUCTION	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	0	536,234	536,234
2004-2005 Actual	0	0	0	0	536,571	536,571
2005-2006 Actual	0	0	0	5,697,297	537,234	6,234,531
2006-2007 Original Budget	0	0	0	0	512,675	512,675
2006-2007 Adjusted Budget (Dec)	0	0	0	0	512,675	512,675
2006-2007 6 Month Actual	0	0	0	0	156,217	156,217
2006-2007 Estimated Year End	0	0	0	0	512,875	512,875
2007-2008 Dept Request	0	0	0	0	517,466	517,466
2007-2008 Manager's Budget	0	0	0	0	517,466	517,466
2007-2008 Approved Budget	0	0	0	0	517,466	517,466
2008-2009 Projected Budget	0	0	0	0	520,541	520,541
2009-2010 Projected Budget	0	0	0	0	517,904	517,904
2010-2011 Projected Budget	0	0	0	0	516,704	516,704
2011-2012 Projected Budget	0	0	0	0	520,104	520,104

Parking Deck Building Authority

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	397,238	367,058	336,878	306,698	276,518	246,338
Revenues and transfers from other funds	318,029	291,118	276,418	261,230	245,368	229,913
Expenditures and transfers to other funds	348,209	321,298	306,598	291,410	275,548	260,093
Net Change in Fund Balance	(30,180)	(30,180)	(30,180)	(30,180)	(30,180)	(30,180)
Ending Fund Balance	367,058	336,878	306,698	276,518	246,338	216,158

572.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	20,444	617,953	0	638,397
2004-2005 Actual	0	0	0	49,209	517,699	0	566,908
2005-2006 Actual	0	0	0	81,348	475,879	0	557,227
2006-2007 Original Budget	0	0	0	0	636,578	0	636,578
2006-2007 Adjusted Budget (Dec)	0	0	0	0	636,578	0	636,578
2006-2007 6 Month Actual	0	0	0	0	115,217	0	115,217
2006-2007 Estimated Year End	0	0	0	0	318,029	0	318,029
2007-2008 Dept Request	0	0	0	0	291,118	0	291,118
2007-2008 Manager's Budget	0	0	0	0	291,118	0	291,118
2007-2008 Approved Budget	0	0	0	0	291,118	0	291,118
2008-2009 Projected Budget	0	0	0	0	276,418	0	276,418
2009-2010 Projected Budget	0	0	0	0	261,230	0	261,230
2010-2011 Projected Budget	0	0	0	0	245,368	0	245,368
2011-2012 Projected Budget	0	0	0	0	229,913	0	229,913

572.570 PARKING DECK BLDG AUTHORITY	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	20,807	529,391	550,198
2004-2005 Actual	0	0	0	11,578	518,314	529,892
2005-2006 Actual	0	0	0	12,442	463,325	475,767
2006-2007 Original Budget	0	0	0	0	636,578	636,578
2006-2007 Adjusted Budget (Dec)	0	0	0	0	636,578	636,578
2006-2007 6 Month Actual	0	0	0	0	115,217	115,217
2006-2007 Estimated Year End	0	0	0	30,180	318,029	348,209
2007-2008 Dept Request	0	0	0	30,180	291,118	321,298
2007-2008 Manager's Budget	0	0	0	30,180	291,118	321,298
2007-2008 Approved Budget	0	0	0	30,180	291,118	321,298
2008-2009 Projected Budget	0	0	0	30,180	276,418	306,598
2009-2010 Projected Budget	0	0	0	30,180	261,230	291,410
2010-2011 Projected Budget	0	0	0	30,180	245,368	275,548
2011-2012 Projected Budget	0	0	0	30,180	229,913	260,093

Fire Building Authority

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Beginning Fund Balance	0	0	0	0	0	0
Revenues and transfers from other funds	684,781	686,750	682,794	687,794	687,094	690,431
Expenditures and transfers to other funds	684,781	686,750	682,794	687,794	687,094	690,431
Net Change in Fund Balance	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0

573.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2003-2004 Actual	0	0	0	16,979	686,242	0	703,221
2004-2005 Actual	0	0	0	2,887	673,215	0	676,102
2005-2006 Actual	0	0	0	0	682,216	0	682,216
2006-2007 Original Budget	0	0	0	0	684,381	0	684,381
2006-2007 Adjusted Budget (Dec)	0	0	0	0	684,381	0	684,381
2006-2007 6 Month Actual	0	0	0	0	515,778	0	515,778
2006-2007 Estimated Year End	0	0	0	0	684,781	0	684,781
2007-2008 Dept Request	0	0	0	0	686,750	0	686,750
2007-2008 Manager's Budget	0	0	0	0	686,750	0	686,750
2007-2008 Approved Budget	0	0	0	0	686,750	0	686,750
2008-2009 Projected Budget	0	0	0	0	682,794	0	682,794
2009-2010 Projected Budget	0	0	0	0	687,794	0	687,794
2010-2011 Projected Budget	0	0	0	0	687,094	0	687,094
2011-2012 Projected Budget	0	0	0	0	690,431	0	690,431

573.336 FIRE BUILDING AUTHORITY	Personnel Services	Supplies	Capital	Other	Debt	Total
2003-2004 Actual	0	0	0	4,160,321	686,242	4,846,563
2004-2005 Actual	0	0	0	1,218,766	673,215	1,891,981
2005-2006 Actual	0	0	0	0	682,250	682,250
2006-2007 Original Budget	0	0	0	0	684,381	684,381
2006-2007 Adjusted Budget (Dec)	0	0	0	0	684,381	684,381
2006-2007 6 Month Actual	0	0	0	0	515,778	515,778
2006-2007 Estimated Year End	0	0	0	0	684,781	684,781
2007-2008 Dept Request	0	0	0	0	686,750	686,750
2007-2008 Manager's Budget	0	0	0	0	686,750	686,750
2007-2008 Approved Budget	0	0	0	0	686,750	686,750
2008-2009 Projected Budget	0	0	0	0	682,794	682,794
2009-2010 Projected Budget	0	0	0	0	687,794	687,794
2010-2011 Projected Budget	0	0	0	0	687,094	687,094
2011-2012 Projected Budget	0	0	0	0	690,431	690,431