



**ROYAL OAK
MUNICIPAL BUDGET
JULY 2006 – JUNE 2007**



City of Royal Oak
2006-2007 Approved Budget
 Table of Contents

Manager's Letter	2
Employee Totals	5
General Fund Summary.....	8
Revenue Summary	9
Expenditure Summary	12
General Fund Departments	13
44th District Court.....	13
City Manager	16
Purchasing.....	17
Finance Department.....	20
City Assessor	23
City Attorney's Office.....	26
City Clerk's Office.....	28
Human Resource Department.....	31
City Treasurer.....	35
Police Department.....	37
Fire Department	41
Recreation and Public Service	45
Engineering Department	52
Planning Department.....	55
WROK	61
Special Revenue Funds.....	63
Solid Waste	72
Royal Oak Public Library.....	74
Building and Code Enforcement.....	78
Senior Citizen Activities.....	83
Debt Service Funds	87
Enterprise Funds.....	89
Recreation	90
Automobile Parking Systems	93
Farmers Market.....	95
Water and Sewer Administration.....	97
John Lindell Ice Arena.....	101
Internal Service Funds	105
Information Systems Department.....	106
Motor Pool/Communication	109
Insurance Funds	111
Fiduciary Funds	113

Manager's Letter

THE HONORABLE MAYOR
AND
MEMBERS OF CITY COMMISSION

I present to you the City Manager's Recommended Budget for the 2006-2007 Fiscal Year.

This is my second budget proposal since becoming City Manager of the City of Royal Oak. Last year, I told you Royal Oak faced a looming financial crisis. Our two-year budget forecast projected that the General Fund expenditures for 2006-2007 would exceed revenues by \$6.4 million and that we would literally run out of money if changes were not made.

As you know, many changes were made. The first was a hiring freeze. I have not filled vacant positions since November of 2004 except for the Director of Finance and several Police positions I was specifically directed to fill by the City Commission. This attrition alone, has saved the City well over a million dollars. Mr. Johnson joined us on September 29, just in time to see the millage proposal we were counting on to help solve our budget problem get defeated in November.

In December, we presented the Commission with a new forecast for 2006-2007 and a plan to balance the budget over a two and a half year period. The City Commission adopted the plan which called for:

- A continuation of the hiring freeze
- An immediate \$1.2 million budget cut
- Further automatic budget cuts as positions became vacant
- A further expenditure reduction and/or revenue enhancement of \$1.6 million for 2006-2007
- An additional expenditure reduction and/or revenue enhancement of \$1.1 million for 2007-2008
- Development of a Cost Allocation Plan to make sure other funds were paying their appropriate share of overhead costs

Shortly afterward, the City Commission approved a recommendation by the Director of Recreation and Public Services, Greg Rassel, to eliminate from the General fund budget several Parks and Forestry positions and transferring the employees to vacant Water, Sewer and Highway fund positions. This removed another \$200,000 per year from the General Fund.

In February the City sold \$4.3 million of Capital Improvement bonds which will pay for essential Water and Sewer projects that would have otherwise been paid for out of current resources or not be completed at all. One month later, the City sold \$11.1 million of Capital Improvement Refunding bonds to refinance two earlier bond issues. This saved the City over \$500,000 on a present value basis. It also provided a means to utilize excess proceeds of the 2001 Parking Building Authority issue, to further reduce our debt service.

We have just recently received the first draft of the cost allocation plan from Rehmann Robson . It calls for moving \$500,000 per year from the General Fund to other Funds. We are proposing to implement that plan immediately so it will affect 2005-2006 as well as 2006-2007.

We are proposing to begin charging rent to the State Construction Code Fund for the space in City Hall occupied by the Building and Code Enforcement Department. Mr. Johnson discovered that a single electric meter served City Hall, the Police Building and the Library. We have had a meter installed at the Library, so the Library Fund will pay for its own electricity. We propose making retroactive adjustment to the date the Library was separated from the General Fund.

These actions have made a huge difference. The proposed 2006-2007 budget is not balanced without using a portion of our fund balance, but the "Two and a Half Year Plan" calls for it to be balanced in 2007-2008. We are in fact, much closer to a balanced budget than the plan calls for and well ahead of schedule. The plan had projected that the fund balance for the General Fund would fall to \$4,516,665 by June 30, 2006 and \$3,528,787 by June 30, 2007. The propose budget, instead, calls for these two numbers to be \$4,918,384 and \$4,323,022 respectively. The plan called for further expenditure reductions and/or revenue enhancements of \$1.1 million dollars in the 2007-2008 budget. It looks like we should be able to reduce that to \$650,000 next year and still meet our goal.

All news is not good however. The very cutbacks which have vastly improved our financial outlook are having a very negative impact on our delivery of service.

- Many City Hall Offices are closed over lunch hour because we do not have enough employees to staff the public counters.
- Some counters are closed Friday afternoons and Monday mornings.
- We will have a much lower level of parks maintenance this summer because we have five fewer employees in Parks and Forestry.
- We have reduced the number of officers and services in the Police Department.
- Our current number of firefighters will make it impossible to meet daily minimum manning requirements, without more overtime.

The truth is we can't have it both ways. City services cost money and, while cutting the budget may sound good, these cuts will be felt by our community. We may be creating some negative long term consequences for our residents, but we have no choice.

This budget maintains funding for many entities that have been funded under the Community Promotions category, such as, Royal Oak Youth Assistance, the Woodward Avenue Action Association, the Royal Oak Prevention Coalition, the Orson Starr House and the Memorial Day Parade contribution. We must, however, consider the fact that, by funding these items, we may be doing it at the expense of a needed City position, maybe even a Public Safety Officer.

This past year, I have explored various revenue enhancements. It is extremely important that the Commission continue the dialogue of seriously looking at various proposals to provide a more sustaining and improved revenue stream. Doing more with less, reducing the work force and modifying various city services continue to reach their limit. While rate increases can continue to be investigated, rates and fees cannot realistically exceed those of comparable local jurisdictions.

As we have consistently reiterated, loss of revenue sharing over recent years from the State, as well as, greatly diminished Federal support, the impacts of the Headlee Amendment and Proposal A, make it very difficult for local jurisdictions to continue to operate. These restrictions and future tax reduction initiatives will further make our task all the more difficult.

Discussion with the citizens of the community must continue, if we are to continue to provide the quality of life that the people of Royal Oak have come to expect. It is important, for instance, that the Solid Waste millage renewal pass in this August's election. It is critical to providing the expected refuse pick -up and recycling that our citizens expect. We will continue legislative lobbying, through our membership organizations, in Lansing and Washington, D.C. to change current taxing laws, unfunded mandates and the like, but we must continue to explore a Headlee Amendment override and other revenue producing possibilities in the future.

We are in labor negotiations with most of our bargaining units at this time. We will be looking to cut our costs further by reducing health care and legacy costs. This budget is based on that position. There is no allowance for any general wage increases in this budget.

We continue to look for additional revenue enhancers and expenditure savings as we move into the next fiscal year. These include areas such as:

- Restructuring the City's parking system
- Looking at the cooperation and legal agreements with the Downtown

Development Authority

- Divestment of various city properties and equipment
- Aggressively pursuing grants from the State, Federal, private and foundation areas
- Reducing non-essential city services
- Controlling costs in employee bargaining unit contracts
- Continued traffic enforcement
- Continued alcohol enforcement
- Adjusting maintenance, administrative and permit fees
- Providing shared services with surrounding communities for a fee
- Restricting operating hours
- Renting various municipal facilities
- Charging for various municipal services, as applicable
- Receiving full payback for services provided at special events
- Implementing new technologies, hardware and software
- Recovering costs for providing services at emergency situations
- Proper cost allocation amongst City funds
- Properly charging special taxing areas
- Appropriately using forfeiture accounts in Public Safety areas
- Consolidating and reducing the cost of municipal purchases
- Controlling the purchase and use of copy machines and cell phones
- Working with various non-profit organizations to assist in providing essential services within the community
- Working with support organizations to maximize City operations
- Maximizing franchise agreements with various utilities and service providers

We have utilized contractual help this year in several areas. We are assisted by the law firm of Seacrest/Wardel as our Interim City Attorney. We are using Howard Shifman P.C. as our Labor Attorney and, especially in negotiating new contracts with all of our City bargaining units. We have utilized the accounting firm of Rehman-Robson to perform a cost allocation study for the City. We are under contract with the management consulting firm of ReGroup Associates, Inc. who is doing a total review, on a contingent basis, of City operations. All of this assistance is expected to pay dividends in the long term, as we improve upon running an efficient municipal government.

My staff and I look forward to working with the City Commission and the citizens of the City of Royal Oak through the next fiscal year and beyond. I am confident that I can continue to provide the leadership necessary to provide the best services possible for the amount of money the citizens are willing to provide. I am proud to be Royal Oak's City Manager and I will continue to work hard to achieve success.

Respectfully Submitted,

Thomas R. Hoover
City Manager.

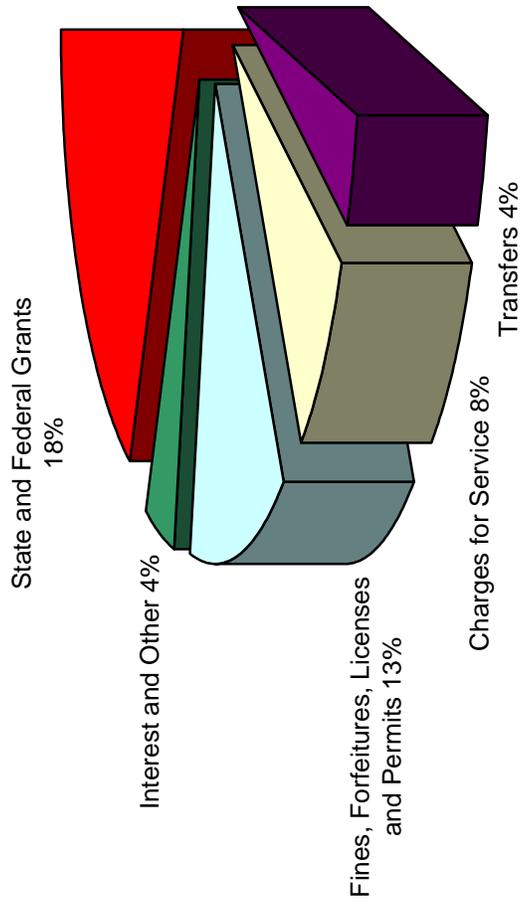
Employee Totals

	04/05	05/06	06/07	07/08
Commissioner	7	7	7	7
District Court	20	20	19	19
Probation	3	3	3	3
Manager	2.5	2	2	2
Finance	7	6	6	6
Assessing	5	5	4	4
Attorney	4	4	4	4
City Clerk	7	6.5	4	4
Human Resources	4.5	4	4	4
Purchasing	1	0.5	1	1
Treasurer	5	5	5	5
Info Systems	6	6	6	6
Parks & Forestry	16	14	8	8
DPS 267	2	2	2	2
Police	123	117	104	104
Fire	72	68	65	65
Building	19	19	16	16
Planning	5	5	5	5
DPS 441	23	20	16	16
Motor Pool	12	12	12	12
Electrical	2	2	2	2
Engineering	12	11	10	10
Solid Waste	1	1	1	1
Water Billing	2	2	2	2
Water				
Maintenance	9	9	9	9
Meter Services	6	6	6	6
Sewer				
Maintenance	10	10	9	9
Auto Parking	3	3	3	3
Block Grant	3	3	3	3
Housing	2	2	2	2
Recreation	4	4	3	3
Ice Arena	1	1	1	1
SR	2	2	2	2
Library	15	15	14	14
Total	416	397	360	360

GENERAL FUND



General Fund Revenues



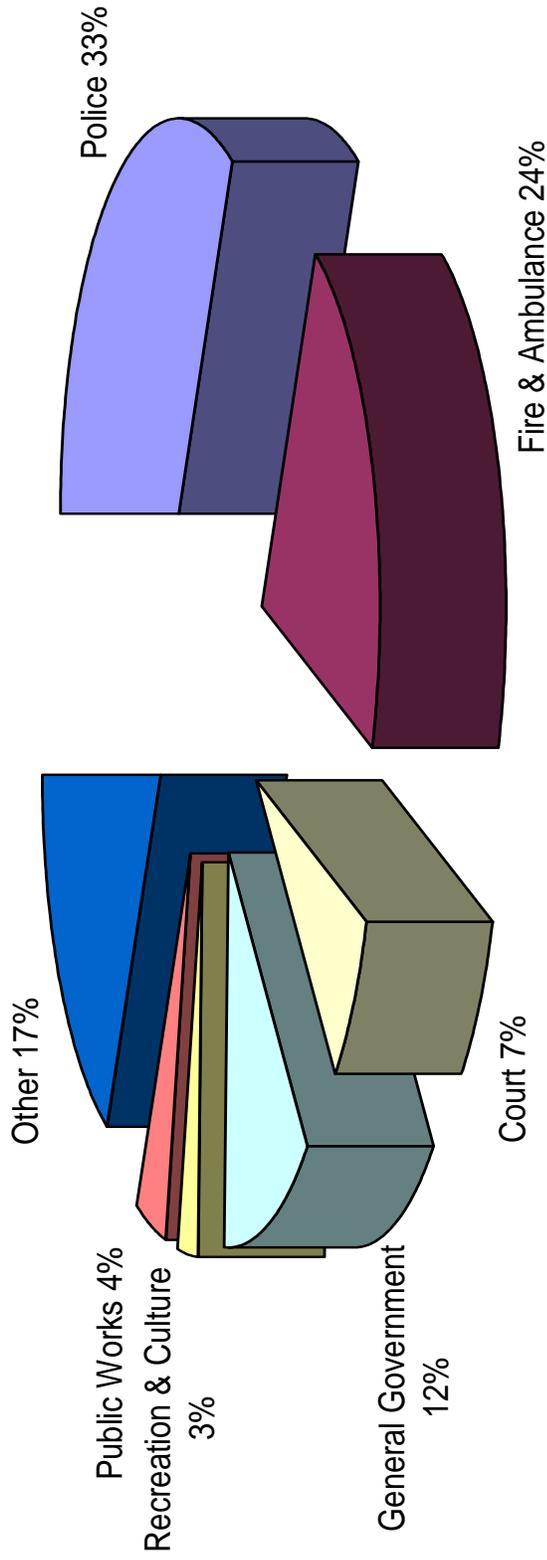
General Fund Summary

General Fund Summary	ESTIMATED YEAR END 2005-2006	REQUESTED BUDGET 2006-2007	PROJECTED BUDGET 2007-2008	PROJECTED BUDGET 2008-2009	PROJECTED BUDGET 2009-2010	PROJECTED BUDGET 2010-2011
Beginning Fund Balance	6,617,715	5,084,290	4,430,189	4,434,636	4,438,923	4,435,020
Revenues	31,283,051	31,331,540	31,907,842	32,513,563	33,142,987	33,796,636
Expenditures	34,106,475	33,245,641	33,783,395	34,594,476	35,437,394	36,305,030
Net	(2,823,425)	(1,914,101)	(1,875,553)	(2,080,913)	(2,294,407)	(2,508,395)
Transfers from other funds	1,290,000	1,260,000	1,260,000	1,265,200	1,270,504	1,275,914
Net Change in Fund Balance	(1,533,425)	(654,101)	(615,553)	(815,713)	(1,023,903)	(1,232,481)
Improvement Needed			620,000	200,000	200,000	210,000
Cummulative Improvement Needed			620,000	820,000	1,020,000	1,230,000
Ending Fund Balance	5,084,290	4,430,189	4,434,636	4,438,923	4,435,020	4,432,539
Fund Balance as a percentage of Expenditures		13.33%	13.13%	12.83%	12.52%	12.21%
Net Change in Fund Balance	(1,533,425)	(654,101)	4,447	4,287	(3,903)	(2,481)

Revenue Summary

101.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	14,798,077	5,633,713	5,472,034	405,406	984,351	542,048	27,835,629
2003-2004 Actual	15,326,504	6,061,343	6,053,168	363,819	898,610	1,621,650	30,325,094
2004-2005-Actual	15,836,747	5,976,650	6,428,671	428,295	544,551	1,962,678	31,177,592
2005-2006 Original Budget	16,550,000	5,897,700	6,234,320	530,000	2,160,500	3,831,000	35,203,520
2005-2006 Adjusted Budget (Dec)	16,553,000	5,868,389	6,475,469	520,879	3,256,789	1,290,000	33,964,526
2005-2006 6 Month Actual	14,788,444	2,185,931	3,180,840	414,027	716,381	95,048	21,380,671
2005-2006 Estimated Year End	16,475,439	5,965,030	6,836,361	826,678	3,245,168	1,290,000	34,638,676
2006-2007 Dept Request	17,434,924	5,816,166	6,811,864	703,086	565,500	1,260,000	32,591,540
2006-2007 Manager's Budget	17,434,924	5,816,166	6,811,864	703,086	565,500	1,260,000	32,591,540
2006-2007 Approved Budget	17,434,924	5,816,166	6,811,864	703,086	565,500	1,260,000	32,591,540
2007-2008 Projected Budget	18,122,314	5,627,500	6,889,802	702,726	565,500	1,260,000	33,167,842
2008-2009 Projected Budget	18,665,984	5,520,050	7,033,938	716,781	576,810	1,265,200	33,778,763
2009-2010 Projected Budget	19,225,963	5,414,851	7,182,710	731,116	588,346	1,270,504	34,413,491
2010-2011 Projected Budget	19,802,742	5,311,860	7,336,182	745,738	600,113	1,275,914	35,072,550

General Fund Expenditures



Department	ORIGINAL BUDGET 2005-2006	ADJUSTED BUDGET 2005-2006	6 MONTH ACTUAL 2005-2006	ESTIMATED YEAR END 2005-2006	REQUESTED BUDGET 2006-2007	MANAGER'S BUDGET 2006-2007	APPROVED BUDGET 2006-2007
101 Mayor/Commission	29,880	29,880	13,349	19,315	28,340	28,340	28,340
136 District Court	1,972,070	1,964,416	953,491	1,987,820	2,011,810	2,011,810	2,011,810
151 Probation	463,800	461,360	216,601	456,230	455,150	455,150	455,150
172 City Manager	259,480	233,080	83,925	233,780	224,110	224,110	224,110
191 Elections	237,020	236,700	114,281	193,556	231,189	231,189	231,189
201 Finance	579,560	569,850	213,269	537,560	652,715	652,715	652,715
209 Assessor	453,550	401,170	144,837	401,170	395,335	395,335	395,335
210 Attorney	590,900	634,200	307,463	658,706	654,020	654,020	654,020
215 Clerk	258,430	258,110	111,116	267,225	238,410	238,410	238,410
223 Purchasing	29,480	29,480	26,510	29,480	30,620	30,620	30,620
226 Human Resources	369,030	367,220	156,032	364,870	411,635	411,635	411,635
248 Administration	1,478,088	1,374,310	908,651	1,453,310	1,469,510	1,469,510	1,469,510
253 Treasurer	331,540	328,810	158,757	333,170	336,030	336,030	336,030
265 City Office Building	604,690	610,998	240,478	610,208	581,100	581,100	581,100
266 Parks & Forestry	1,014,080	1,014,323	406,654	894,835	749,105	749,105	749,105
267 Building Maintenance	171,700	158,740	62,290	158,660	172,860	172,860	172,860
301 Police	11,529,570	11,055,371	5,229,996	11,214,711	10,969,640	10,819,640	10,819,640
336 Fire	7,448,992	7,153,695	3,707,559	7,173,320	7,126,793	7,126,793	7,126,793
344 Ambulance Services	568,650	567,620	291,509	516,888	526,540	526,540	526,540
400 Planning & Zoning	184,050	184,050	124,621	184,050	192,150	192,150	192,150
430 Animal Protection	43,000	43,000	37,256	72,946	77,086	77,086	77,086
441 DPS	342,680	316,020	127,159	292,760	352,400	352,400	352,400
443 Electrical	102,650	102,650	44,769	102,565	103,085	103,085	103,085
447 Engineering	477,400	449,300	100,625	408,535	318,192	318,192	318,192
448 Street Lighting	667,420	666,380	292,630	676,120	679,340	679,340	679,340
834 Cable Communications	85,850	85,850	75,640	83,976	95,100	95,100	95,100
835 Community Promotion	161,530	162,232	74,890	147,666	97,740	97,740	97,740
836 Dream Cruise	109,830	109,830	141,751	141,811	74,600	74,600	74,600
860 Retiree Insurance	4,530,700	3,850,700	2,294,665	3,946,550	4,141,036	4,141,036	4,141,036
965 Transfers to Other Funds	107,400	544,681	0	544,681	0	0	0
	35,203,020	33,964,026	16,660,776	34,106,475	33,395,641	33,245,641	33,245,641

Expenditure Summary

101. EXPENDITURE SUMMARY	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	23,363,404	490,850	146,640	6,403,920	-	30,404,814
2003-2004 Actual	21,848,920	433,581	-	6,878,917	-	29,161,417
2004-2005-Actual	22,392,835	507,784	58,212	5,816,290	-	28,775,121
2005-2006 Original Budget	25,695,640	514,372	128,930	8,864,078	-	35,203,020
2005-2006 Adjusted Budget (Dec)	24,670,830	514,372	128,930	8,649,894	-	33,964,026
2005-2006 6 Month Actual	11,948,689	228,677	109,198	4,374,213	-	16,660,776
2005-2006 Estimated Year End	24,658,932	468,339	153,300	8,825,904	-	34,106,475
2006-2007 Dept Request	24,115,091	597,018	19,000	8,662,882	-	33,393,991
2006-2007 Manager's Budget	23,965,091	597,018	19,000	8,662,882	-	33,243,991
2006-2007 Approved Budget	23,965,091	597,018	19,000	8,662,882	-	33,243,991
2007-2008 Projected Budget	24,366,866	532,996	39,000	8,842,883	-	33,781,745
2008-2009 Projected Budget	24,859,756	545,679	41,780	9,145,577	-	34,592,793
2009-2010 Projected Budget	25,362,729	558,716	44,856	9,469,377	-	35,435,677
2010-2011 Projected Budget	25,875,994	572,120	48,262	9,806,904	-	36,303,279

44th District Court

The 44th District Court, a Judicial Court of the State of Michigan, is comprised of three divisions: the Judicial, Court Clerks and Probation. The Court is responsible for all Civil, Traffic and Criminal cases that transpire within the boundaries of the City of Royal Oak. The Court is also the collection agency for all code violations and parking tickets. The Court processed over 120,000 cases in the year 2005.

Traffic tickets increased almost 18% in the year 2005 and the number of informal and formal hearings increased over 20%. Beginning Jan. 1, 2006, the Supreme Court ordered that all criminal cases must be completed within 90 days of arrest instead of 180 days. This again has placed another unfunded burden on the clerks and the court.

The Court has two Judges who handle all civil and criminal trials, preliminary hearings, formal hearings, appeals, arraignments, bench warrants, etc. The Judge's salaries are paid for by the State of Michigan. The Court also has two part-time Magistrates who heard over 8,000 informal hearings and small claims cases in 2005.

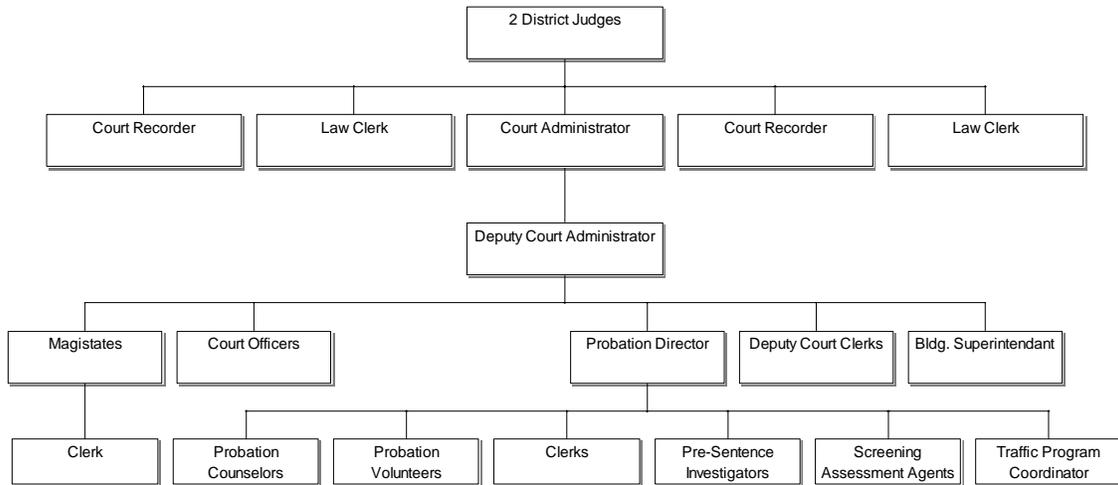
Because of jail overcrowding at the Oakland County Jail, the 44th District Court has developed several alternative programs through our Probation Department. Prisoners who would ordinarily be sent to jail but are not a threat to society such as those convicted of driving on a suspended license, are placed in TROOP. They are then ordered to perform hours of community service in the City of Royal such as picking up leaves in our parks, planting flowers in city flower beds, cleaning the Boys and Girls Club, and other civic and charitable deeds within the Community.

The 44th District Court received a grant from Oakland County in 2005 for a new collection software program which has enabled us to collect an extra \$126,000 in past due bills in open accounts from 1999-2003. Although this program necessitates about 10 hours per week of employee time to be successful, the clerk's office has absorbed this additional work without any additional employees added to their payroll.

Because the Court is required by Statute to fulfill certain legal requirements within specific time limits, when it has become necessary to have an additional employee to comply with the law, the Court has relied on part time help.

Within the foreseeable future all court records will be on line throughout the State of Michigan. This will enable anyone with access to a computer to look up their name on the State of Michigan Court Site, and if they owe for a ticket anywhere in Michigan, to be able to pay on-line. It will also enable anyone to look up any person's name and see if they have any open or closed tickets in the State.

In 1985 the 44th District Court grossed \$772,792. Twenty years later, in 2005 the 44th District Court grossed over \$5,221, 853. Within that same time frame the caseload grew from 11,000 cases to over 30,000 cases. This total does not include an additional 80,000 parking tickets that had to be processed in 2005. After all expenses and debts were paid, the 44th District Court was still able to turn over to the City of Royal Oak General Fund in the last fiscal year almost \$700,000. Much of this would not have been possible if it were not for the fine work of Chief Quisenberry and the Royal Oak Police Department.



DISTRICT COURT	04/05	05/06	06/07	07/08
DIST COURT JUDGE	2	2	2	2
COURT ADMINISTRATOR	1	1	1	1
DEPUTY COURT ADMINISTRATOR	1	1	1	1
OFFICE MANAGER (COURT)	1	1	0	0
JUDICIAL SECRETARY/RECORDER	2	2	2	2
COURT SPRVSR - CRIMINAL	1	1	1	1
CRT SPRVSR - TRAFFIC	1	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1	1
CHIEF ACCOUNT CLERK (COURT)	1	1	1	1
COURT OFFICER	2	2	2	2
DIST COURT CLERK III	3	3	5	5
DIST COURT CLERK II	2	2	1	1
COURT BAILIFF LAW CLERK	2	2	1	1
Total	20	20	19	19

PROBATION	04/05	05/06	06/07	07/08
DIRECTOR OF PROBATION	1	1	1	1
PRE SENTENCE DIRECTOR	1	1	1	1
PROBATION OFFICER	1	1	1	1
Total	3	3	3	3

101.136 DISTRICT COURT	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	1,408,791	27,310	3,663	207,310	0	1,647,074
2003-2004 Actual	1,439,710	38,865	0	223,816	0	1,702,391
2004-2005-Actual	1,527,515	35,162	15,882	205,567	0	1,784,125
2005-2006 Original Budget	1,674,920	35,650	23,400	238,100	0	1,972,070
2005-2006 Adjusted Budget (Dec)	1,662,350	35,650	23,400	243,016	0	1,964,416
2005-2006 6 Month Actual	816,907	14,775	21,145	100,664	0	953,491
2005-2006 Estimated Year End	1,683,670	37,100	23,400	243,650	0	1,987,820
2006-2007 Dept Request	1,711,360	36,150	5,000	259,300	0	2,011,810
2006-2007 Manager's Budget	1,711,360	36,150	5,000	259,300	0	2,011,810
2006-2007 Approved Budget	1,711,360	36,150	5,000	259,300	0	2,011,810
2007-2008 Projected Budget	1,731,330	37,450	5,000	266,000	0	2,039,780
2008-2009 Projected Budget	1,765,957	38,199	5,100	271,320	0	2,080,576
2009-2010 Projected Budget	1,801,276	38,963	5,202	276,746	0	2,122,187
2010-2011 Projected Budget	1,837,301	39,742	5,306	282,281	0	2,164,631

101.151 PROBATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	348,794	6,577	0	2,520	0	357,890
2003-2004 Actual	385,038	7,339	0	1,423	0	393,799
2004-2005-Actual	425,239	10,460	1,016	2,477	0	439,192
2005-2006 Original Budget	450,450	11,300	0	2,050	0	463,800
2005-2006 Adjusted Budget (Dec)	448,010	11,300	0	2,050	0	461,360
2005-2006 6 Month Actual	207,741	6,355	0	2,505	0	216,601
2005-2006 Estimated Year End	436,680	12,900	0	6,650	0	456,230
2006-2007 Dept Request	434,800	13,300	0	7,050	0	455,150
2006-2007 Manager's Budget	434,800	13,300	0	7,050	0	455,150
2006-2007 Approved Budget	434,800	13,300	0	7,050	0	455,150
2007-2008 Projected Budget	439,860	13,300	0	7,050	0	460,210
2008-2009 Projected Budget	448,657	13,566	0	7,191	0	469,414
2009-2010 Projected Budget	457,630	13,837	0	7,335	0	478,802
2010-2011 Projected Budget	466,783	14,114	0	7,482	0	488,379

City Manager

The City Manager's Office oversees, administers and supervises all Departments within the city with the exception of those that are separated by Charter. These include the City Attorney, City Clerk and the 44th District Court. This office acts as the Chief Operating Office for the local government.

This office carries out the purchasing functions of the city and has direct supervision of the print shop.

The office also sets the City Commission agendas, negotiates labor contracts with the city's eleven bargaining units, coordinates all special projects, works with all neighborhood associations and nonprofit and business groups, and has general control of all operational, support and maintenance functions of the City Government.

The City Manager, by Charter, must submit a balanced budget to the City Commission for passage by June 30 of each year.

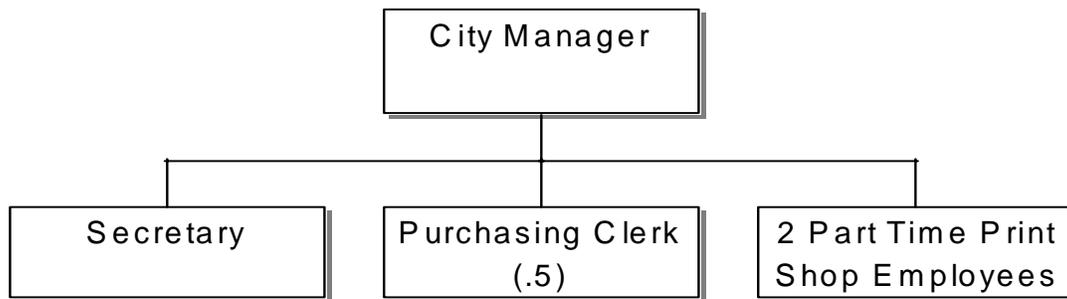
This past year has been both rewarding and challenging. On one hand, the City of Royal Oak is still strapped with budget problems. On the other hand, the City is making progress in many areas. By living within our means, employees are doing more with less. Much has been saved by attrition in the workforce by not filling vacancies. Increasing revenues through fee adjustments has also helped. Finally, spreading a projected deficit over several years has made balancing the Budget much more doable.

Accomplishments include:

- Maintaining basic city services, while saving the City well over \$1 million in attrition, by not filling vacancies with permanent employees.
- Successfully placing a new Fire Chief by a promotion from within the ranks.
- Successfully placed an Acting Building Official by a promotion from within.
- Worked with the Commission to successfully hire a new Finance Director.
- Improved the City's bond rating when new debt issues and reissues were culminated by the Finance Department.
- Affected an improvement to the City's ISO rating from Class 4 to Class3.
- Continued the strong development of high scale residential units in and around our central city.
- Enhanced communication with Royal Oak citizens through monthly neighborhood leaders meetings and Town Hall formats.

The main priorities for the 2006/2007 fiscal year include:

- Improving the fiscal integrity of the City of Royal Oak
- Maintaining a high level of public safety and livability in the community
- Settling employee bargaining unit contracts



<u>CITY MANAGER</u>	04/05	05/06	06/07	07/08
CITY MANAGER	1	1	1	1
DEPUTY CITY MANAGER	0	0	0	0
HUMAN RESOURCE SPECIALIST	0.5	0	0	0
SECRETARY II - CITY MANAGER	1	1	1	1
Total	2.5	2	2	2

<u>PURCHASING</u>	04/05	05/06	06/07	07/08
CS 3 - PURCHASING	0.5	0.5	0.5	0.5
Total	0.5	0.5	0.5	0.5

101.172 MANAGER	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	227,803	585	0	1,719	0	230,107
2003-2004 Actual	260,542	469	0	4,814	0	265,826
2004-2005-Actual	223,116	2,867	0	3,910	0	229,893
2005-2006 Original Budget	256,680	500	0	2,300	0	259,480
2005-2006 Adjusted Budget (Dec)	230,280	500	0	2,300	0	233,080
2005-2006 6 Month Actual	82,554	209	0	1,162	0	83,925
2005-2006 Estimated Year End	230,280	1,200	0	2,300	0	233,780
2006-2007 Dept Request	220,610	1,200	0	2,300	0	224,110
2006-2007 Manager's Budget	220,610	1,200	0	2,300	0	224,110
2006-2007 Approved Budget	220,610	1,200	0	2,300	0	224,110
2007-2008 Projected Budget	222,700	1,300	0	2,650	0	226,650
2008-2009 Projected Budget	226,928	1,326	0	2,703	0	230,957
2009-2010 Projected Budget	231,238	1,353	0	2,757	0	235,348
2010-2011 Projected Budget	235,630	1,380	0	2,812	0	239,822

101.233 PURCHASING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	45,505	487	0	385	0	46,377
2003-2004 Actual	44,253	677	0	466	0	45,395
2004-2005-Actual	48,312	327	0	324	0	48,964
2005-2006 Original Budget	28,330	500	0	650	0	29,480
2005-2006 Adjusted Budget (Dec)	28,330	500	0	650	0	29,480
2005-2006 6 Month Actual	26,236	274	0	0	0	26,510
2005-2006 Estimated Year End	28,330	500	0	650	0	29,480
2006-2007 Dept Request	28,920	550	0	1,150	0	30,620
2006-2007 Manager's Budget	28,920	550	0	1,150	0	30,620
2006-2007 Approved Budget	28,920	550	0	1,150	0	30,620
2007-2008 Projected Budget	29,260	550	0	1,150	0	30,960
2008-2009 Projected Budget	29,845	561	0	1,173	0	31,579
2009-2010 Projected Budget	30,442	572	0	1,196	0	32,211
2010-2011 Projected Budget	31,051	584	0	1,220	0	32,855

101.248 ADMINISTRATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	(977)	0	0	1,068,627	0	1,067,649
2003-2004 Actual	(30)	0	0	1,100,914	0	1,100,885
2004-2005-Actual	119	0	0	1,408,704	0	1,408,823
2005-2006 Original Budget	0	0	0	1,478,088	0	1,478,088
2005-2006 Adjusted Budget (Dec)	0	0	0	1,374,310	0	1,374,310
2005-2006 6 Month Actual	0	0	0	908,651	0	908,651
2005-2006 Estimated Year End	80,000	0	0	1,373,310	0	1,453,310
2006-2007 Dept Request	80,000	0	0	1,389,510	0	1,469,510
2006-2007 Manager's Budget	80,000	0	0	1,389,510	0	1,469,510
2006-2007 Approved Budget	80,000	0	0	1,389,510	0	1,469,510
2007-2008 Projected Budget	0	0	0	1,396,500	0	1,396,500
2008-2009 Projected Budget	0	0	0	1,424,430	0	1,424,430
2009-2010 Projected Budget	0	0	0	1,452,919	0	1,452,919
2010-2011 Projected Budget	0	0	0	1,481,977	0	1,481,977

101.265 CITY OFFICE BUILDING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	29,687	32,101	47,045	505,342	0	614,174
2003-2004 Actual	22,402	34,642	0	497,170	0	554,213
2004-2005-Actual	18,877	30,553	0	540,948	0	590,379
2005-2006 Original Budget	20,170	33,300	59,770	491,450	0	604,690
2005-2006 Adjusted Budget (Dec)	20,170	33,300	59,770	497,758	0	610,998
2005-2006 6 Month Actual	9,499	9,430	18,495	203,054	0	240,478
2005-2006 Estimated Year End	19,840	27,500	59,770	503,098	0	610,208
2006-2007 Dept Request	20,800	31,800	0	528,500	0	581,100
2006-2007 Manager's Budget	20,800	31,800	0	528,500	0	581,100
2006-2007 Approved Budget	20,800	31,800	0	528,500	0	581,100
2007-2008 Projected Budget	20,830	31,800	0	524,500	0	577,130
2008-2009 Projected Budget	21,247	32,754	0	537,975	0	591,976
2009-2010 Projected Budget	21,672	33,737	0	551,809	0	607,217
2010-2011 Projected Budget	22,105	34,749	0	566,012	0	622,866

Finance Department

The Department of Finance is responsible for a wide variety of duties and functions. These include financial planning, budgeting, accounting, debt administration, and retirement system administration. The department is also responsible for accounts payable, employee payroll and retiree pension payments. In addition, the Information Systems department reports to the Director of Finance.

In the past year, the Finance Department issued almost 14,000 employee paychecks or direct deposits and almost 6,000 retiree pension payments. It also processed 20,000 vendor bills totaling \$86,845,875.05.

In December, the department was responsible for developing a two and one half year plan to balance the City's General Fund budget which is progressing on schedule. The department issued \$11.1 million Capital Improvement refunding bonds which saved the City over half a million dollars on a present value basis and provided a legal means to use the excess proceeds of the 2001 Parking Structure Building Authority issue to further reduce debt service. The department also issued \$4.3 million of Capital Improvement bonds to finance water and sewer improvements which would otherwise have been paid for out of current assets, or not completed at all. The City received an upgrade of it's bond rating from Moody's Investor Services.

Royal Oak Hospital Finance Authority, led by the Director of Finance, also issued \$206 million of bonds for William Beaumont Hospital. For the first time ever, Beaumont paid the Authority a fee of \$45,000 for this service. The Authority turned this fee over to the City of Royal Oak General Fund.

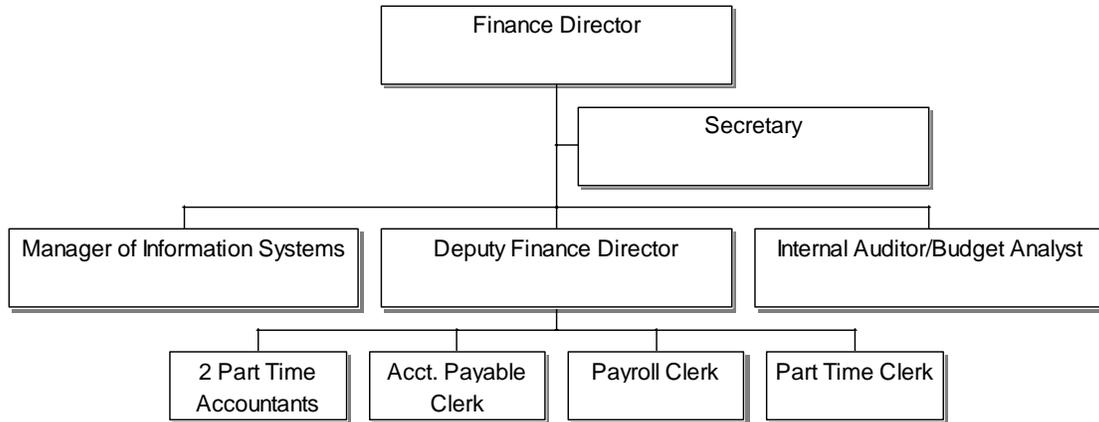
The new cost allocation plan, prepared by Rehmann Robson, under the direction of the Finance department resulted in almost \$500,000 of costs being moved from the General Fund to other funds.

For next year, the Finance Department plans a careful examination of fees and charges for service to be sure the city is charging appropriately. They will also be looking at alternative revenue sources and for more ways to reduce the cost of City government or at least transfer costs away from the General Fund. The department will also be working on a simplification of the accounting structure and further refinements to the accounting and budgeting systems. They anticipate preparing RFPs for banking services, ambulance billing, auditing services and insurance in '06-'07.

The computer software used to manage the financial, payroll, human resources and billing systems is a major concern. It is not meeting our needs at present but it isn't clear whether the problem is the fault of the system or our lack of understanding of its capabilities. The Finance Department has only one employee who has ever received formal training in the system and that was many years ago. The department is requesting money to train their staff and staff of other departments, who use GEMS, this year. Training cost is high, partially because the City has a system that is not widely used in this part of the country. GEMS has only two other clients in Michigan. Employees cannot go to local training because there is no local training available.

The Finance Department is not asking for any changes in staffing at this time. However, the Commission should be aware of staffing issues in the department. They do not have the staff capacity to perform special projects and keep up with regular duties, especially with the Deputy Director on maternity leave. Since special projects, such as the bond issues and the cost allocation plan, are generating significant savings or revenue to the City, the department has fallen behind on regular duties. The budget document is being presented to the City Commission about four weeks later than in past years, although it still meets the Charter deadline of May 31. The department is about one month behind on financial statements. They have a large backlog of requests for retirement estimates. There are many important issues, such as GASB 43 and 45 that have not been addressed yet.

The Finance Department is trying to concentrate their efforts where they think they will have the greatest impact.



FINANCE	04/05	05/06	06/07	07/08
DIRECTOR OF FINANCE	1	1	1	1
DEPUTY FINANCE DIRECTOR	1	1	1	1
INTERNAL AUDITOR/BDGT ANALYST	1	0	1	1
ACCOUNTANT II	1	1	0	0
SECRETARY I - FINANCE	1	1	1	1
PAYROLL CLERK III	1	1	1	1
FINANCE - MC 3	1	1	1	1
Total	7	6	6	6

101.201 FINANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	478,992	2,648	0	2,333	0	483,973
2003-2004 Actual	496,281	2,216	0	5,286	0	503,783
2004-2005-Actual	540,231	1,651	0	10,662	0	552,544
2005-2006 Original Budget	570,700	2,550	0	6,310	0	579,560
2005-2006 Adjusted Budget (Dec)	560,990	2,550	0	6,310	0	569,850
2005-2006 6 Month Actual	211,330	1,571	0	368	0	213,269
2005-2006 Estimated Year End	528,670	3,000	0	5,890	0	537,560
2006-2007 Dept Request	577,470	4,000	0	71,245	0	652,715
2006-2007 Manager's Budget	577,470	4,000	0	71,245	0	652,715
2006-2007 Approved Budget	577,470	4,000	0	71,245	0	652,715
2007-2008 Projected Budget	584,420	3,100	0	9,320	0	596,840
2008-2009 Projected Budget	596,108	3,162	0	9,506	0	608,777
2009-2010 Projected Budget	608,031	3,225	0	9,697	0	620,952
2010-2011 Projected Budget	620,191	3,290	0	9,890	0	633,371

City Assessor

The mission of the Assessor's Office is to uniformly and equitably value all taxable property in the City of Royal Oak. The annual creation of this tax base provides funding for education, police, fire, and other services. The Assessor's Office continually aspires to improve the quality of service to the public while delivering reliable information in a timely and professional manner. The office endeavors to become a model for other communities to emulate.

The office currently consists of the City Assessor, an appraiser, a municipal clerk II, a municipal clerk III, and a part-time appraiser. There previously existed a Deputy Assessor, but due to a retirement in June of 2005, that position was left vacant and eventually eliminated.

The office has a cycle of events to be considered as accomplishments for the last year. They are charged with preparing an assessment roll annually and the daily workload revolves around reaching that conclusion. With a new assessing system, they printed new records for all classes of properties. Unfortunately, as a result of the diminished staff, it took until the first of April to finish transferring the new files. With the assistance of quality, professional outside counsel, the Assessor was able to settle, dismiss, or win most of the Tax Tribunals that were brought against the City.

It is hopeful that this next year will be smoother in the respect that the office is more familiar with the new computer system. They will still face many hardships in performing the daily duties.

Specifically, it is impossible for the Assessor to perform certain administrative aspects of his position, due to the limited staff. He has been forced to absorb the duties of the eliminated Deputy's position. In doing so, those items that would normally be addressed, above the daily responsibilities of the office, continue to be set aside. The City of Royal Oak is large enough in population, parcel count, and valuation to substantiate an Assessor's Office consisting of at least three more employees.

The Deputy position formerly handled all the commercial and industrial properties. Oakland County had to be used under contract for \$13,000+ to perform the file maintenance on the commercial and industrial properties. The position was also responsible for all property splits and combinations. That responsibility included the addition of 814 new parcels, largely from condominium developments, apartment conversions, and typical residential lot splits in 2005. The supervision of all matters involving homestead exemptions, the tracking of all changes relating to assessor's corrections, July and December Board changes, and penalty levies was split between the Assessor and the Municipal Clerk II.

The Residential Appraiser has been an appreciated new member of the staff. Hired in May 2005, he hit the ground running and hasn't stopped. He was informed from the beginning that the Assessor wasn't able to provide him the attention he deserved, due to the increased workload. The Assessor had hoped to accompany him in the field for training and review, but with the loss of the Deputy, that was impossible. The Assessor discussed matters daily with the residential Appraiser and, with the training he obtained with Oakland County, he performed admirably.

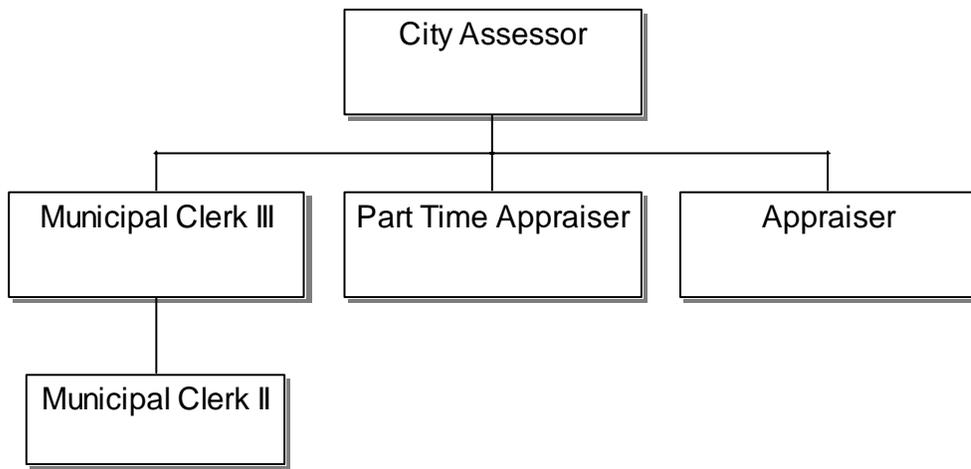
Another appraiser on staff would alleviate the overloaded schedule. It would also allow the review of the approximately 1,200 sales that occur in the residential class annually. Many of the almost 25,000 parcels that are residential have not been reviewed or revisited in many years. This all culminates in potential tax revenue that is lost, due to possibly outdated records. It is hoped that in the future, once fortunes improve, these issues might seriously be addressed.

The Assessor has proposed that an upgrade of the Municipal Clerk II be considered for this budget year. The office is unique in the nature of the business conducted. The Clerk II, with the Deputy position eliminated, has been forced to absorb the homestead responsibilities. She was only able to accept this challenge because of the 3 year apprenticeship she received in working with the Deputy. This position cannot be filled internally or externally by anyone that has not experienced the learning curve. It involves thorough knowledge of the forms and of the legislative language that governs the myriad range of

possibilities involved in homestead status and the uncapping of values. A portion of this Clerk's day now consists of reviewing all recorded documents to determine whether or not they should uncap. The homestead issue involves constant policing and requires residents to provide necessary proof of identification and residence to qualify for the lower tax rate afforded through homestead status.

The Assessor continues to try and find ways to transition and perform to the best of his abilities. He addresses his daily routines with vigor, with the hopes of clearing time to do the things he wants to improve the Office. He envisions a complete documented commercial and industrial sales file that will benefit the public and the office. He hopes to address all land values and effective age problems with the residential properties, which will make all values more defensible. He hopes to have serious discussions on retaining current outside counsel for all Tax Tribunal matters. Her assistance, expertise, professionalism, and depth of commitment have been a tremendous benefit to the City of Royal Oak. She is the best in her field and is respected by her peers and other Assessors.

Keeping the goals and mission in mind, the Assessor was able to submit the 2006-2007 fiscal year budget within the commitment of his resources. Decreasing revenues coupled with increasing expenses remains a challenge to maintain and improve services with less personnel and resources.



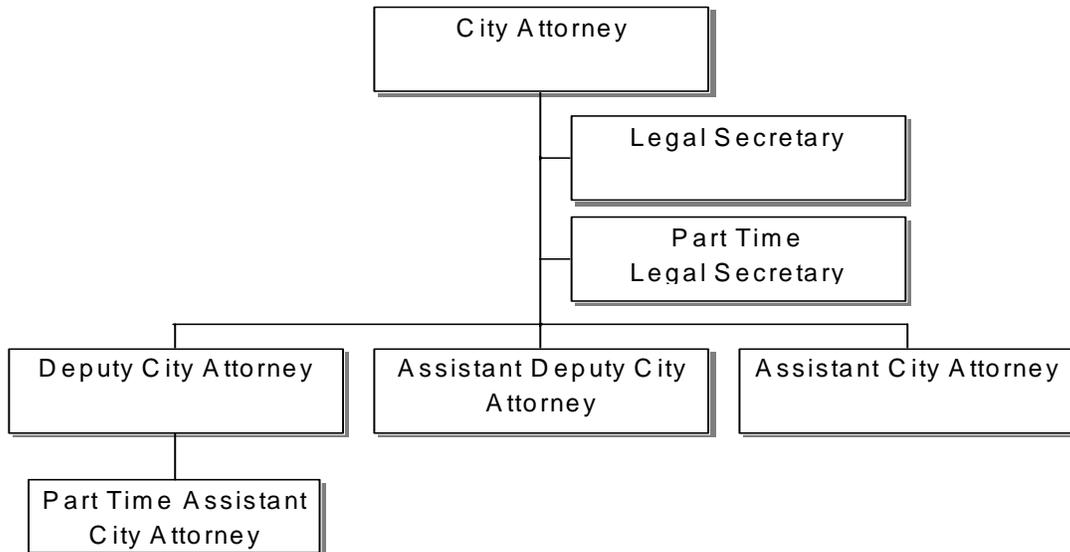
<u>ASSESSING</u>	04/05	05/06	06/07	07/08
CITY ASSESSOR	1	1	1	1
DEPUTY CITY ASSESSOR	1	1	0	0
APPRAISER	1	1	1	1
ASSESSING - MC 3	1	1	1	1
ASSESSING - MCI	1	1	1	1
Total	5	5	4	4

101.209 ASSESSOR	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	325,221	2,584	0	86,385	0	414,190
2003-2004 Actual	362,436	2,077	0	76,837	0	441,350
2004-2005-Actual	364,408	1,962	0	68,498	0	434,868
2005-2006 Original Budget	394,500	3,730	0	55,320	0	453,550
2005-2006 Adjusted Budget (Dec)	342,120	3,730	0	55,320	0	401,170
2005-2006 6 Month Actual	141,662	1,655	0	1,520	0	144,837
2005-2006 Estimated Year End	342,120	3,730	0	55,320	0	401,170
2006-2007 Dept Request	325,460	2,730	0	67,145	0	395,335
2006-2007 Manager's Budget	325,460	2,730	0	67,145	0	395,335
2006-2007 Approved Budget	325,460	2,730	0	67,145	0	395,335
2007-2008 Projected Budget	333,960	2,760	0	71,095	0	407,815
2008-2009 Projected Budget	340,639	2,815	0	72,517	0	415,971
2009-2010 Projected Budget	347,452	2,872	0	73,967	0	424,291
2010-2011 Projected Budget	354,401	2,929	0	75,447	0	432,777

City Attorney's Office

The City Attorney's Office, which is established by City Charter, serves as legal counsel to the City Commission, all City departments and employees in all matters relating to their official duties. These matters include the preparation and review of contracts, the review of bonds and insurance policies, the preparation of ordinances, the prosecution of ordinance violations in the 44th District Court, the regulation of liquor licenses and the oversight of all civil litigation involving the City. The City Attorney's Office also performs any other functions that may be imposed by the City Commission, either by ordinance or resolution.

Fiscal Year 2005-2006 was a year of transition in the City Attorney's Office, with the retirement of long-time City Attorney Charles Semchena, Jr. The mission of the City Attorney's Office in Fiscal Year 2006-2007 is to provide effective legal representation to the City with the highest degree of integrity and professionalism possible.



<u>ATTORNEY</u>	04/05	05/06	06/07	07/08
CITY ATTORNEY	1	1	0	0
DEPUTY CITY ATTORNEY	1	1	1	1
ASSISTANT CITY ATTORNEY	1	1	2	2
LEGAL SECRETARY	1	1	1	1
Total	4	4	4	4

101.210 ATTORNEY	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	401,539	18,733	0	229,267	0	649,538
2003-2004 Actual	461,424	17,137	0	130,490	0	609,050
2004-2005-Actual	514,400	17,564	0	49,887	0	581,852
2005-2006 Original Budget	525,100	17,500	0	48,300	0	590,900
2005-2006 Adjusted Budget (Dec)	468,400	17,500	0	148,300	0	634,200
2005-2006 6 Month Actual	276,297	7,681	0	23,485	0	307,463
2005-2006 Estimated Year End	445,606	16,800	0	196,300	0	658,706
2006-2007 Dept Request	359,420	17,500	0	277,100	0	654,020
2006-2007 Manager's Budget	359,420	17,500	0	277,100	0	654,020
2006-2007 Approved Budget	359,420	17,500	0	277,100	0	654,020
2007-2008 Projected Budget	363,040	17,500	0	277,100	0	657,640
2008-2009 Projected Budget	370,301	17,850	0	282,642	0	670,793
2009-2010 Projected Budget	377,707	18,207	0	288,295	0	684,209
2010-2011 Projected Budget	385,261	18,571	0	294,061	0	697,893

City Clerk's Office

The basic responsibilities of the Clerks Office is conducting elections, registering voters, providing birth and death certificates, providing dog licenses, bike licenses, solicitation permits, Dream Cruise permits, issuing new business licenses and taxis. They accept applications from residents who want to serve on boards and committees. The office posts meeting notices and takes minutes of official city meetings. They produce weekly Commission packets. The agenda documents and contracts are scanned into Laserfiche. The Clerk's Office is the keeper of official city records. They process Freedom of Information requests, serve as a notary public and handle money.

The election cycle consists of sending ID cards to voters, mail absentee applications to those on the permanent list and mail ballots; order election supplies including ballots; test ballots and the program, prepare tabulators, ballot boxes and supply boxes for each precinct. The Clerk's Office prepares precinct lists to be used on election day. They verify candidate petitions and prepare requests from candidates for voter lists. They also train election workers and oversee election day. They process election results, update voter history and finally identify the cost for the election.

There are 4.5 full time employees and 2 part-time in the Clerk's Office; one City Clerk, one Deputy City Clerk, two Municipal Clerk III positions and half-time shared Clerk Steno who is responsible for Purchasing. Two part-time clerks have replaced two full time Municipal Clerk I-II positions.

The public would not receive a great deal of information about City government without the Clerk's Office. The staff handles approximately 2,425 incoming calls per month. They are using the phone system to guide callers to different departments

Approximately 500 requests per month are received for mail-in birth certificate orders. Requests for death certificate copies and reorders amount to approximately 20,000 certificates/year.

In 2005, 70 Initial Merchant Licenses were processed, 20 misc. business license, 314 annual business license renewals, 42 peddler and solicitation permits, 119 special event and Woodward Dream Cruise permits and 57 taxi bond plates and taxi driver licenses were processed.

The office has processed 16 banner requests for 5th/Main and 18 requests for 11/Main Streets, ranging from one week to one month at those intersections. There were 27 sidewalk café licenses issued in 2005.

The staff was responsible for preparing minutes for the following meetings:

City Commission	Joint Commission/DDA	Animal Shelter thru April
LCC	Building Authority	Farmers Marker thru April
Civil Service	Fire Civil Service	
Charter Review	Acorn Foundation thru April	

Agenda packets are compiled and scanned into document imaging for the website. Weekly packets are mailed out of the office for the Commission.

The Office of the City Clerk was responsible for the administration of elections. There were three successful elections:

- School Bond February 22, 2005 – 22.4% or 11,026 voted out of 49,217 registered voters
- School Election May 3, 2005 - 18.99% or 9,621 voted out of 50,125 registered voters
- City General November 8, 2005 – 35.34% or 16,645 voted out of 47,098 registered voters

In February, 4,273 AV ballots were processed with 3,980 ballots returned. In June, 4,095 AV ballots were processed with 3,559 returned and in November, 4,894 AV ballots were processed with 4,611 returned.

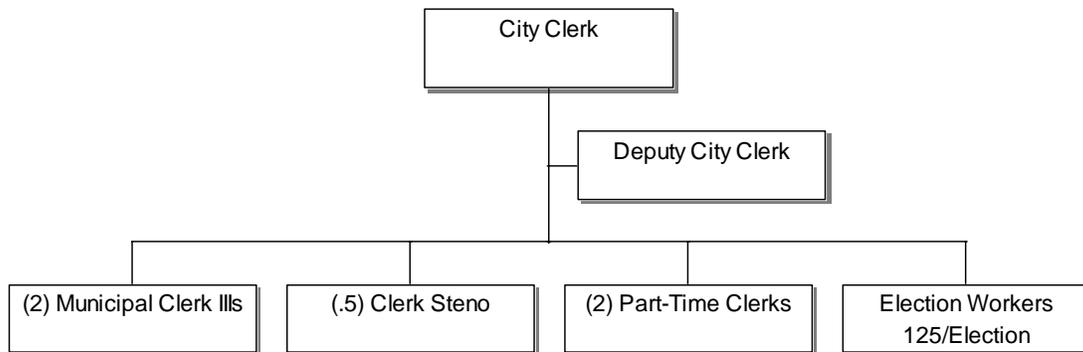
This is the last year to use Accu-vote. Under HAVA and the county-wide purchase program the office will be using new optical scan equipment from ES&S.

The office issued approximately 200 dog licenses/renewals per month. In 2005, 1,862 licenses were issued; in 2004 2,067 licenses were issued; in 2003 2,253 licenses were issued; in 2002 2,258 were issued; in 2001 2,063 were issued; in 2000 1,227 were issued and 890 were issued in 1999. In April of 2005 they held the fourth rabies vaccination clinic where 108 shots were given and 25 residents registered their dogs for the first time without penalty under the amnesty program.

The Clerk maintains the Boards & Committees list, processed 35 FOIA requests, processed 39 SDD/SDM's, 44 Class C liquor license renewals, 6 liquor transfers, residential parking permits, snow emergency permits, newspaper advertising, resolutions and ordinances. They publish seventy-five (75) new resident packets every two to three months.

Challenges for next year include:

- Administer three elections and bill the schools appropriately
- Continue to hire new election workers, especially for the November election
- Train election workers on our new ES&S M100 election equipment
- Relocate voting precincts where schools are closing or temporarily under construction
- Keep updated on election law changes and ADA requirements for 2006
- Increase fees where possible
- Increase the number of dog licenses
- Keep spending within budgeted amounts
- Incorporate an agenda/minute-producing program for internal use and produce E-packets for the Commission



<u>CITY CLERK</u>	04/05	05/06	06/07	07/08
CITY CLERK	1	1	1	1
DEPUTY CITY CLERK	1	1	1	1
CS 3 - PURCHASING	0.5	0.5	0.5	0.5
CITY CLERK - MC 3	2	2	2	2
CITY CLERK - MC II	3	2	0	0
Total	7.5	6.5	4.5	4.5

101.215 CLERK	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	231,614	11,253	0	28,897	0	271,765
2003-2004 Actual	225,091	4,253	0	11,285	0	240,629
2004-2005-Actual	238,676	6,650	0	16,262	0	261,588
2005-2006 Original Budget	235,350	7,450	0	15,630	0	258,430
2005-2006 Adjusted Budget (Dec)	235,030	7,450	0	15,630	0	258,110
2005-2006 6 Month Actual	93,836	1,710	11,770	3,800	0	111,116
2005-2006 Estimated Year End	235,030	5,250	11,770	15,175	0	267,225
2006-2007 Dept Request	217,530	5,250	0	15,630	0	238,410
2006-2007 Manager's Budget	217,530	5,250	0	15,630	0	238,410
2006-2007 Approved Budget	217,530	5,250	0	15,630	0	238,410
2007-2008 Projected Budget	219,560	5,250	0	15,630	0	240,440
2008-2009 Projected Budget	223,951	5,355	0	15,927	0	245,233
2009-2010 Projected Budget	228,430	5,462	0	16,229	0	250,121
2010-2011 Projected Budget	232,999	5,571	0	16,537	0	255,107

Human Resource Department

The mission of the Human Resources Department is to provide the customers – management, employees, retirees, applicants and the general public – with efficient, effective and courteous human resource and risk management services within legal, professional and ethical parameters.

The primary functions and responsibilities of the Department include:

1. Coordinate and administer the recruitment, screening, selection, in-processing, and orientation of new employees, consistent with federal and state laws and local Civil Service Ordinance.
2. Oversee the classification, promotion, transfer and evaluation of employees consistent with union contract provisions and civil service rules.
3. Administer compensation and benefit plans for employees consistent with contract provisions, including leave benefits, tuition reimbursement, deferred compensation, and special pays. Administer health, dental, vision, life and supplemental insurance plans for all employees and retirees including monthly billings, liaison duties with providers, and processing of employee/retiree status changes, including Medicare A, B & D (dependents, beneficiaries, COBRA notices, etc.)
4. Negotiate, interpret and administer union contracts, resolve grievances, prepare for and participate in Act 312 and grievance arbitration.
5. Provide counseling and assistance to other department heads and employees relevant to personnel problems.
6. Coordinate/facilitate training to meet the needs of other departments and employees.
7. Risk Management: Receive and forward liability claims from the public to MMRMA; receive, process and forward workers' compensation and unemployment compensation claims to third party administrators; ensure compliance with MIOSHA and accident/injury policies and procedures; perform liaison duties with W.C. clinics for employee injuries, new hire physicals, federally mandated drug and alcohol tests, etc.
8. Develop, distribute and monitor city policies such as sexual harassment, EEO, ADA, Family and Medical Leave Act, workplace violence, employee assistance, drug free workplace, MSDS, employee suggestions, smoking, nepotism, etc.
9. Maintain applicant, employee and retiree records.
10. Serve as liaison to the city's historical groups.
11. Commissions and Boards:
 - A.) Fire Civil Service Commission,
 - B.) Civil Service Board
 - C.) Fire Safety Committee
 - D.) DPS Safety Committee
 - E.) Combined City Hall/Library/Police Dept. Safety Committee

The Human Resource Department consists of four full-time employees: The Human Resource Director who oversees department operations and reports to the City Manager, the Human Resource Specialist, Confidential Secretary and Municipal Clerk III who report to the Human Resource Director. This budget includes a salary adjustment for the Human Resources Director to the midpoint level. This position is currently at the bottom of the salary range and was placed there in error when the position was filled in early 2005. This placed the Human Resources Director at a level lower in salary than all other department heads, many deputy department heads and some lower level professionals.

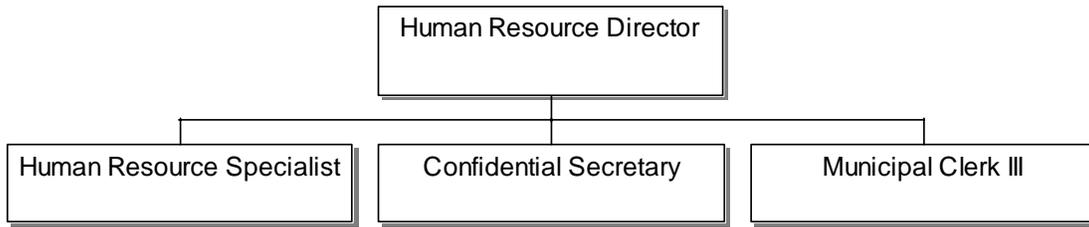
Accomplishments are as follows:

1. Assisted the City Commission in hiring a Finance Director.
2. Prepared exhibits for and assisted in settlement and implementation of a one-year labor agreement with Administrative Department Heads, Pro Tech, Command Officers and Fire Fighters.
3. For FY 2004/05, processed hiring for 13 full-time and 126 part-time employees. For FY 2005-06, processed hiring for 9 full-time and 45 part-time employees. For CY 2005, processed 929 applicants for 14 part-time positions and 670 applicants for 9 full-time positions. For 2006 CYTD, processed 63 applicants for 3 part-time positions and 8 applicants for one full-time position.

For FY 2004/05, processed terminations for 28 full-time and 8 part-time employees. For FY 2005/06, processed terminations for 13 full-time and 54 part-time employees.

For FY 2004/05, processed promotions for 27 full-time employees. For FY 2005/06, processed promotions for 11 full-time employees.
4. Reduced employment advertising costs by using C & G newspapers (Royal Oak Review) where practicable, and allocating same to non-general fund accounts where applicable.

Future challenges include continuing meeting the needs of employees, department heads, unions, retirees and the public with reduced staff and budget. The reduced budget has an adverse effect on some employees or groups of employees. This directly contributes to reduced employee morale in some cases and an increase in union grievances, employee complaints and other discipline issues. Human Resources will continue to work with the City Commission, City Manager, and Department Heads and within the parameters of the various labor agreements to meet the City's needs.



<u>HUMAN RESOURCES</u>	04/05	05/06	06/07	07/08
HUMAN RESOURCE DIRECTOR	1	1	1	1
HUMAN RESOURCE SPECIALIST	0.5	1	1	1
SECRETARY I - HR	1	1	1	1
H/R - MC 3	1	1	1	1
H/R - MC II	1	0	0	0
Total	4.5	4	4	4

101.226 HUMAN RESOURCES	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	293,706	1,902	0	49,293	0	344,901
2003-2004 Actual	284,687	1,960	0	52,941	0	339,588
2004-2005-Actual	317,365	1,775	0	53,919	0	373,058
2005-2006 Original Budget	307,810	2,120	0	59,100	0	369,030
2005-2006 Adjusted Budget (Dec)	306,000	2,120	0	59,100	0	367,220
2005-2006 6 Month Actual	139,432	614	0	15,986	0	156,032
2005-2006 Estimated Year End	306,500	2,120	0	56,250	0	364,870
2006-2007 Dept Request	313,100	1,175	0	97,360	0	411,635
2006-2007 Manager's Budget	313,100	1,175	0	97,360	0	411,635
2006-2007 Approved Budget	313,100	1,175	0	97,360	0	411,635
2007-2008 Projected Budget	322,840	1,233	0	98,380	0	422,453
2008-2009 Projected Budget	335,075	1,295	0	92,188	0	428,557
2009-2010 Projected Budget	347,783	1,359	0	94,031	0	443,174
2010-2011 Projected Budget	360,982	1,427	0	95,912	0	458,321

City Treasurer

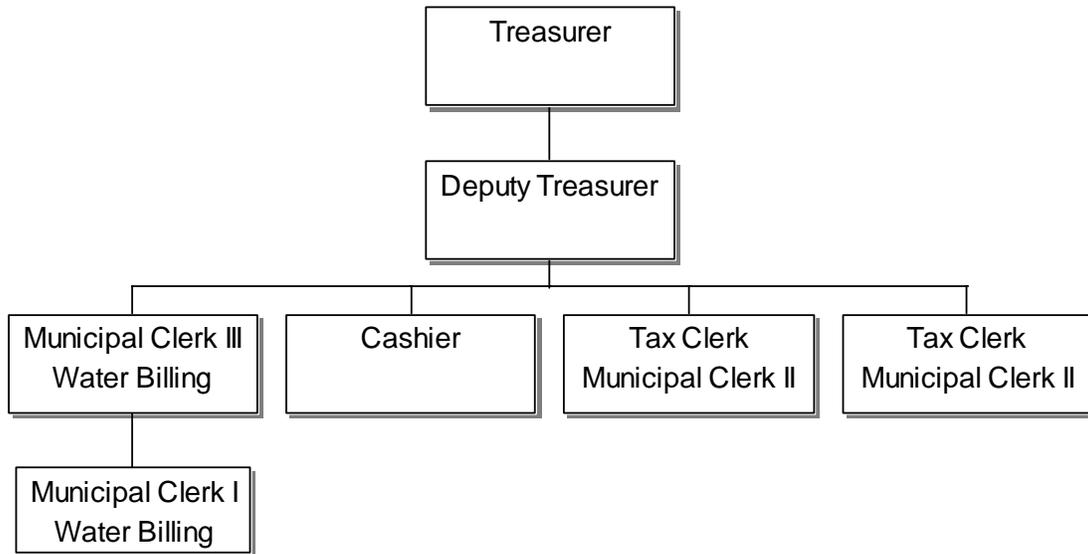
The Treasurer's Office houses both the Treasurer's Office staff and the Water Billing staff. The primary responsibilities of the Treasurer's Office are billing for all property taxes, assessments, and water billing. In addition, the office handles all of the accounts receivable billing, rehab loan accounting, parking permits, structure passes and structure attendant revenue for the parking system, collection, balancing and accounting for city revenues collected by the cashier and the reconciliation and posting of all revenues collected at off-site locations. The Treasurer is responsible for investing and tracking investments of city funds, the strategic planning of investments to cover regular planned expenditures, such as accounts payable, payroll and retirement, as well as, planning for non-regular expenditures, such as bond payments. The Treasurer also provides oversight for the Farmers Market.

The Treasurer's Office staff consists of a Deputy Treasurer, two municipal clerks and a cashier. Water billing is staffed by two municipal clerks. All department members have specific responsibilities, but are crossed trained in the functions for both water and tax. This provides the office with strength and depth as needed. As the Office sends out 75,000 tax bills and approximately 96,000 water bills annually, any member of the department can be called upon to provide support when volumes are heavy.

With the help of a progressive and innovative staff, both the Water Billing Department and the Treasurer's Office have significantly tightened up operations and eliminated many tasks identified as superfluous.

This past year the office has been involved with migrating to a new tax receivable computer system and a new point of sale computer system. For the first time, residents have the option of paying tax bills on-line by credit card. Each of these packages, while providing much needed technology upgrades, has presented a different set of challenges. In addition, in January, the Office began offering direct debit payments for water bills. This program was phased in at one billing cycle each week to control the work load and processing.

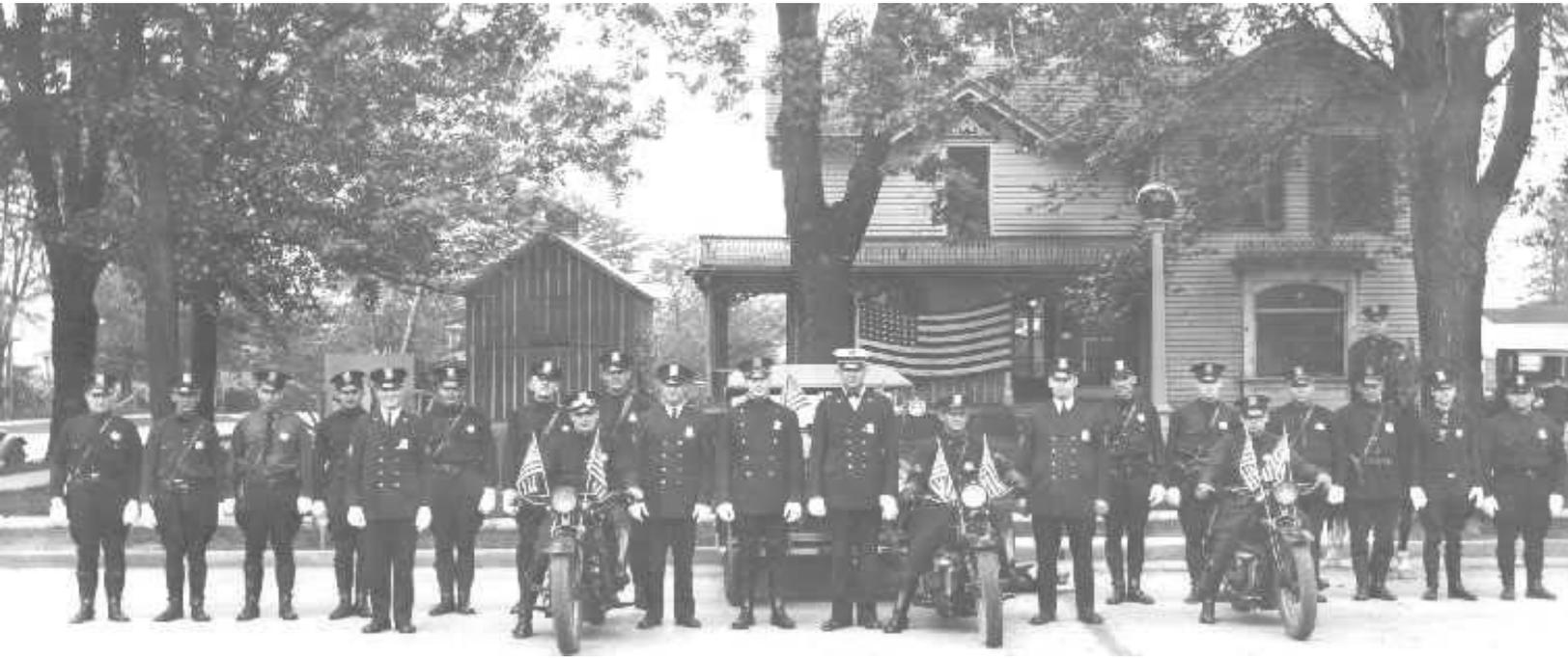
This coming year will be the second year of the three year plan of moving the county operating tax to the summer tax bill, with the full county operating tax levied in the summer in 2007. The City could significantly benefit from this if we are successful in moving all of the other levies, traditionally billed in the winter, to the summer bill. If the City is able to issue only one tax bill annually, we would save half the cost of printing and mailing bills and reduce the volume of tax mailings by approximately 30,000 bills. More importantly, as the City is not filling vacant positions, it would alleviate, to some degree, anticipated staffing shortages in the Office.



<u>TREASURER</u>	04/05	05/06	06/07	07/08
CITY TREASURER	1	1	1	1
DEPUTY CITY TREASURER	1	1	1	1
CASHIER II	1	1	1	1
TREASURER - MC II	1	1	2	2
TREASURER - MC I	1	1	0	0
Total	5	5	5	5

101.253 TREASURER	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	252,884	1,375	0	7,651	0	261,910
2003-2004 Actual	250,986	1,485	0	3,537	0	256,009
2004-2005-Actual	252,420	1,347	0	4,035	0	257,802
2005-2006 Original Budget	322,300	1,600	0	7,640	0	331,540
2005-2006 Adjusted Budget (Dec)	319,570	1,600	0	7,640	0	328,810
2005-2006 6 Month Actual	151,608	499	0	6,650	0	158,757
2005-2006 Estimated Year End	319,620	1,590	0	11,960	0	333,170
2006-2007 Dept Request	325,180	1,500	0	9,350	0	336,030
2006-2007 Manager's Budget	325,180	1,500	0	9,350	0	336,030
2006-2007 Approved Budget	325,180	1,500	0	9,350	0	336,030
2007-2008 Projected Budget	331,610	1,500	0	8,900	0	342,010
2008-2009 Projected Budget	338,242	1,512	0	8,998	0	348,752
2009-2010 Projected Budget	345,007	1,524	0	9,097	0	355,628
2010-2011 Projected Budget	351,907	1,536	0	9,197	0	362,640

PUBLIC SAFETY



Police Department

The Royal Oak Police Department continued on its quest to remain a full service, customer oriented law enforcement agency, taking pride in the services they provide. The 2005-06 fiscal year Police Department budget was a challenge as originally approved, and became more so as the year progressed. Budget adjustments, position un-funding and personnel loss made it difficult to satisfy the expectations of a community that has become accustomed to higher service levels. Also, previous years personnel reductions and the resulting reorganization have been a factor in the Department's inability to target specific problems as needed and in the number of criminal investigations they can assign. The number of "calls for service" continues to rise and it is alarming to note the increase in both Group "A" and Group "B" reported crimes. This notwithstanding, the men and women of the department continue to impress us with their dedicated efforts as indicated in the increases in number of warrants obtained, (with less detectives), criminal cases assigned, and traffic violations issued. This has been accomplished, to a large extent, as a result of supervisory allocation and responsibility to be more active in subordinates review and maximizing performance.

The Department will continue working toward the goal of constant improvement and reducing crime using established practices and innovative concepts. The valuable resources allocated to the Police Department will be utilized to support a department dedicated to "customer service" and the positive growth of our community.

The 2005-06 fiscal year Police Department budget was approved in June, 2005 authorizing the staffing levels as follows:

Chief	(1)
Deputy Chief	(2)
Lieutenant	(4)
Sergeant	(13)
Detective	(8)
Police Officer	(66)
Police Service Aid	(11)
Police Records Supervisor	(1)
Clerk/Stenographer	(1)
Municipal Clerk 1	(0)
Municipal Clerk II	(4)
Municipal Clerk III	(1)
Secretary	(1)

Shortly after this was adopted, the City Commission passed a resolution authorizing the Police Department to be staffed as approved with the exception of (1) Deputy Chief, (1) Detective and (1) Sergeant. The same resolution called for the number of Police Officers to be at (66).

Before the Department could reach the number of (66) Police Officers, additional financial concerns resulted in the Police Department reaching only (65) officers. The staffing level remained at that level until January of 2006 when a Police Officer resigned, reducing the number of Police Officers to (64). Also, one full time Records Clerk II employee resigned in late 2005 resulting in hiring (1) part-time employee to assist in the Records Division workload.

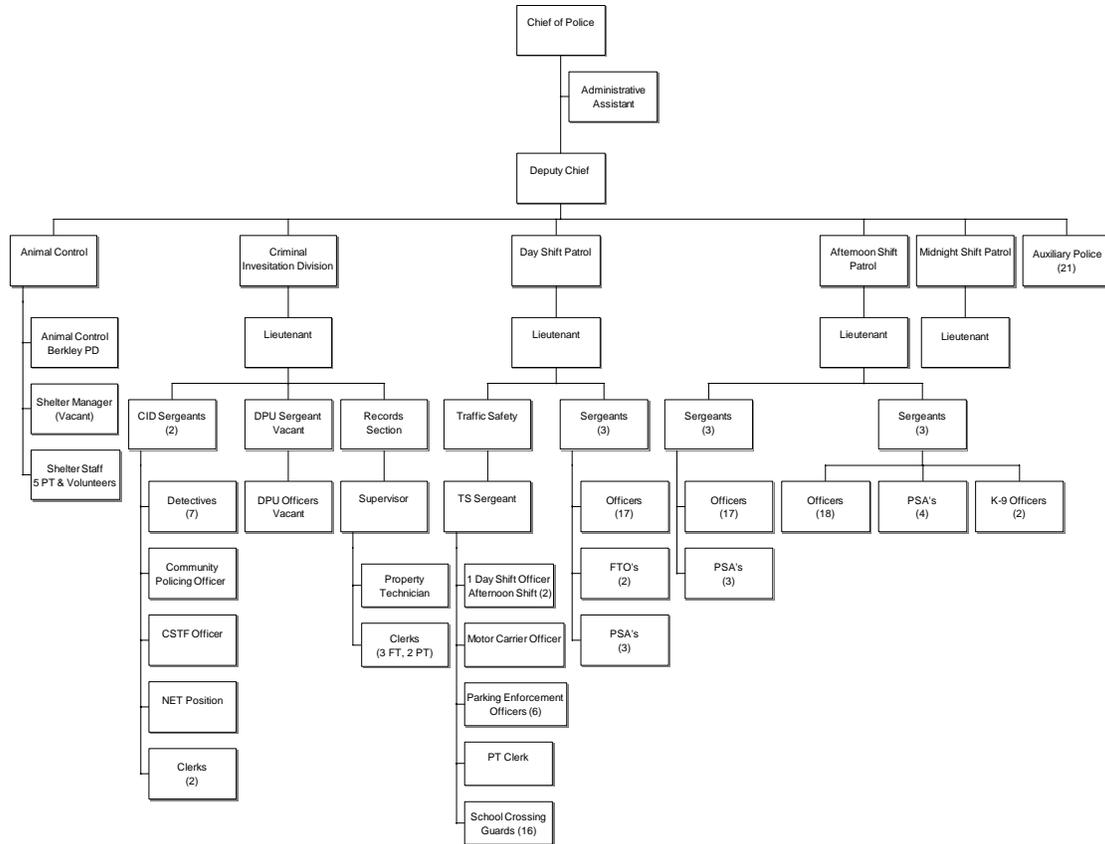
Although no Police Department employee has officially submitted paperwork to confirm retirements at or near the July 2006 time period, it is anticipated that (3) Police Officers may retire in the June-September time period. If these positions revert to unfunded status and remain vacant, the Police Department will have to again re-assign personnel to fill the priority positions being vacated. This will mean reduction(s) in the Community Policing Officer, Crime Suppression Task Force, Traffic Safety or N.E.T. positions. The Chief has strongly recommended not only to fill any vacated position that occurs in the June-September period, but to also authorize funding to fill the (2) already vacant positions from the 2005-06 fiscal year budget.

The Chief has recommended the following cost saving ideas:

1. Require Royal Oak Schools to assist in funding the cost of assigning (1) Police Officer to their schools.
2. Research the possibility of assigning (1) Police Officer to a D.E.A. (Drug Enforcement Administration) taskforce. The Officer would then be assigned off-site with a team of federal & local officers investigating high end narcotic activities. Area agencies that participate in this team effort average annual forfeiture revenues exceeding \$ 150K and some years up to \$ 300K.
3. The various Criminal Justice Agencies across the state have partnered with the Michigan Attorney General office and local Prosecuting Attorneys office to adopt legislation that would reduce the number of preliminary exams needed in the justice/court system. This would translate into less required court appearances and overtime payments to officers as well as putting more officers on the street and out of the courtroom halls. The department has been supporting this effort and providing data that supports the need for preliminary exam reform.
4. Currently the department is involved in several projects/programs that certainly are not high priority law enforcement activities, yet they serve as excellent opportunities to positively react with the community. Examples of these are the Child Safety Seat Inspection Program, neighborhood block party participation, special assignments to interact with the youth at the Boys & Girls Club and encouraging officers to do walk-throughs at area businesses, schools and/or special event activities throughout the City. Arguably, these services could be eliminated and patrol officer time allocated to more critical law enforcement activities, however, in keeping with the mission of the agency it is felt that these are valuable opportunities to personalize the department with the community. Each is only performed if staffing levels permit, without compromising higher priorities. They collectively are a big part in the relationship transition that has taken place over the past 5 years. It remains the Departments intention to continue to build on this concept until such time that further personnel reductions no longer allow these to be performed.

The Chief has recommended the following revenue ideas:

1. The above recommendation on D.E.A. assignment would produce \$150,000 to \$300,000 in forfeiture funds.
2. Continued dialog on consolidation of police services/functions (dispatch, jail or lock-up facilities, special response teams, etc.). Although all indicators indicate a need for consolidation and regionalizing certain functions, the ability to implement any specific operations becomes problematic and sometimes is not possible due to labor and union controls regarding assignment of work. It is for these reasons that what is initially seen as extremely obvious option cannot always materialize.
3. Continue seeking state and federal grant opportunities. Work with neighboring departments seeking regional opportunities thus taking advantage of additional funding directed at programs/equipment that will serve and benefit several communities.



POLICE	04/05	05/06	06/07	07/08
POLICE CHIEF	1	1	1	1
DEPUTY CHIEF OF POLICE	2	2	1	1
POLICE LIEUTENANT	4	4	4	4
POLICE SERGEANT	13	13	12	12
DETECTIVE	10	8	7	7
POLICE OFFICER	72	66	61	61
POLICE SERVICE AIDE	13	12	11	11
POLICE RECORDS SUPERVISOR	1	1	1	1
SECRETARY I - POLICE	1	1	1	1
CS 3 - DETECTIVE BUREAU	1	1	1	1
POL RCRDS - MC 3	1	1	1	1
DET BUREAU - MC II	1	0	1	1
POL RCRDS - MC II	2	2	2	2
POL RCRDS - MC I	1	1	0	0
Total	123	113	104	104

101.301 POLICE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	9,339,429	141,006	41,044	461,075	0	9,982,555
2003-2004 Actual	9,197,743	118,785	0	421,548	0	9,738,076
2004-2005-Actual	9,545,892	106,321	22,818	359,081	0	10,034,111
2005-2006 Original Budget	10,860,310	111,550	31,760	525,950	0	11,529,570
2005-2006 Adjusted Budget (Dec)	10,375,570	111,550	31,760	536,491	0	11,055,371
2005-2006 6 Month Actual	4,934,281	52,535	18,260	224,920	0	5,229,996
2005-2006 Estimated Year End	10,534,910	111,550	31,760	536,491	0	11,214,711
2006-2007 Dept Request	10,364,990	121,610	0	481,390	0	10,967,990
2006-2007 Manager's Budget	10,214,990	121,610	0	481,390	0	10,817,990
2006-2007 Approved Budget	10,214,990	121,610	0	481,390	0	10,817,990
2007-2008 Projected Budget	10,399,560	124,110	0	483,390	0	11,007,060
2008-2009 Projected Budget	10,607,551	126,592	0	493,058	0	11,227,201
2009-2010 Projected Budget	10,819,702	129,124	0	502,919	0	11,451,745
2010-2011 Projected Budget	11,036,096	131,707	0	512,977	0	11,680,780

Fire Department

The Basic Responsibilities of the Royal Oak Fire Department include:

- Fire protection to the City of Royal Oak and a back up response to eight mutual aid communities through the Oak-Way mutual aid pact.
- Advanced Life Support ambulances to the City of Royal Oak and its immediate Oak-Way neighbors for medical care and transport to area hospitals.
- Response to Hazardous Material incidents with an in house initial response followed by an activation of the Oak-Way Haz-Mat Team if necessary. When activated, response to other Oak-Way communities.
- Provision of Technical Rescue response to the City of Royal Oak via the Oak-Way Technical Rescue Team and coordinate with Birmingham, Madison Heights and Ferndale to form Squad 4 of the Oakland County Technical Rescue Regional Response Team.
- Public education for the prevention of fires and risk management through the fire prevention and suppression divisions.
- Through the Fire Prevention Division, provide inspections, investigations, and fire code enforcement. The Prevention Division works with several other departments in the City of Royal Oak for plan review and annual duties related to license renewals.

The Fire Dept. is split into two divisions, Fire Suppression and Fire Prevention. Suppression provides the 24-hour personnel that are responsible for responding to emergencies. They provide medical and fire protection as well as special tactical operations for Haz-Mat and Tech Rescue. Fire Prevention provides two- eight hour employees that handle the responsibilities laid out above.

Accomplishments are as follows:

- Established a fixed site for Safety City.
- Worked with several businesses to support the Safety City project to remove the burden from the City of Royal Oak budget.
- Educated 256 children and provided all of the children with bicycle safety helmets provided by the Optimist club and the Michigan Trial Lawyers Association.
- Ordered the Fireman Larry Memorial smokehouse with funds raised by the Fireman Larry Committee.
- Reduced the ISO rating from a 4 to a 3.
- Moved forward with discussions to form a regional Fire Dept.
- Participated in a national study on the res. Q pod CPR protocol.
- Obtained a 75% collection rate on EMS incidents, with the national average being 61%
- Improved relations between the employees and the Administration.
- Set up a car seat inspection program and offered it to the citizens.
- Set up a regional response unit for the Oakland County Tech Rescue team.
- Participated in the largest mock disaster in Oakland County for Tech Rescue.
- Purchased a Tech Rescue trailer and equipment with Department of Homeland Security Grant.
- Trained 5-medic specialist to place in the tech rescue team.
- Secured a Grant for the implementation of the 800-radio system.
- Continued to provide blood pressure checks at each station.
- Provided household supplies to thousands of hurricane victims by working with other employees in the city. Supported a relocated family to Pleasant Ridge.
- Provided public education at special events like, Spooktacular, annual ROFD open house, school tours, and many more community events.
- Participated in the International Walk to School with dignitaries and community leaders.
- Provided a risk management program to provide special needs citizens with smoke alarms and medical equipment, with all donated funds and materials.
- Supported Evan Newport's family.
- Provided mentoring by reading to elementary school classes.

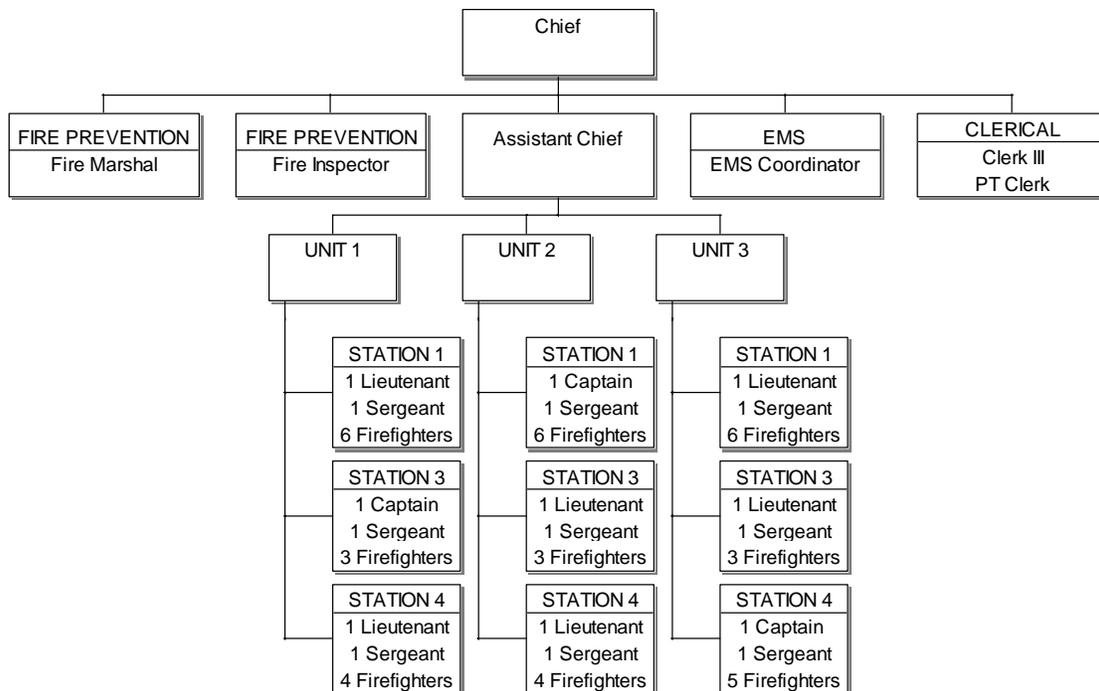
- Participated in Career Day and similar events at Kimball High School.

Challenges always lay ahead

- The biggest hurdle the ROFD is faced with is the continued reduction of manpower.
- The replacement of essential personal protective equipment due to lack of funds is a primary concern.
- The Department must develop a strategy to replace 2 ambulances.
- Work must continue on building the trust between the City of Royal Oak Administration and Local 431.
- Work must take place with Local 431 on cleaning up contract language to eliminate conflicting sections.
- An understanding must be developed that the union and the administration can be part of the budget solution through trust and demonstrated good will.
- We must continue to pursue the regional fire district with participation from the union.
- Work to find a creative solution to the workload of the Prevention Division.

Clearly, of the issues above, manpower and equipment are the biggest to impact the budget. The department has worked with the City of Royal Oak Administration to lessen the financial burden to the general fund by getting the job done with fewer people. This will be a problematic trend to continue.

Equipment wears out and the Department has a plan for the replacement of the personal protective equipment and ambulances. The SCBA tanks that provide firefighters with clean air in an IDLH atmosphere have a restricted lifetime. Some of the tanks will expire this year. The same is true of the turnout gear. The Department needs to have a comprehensive progressive plan to replace outdated PPE. Finally, the radio upgrade will have to be funded to complete the fire radio improvements.



<u>FIRE CHIEF</u>	04/05	05/06	06/07	07/08
FIRE CHIEF	1	1	1	1
ASSISTANT FIRE CHIEF	1	1	1	1
FIRE MARSHAL	1	1	1	1
FIRE PREVENTION INSPECTOR ACT	1	1	1	1
FIRE CAPTAIN	3	3	3	3
FIRE ALS COORDINATOR	1	1	1	1
FIRE LIEUTENANT	6	6	6	6
FIRE SERGEANT	9	9	9	9
FIREFIGHTER	48	44	41	41
FIRE DEPT - MC3	1	1	1	1
Total	72	68	65	65

101.336 FIRE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	5,999,175	54,256	42,510	116,006	0	6,211,946
2003-2004 Actual	5,586,301	53,777	0	108,806	0	5,748,884
2004-2005-Actual	6,143,293	108,924	0	182,286	0	6,434,504
2005-2006 Original Budget	7,241,500	57,422	0	150,070	0	7,448,992
2005-2006 Adjusted Budget (Dec)	6,936,600	57,422	0	159,673	0	7,153,695
2005-2006 6 Month Actual	3,593,902	34,284	13,600	65,772	0	3,707,559
2005-2006 Estimated Year End	6,936,600	46,000	13,600	177,120	0	7,173,320
2006-2007 Dept Request	6,795,250	138,948	0	192,595	0	7,126,793
2006-2007 Manager's Budget	6,795,250	138,948	0	192,595	0	7,126,793
2006-2007 Approved Budget	6,795,250	138,948	0	192,595	0	7,126,793
2007-2008 Projected Budget	6,989,450	72,098	0	192,595	0	7,254,143
2008-2009 Projected Budget	7,129,239	73,540	0	196,447	0	7,399,226
2009-2010 Projected Budget	7,271,824	75,011	0	200,376	0	7,547,210
2010-2011 Projected Budget	7,417,260	76,511	0	204,383	0	7,698,155

101.344 AMBULANCE SERVICES	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	350,397	53,669	0	84,165	0	488,231
2003-2004 Actual	324,664	33,881	0	88,907	0	447,453
2004-2005-Actual	321,156	45,703	0	107,052	0	473,912
2005-2006 Original Budget	386,790	68,510	0	113,350	0	568,650
2005-2006 Adjusted Budget (Dec)	385,760	68,510	0	113,350	0	567,620
2005-2006 6 Month Actual	238,363	11,132	0	42,014	0	291,509
2005-2006 Estimated Year End	335,028	68,510	0	113,350	0	516,888
2006-2007 Dept Request	340,130	70,595	0	115,815	0	526,540
2006-2007 Manager's Budget	340,130	70,595	0	115,815	0	526,540
2006-2007 Approved Budget	340,130	70,595	0	115,815	0	526,540
2007-2008 Projected Budget	342,120	70,595	0	115,815	0	528,530
2008-2009 Projected Budget	348,962	72,007	0	118,131	0	539,101
2009-2010 Projected Budget	355,942	73,447	0	120,494	0	549,883
2010-2011 Projected Budget	363,060	74,916	0	122,904	0	560,880

Recreation & Public Service



Recreation and Public Service

The Department of Public Service encompasses eight (8) divisions providing direct service to the residents as well as managing the solid waste contract.

The Recreation Division operates as an enterprise fund, responsible for providing a wide array of recreational opportunities for the entire community. Additionally the division is responsible for operational guidance and oversight to the ice arena and management of the golf course contract.

The Department of Public Service strives to provide a high level of service while insuring maintenance of the city's infrastructure. These tasks are in service continuously around the clock. The DPS operates as a first responder to emergencies such as water main breaks and severe weather conditions. The DPS department supports the vital planning and operational support to the many special events throughout the city from the Dream Cruise to the Annual Christmas tree lighting and everything in between, which greatly enhance the quality of life in Royal Oak. The quality of life for families in Royal Oak is enhanced by the quality of its 50 parks and two (2) community centers, providing recreational opportunities for residents of all ages. The DPS provides maintenance support to every city department, involving itself in all aspects of the delivery of city services, by fulfilling immediate maintenance needs. This includes providing support for vehicles and assisting with the completion of major city projects, such as the recently completed library renovations.

The Parks & Forestry Division provides maintenance for 50 city parks, supporting various youth and adult athletic leagues with playing fields throughout the city. They also maintain over 22,000 street trees, are the lead division in dealing with the emerald ash borer problem and maintain public highways and right-of-ways throughout the city. Parks and Forestry has recently completed \$50,000 in grant projects dealing with the Emerald Ash Borer. The Highway Division maintains over 212 miles of road and is responsible for the city's popular leaf collection program and snow removal.

The Water and Sewer Divisions maintain the system throughout the city, to include repairs and cleaning of the system, meter reading, and installation. The Sewer Division conducts the city's West Nile Control Program.

The Motor Pool assists all city departments through the delivery of safe and reliable equipment to support all city services, including police, fire, and the DPS.

The Parking Division maintains and operates the city's growing parking system.

Personnel within the Department of Public Service work to insure residents are provided the highest level of service possible. All divisions of the department are equipped and ready to respond to residents' problems 24/7/365. Personnel have been integrated across division and department lines to increase flexibility and provide timely support to insure the safety of the city's infrastructure and maintain the level of service to which the residents have come to expect.

The department's goal in the coming year is to continue to provide timely support to the residents and continue to work on establishing maintenance programs which will maintain and improve the infrastructure of the city. The shifting of personnel to reduce General Fund cost will continue to challenge the Department to provide quality and timely service. The use of seasonal workers will create significant gaps, causing service to be reduced during the busy spring and fall seasons.

These services include continuing to combat the Emerald Ash Borer, upgrading the meters in the parking system, implementing the recently approved parks master plan, continuing the catch basin cleaning program and conducting the pavement marking conversion program; just to name a few.

Reorganization

With the retirement of the Superintendent of Water, Sewer and Electrical on May 22, 2006, a vacancy is created. At the time of the current DPS Director's promotion to Director, the decision was made not to fill the Superintendent of Public Services Position. The result was to combine the duties of the Director with those of the Superintendent of Public Services, as well as, adding the duties previously handled by the Recycling Coordinator.

The DPS Director is requesting to combine the two superintendent positions together into one position titled the Superintendent of Public Service. This position would be at the pay range of the former Superintendent of Public Service. This position will have lateral range and eliminate the stove pipe effect which was created as a result of not previously filling the Superintendent of Public Service's position. It will be important to have a Superintendent on board with a wide range of experience, knowledge and authority to make decisions in the Director's absence. The Director will be working very closely with the proposed Superintendent of Public Services, dealing with day to day operations.

The Director also recommends that the Motor Pool Superintendent position be vacated at the time that it next becomes vacant. It is anticipated this will not occur for another 3-4 years. However, this will allow adequate time for the overall staffing levels within the DPS to stabilize, from the reductions in force which have occurred over the last 4 years.

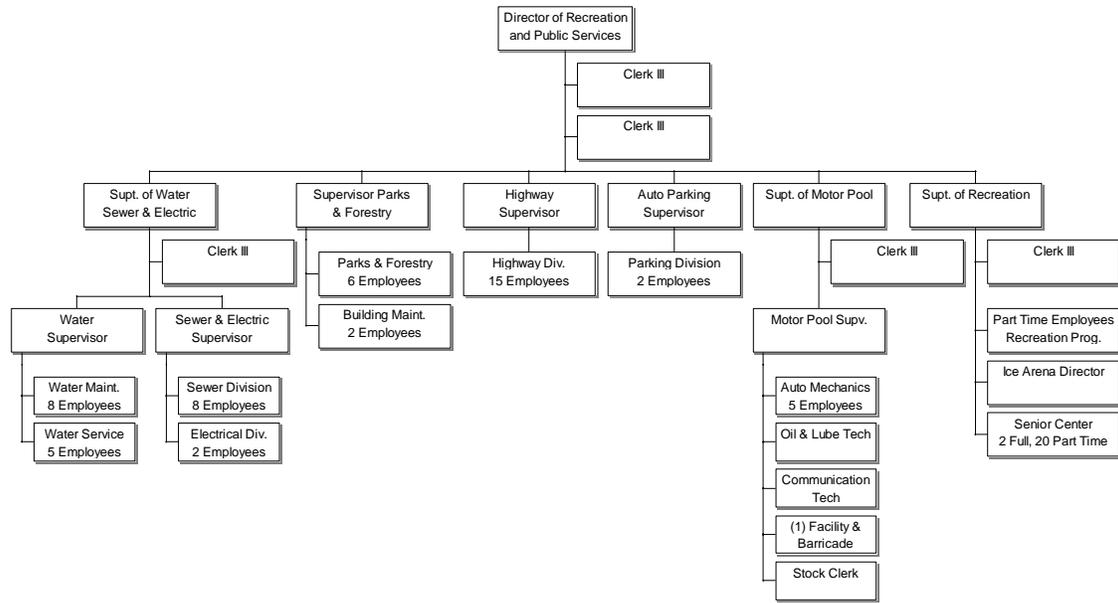
The attached organizational charts show the current structure and the proposed structure. Primary responsibilities for the various Divisions will remain as they are currently. Further organizational review will be conducted to see if further efficiencies can be gained.

The Division supervisors have stepped up and have met the challenge of taking on more of a presence on the various inter-governmental committees for which the DPS is responsible, as well as, developing recommendations, specifications and purchasing of equipment. They have definitely been required to become decision makers at the next level.

Accomplishments

The following accomplishments have been realized in the past year:

- Have continued the completion of \$50K in grants to combat the emerald ash borer.
- Reorganized the parks and forestry department, reducing the impact on the general fund.
- Continued to participate in west Nile mosquito control program. Accomplished this through a plan of scheduled catch basin cleaning and use of germicide.
- Despite reduced manpower have continued to keep pace with the pavement cut program and street marking program.
- Auto parking has continued to up grade meters and maintain an expanding system.
- Participated in the negotiation of new refuse contract for 07, which should provide stable collection and disposal rates for Royal Oak residents, potentially, up to 20 years.



DPS	04/05	05/06	06/07	07/08
SUPERINTENDENT - PUBLIC WORKS	1	1	0	0
DPS SUPERVISOR - HIGHWAY	1	1	1	1
SIGN TECHNICIAN	1	1	1	1
EQUIPMENT OPERATOR II	2	2	1	1
EQUIPMENT OPERATOR I	3	3	3	3
PAINTING MACHINE OPERATOR	1	1	1	1
TRUCK DRIVER	13	10	9	9
DPS/HWY - MC 3	1	1	0	0
Total	23	20	16	16

	04/05	05/06	06/07	07/08
SUPERVISOR OF PARKS & FORESTRY	1	1	1	1
EQUIPMENT REPAIRWORKER	1	1	1	1
PARKS MAINT WORKER II	5	5	5	5
PARKS MAINT WORKER	8	6	0	0
PARKS/FORESTRY MC3 17	1	1	1	1
Total	16	14	8	8

<u>MOTOR POOL</u>	04/05	05/06	06/07	07/08
SUPERINTENDENT - MOTOR POOL	1	1	1	1
MOTOR POOL SUPERVISOR	1	1	1	1
AUTOMOTIVE MECHANIC	5	5	5	5
COMMUNICATIONS MAINT TECH	1	1	1	1
STOCK CLERK	1	1	1	1
GARAGE SERVICE WORKER	1	1	1	1
PUB SRVC FACILITY CUSTODIAN	1	1	1	1
MOTOR POOL - MC 3	1	1	1	1
Total	12	12	12	12

<u>DPS</u>	04/05	05/06	06/07	07/08
BLDG MAINT REPAIR WORKER II	1	1	1	1
BLDG MAINT REPAIR WORKER I	1	1	1	1
Total	2	2	2	2

<u>ELECTRICAL</u>	04/05	05/06	06/07	07/08
ELECTRICIAN 01	1	1	1	1
ELECTRICIAN 02	1	1	1	1
Total	2	2	2	2

<u>SOLID WASTE</u>	04/05	05/06	06/07	07/08
SOLD WASTE RECYCLING COORD	1	1	1	1
Total	1	1	1	1

<u>WATER MAINTENANCE</u>	04/05	05/06	06/07	07/08
WATER MAINT WORKER II	4	4	5	5
WATER MAINTENANCE WORKER	4	4	3	3
WATER SERVICE MC 3	1	1	1	1
Total	9	9	9	9

<u>METER SERVICES</u>	04/05	05/06	06/07	07/08
DPS SUPERVISOR - WATER	1	1	1	1
WATER SERVICE WORKER	5	5	5	5
Total	6	6	6	6

<u>SEWER MAINTENANCE</u>	04/05	05/06	06/07	07/08
SUPERINTENDENT - WATER & SEWER	1	1	1	1
DPS SUPERVISOR - SEWER	1	1	1	1
SEWER MAINT WORKER	4	4	3	3
SEWER MAINT WORKER II	4	4	4	4
Total	10	10	9	9

AUTO PARKING	04/05	05/06	06/07	07/08
TRAFFIC SERVICE SUPERVISOR	1	1	1	1
PARKING METER TECHNICIAN	2	2	2	2
Total	3	3	3	3

101.448 STREET LIGHTING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	15,354	3,156	0	616,580	0	635,090
2003-2004 Actual	18,045	5,474	0	624,478	0	647,997
2004-2005-Actual	18,240	6,326	0	656,517	0	681,083
2005-2006 Original Budget	16,940	10,080	0	640,400	0	667,420
2005-2006 Adjusted Budget (Dec)	15,900	10,080	0	640,400	0	666,380
2005-2006 6 Month Actual	8,712	7,952	0	275,966	0	292,630
2005-2006 Estimated Year End	15,900	10,070	0	650,150	0	676,120
2006-2007 Dept Request	17,410	11,730	0	650,200	0	679,340
2006-2007 Manager's Budget	17,410	11,730	0	650,200	0	679,340
2006-2007 Approved Budget	17,410	11,730	0	650,200	0	679,340
2007-2008 Projected Budget	17,640	12,080	0	670,200	0	699,920
2008-2009 Projected Budget	17,993	12,322	0	683,604	0	713,918
2009-2010 Projected Budget	18,353	12,568	0	697,276	0	728,197
2010-2011 Projected Budget	18,720	12,819	0	711,222	0	742,761

101.441 DPS	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	364,137	8,504	0	391	0	373,032
2003-2004 Actual	244,973	7,564	0	682	0	253,219
2004-2005-Actual	259,731	6,314	0	893	0	266,938
2005-2006 Original Budget	333,820	8,300	0	560	0	342,680
2005-2006 Adjusted Budget (Dec)	307,160	8,300	0	560	0	316,020
2005-2006 6 Month Actual	124,475	2,562	0	122	0	127,159
2005-2006 Estimated Year End	284,160	8,250	0	350	0	292,760
2006-2007 Dept Request	344,820	7,000	0	580	0	352,400
2006-2007 Manager's Budget	344,820	7,000	0	580	0	352,400
2006-2007 Approved Budget	344,820	7,000	0	580	0	352,400
2007-2008 Projected Budget	354,530	7,000	0	580	0	362,110
2008-2009 Projected Budget	361,621	7,444	0	601	0	369,666
2009-2010 Projected Budget	368,853	7,919	0	623	0	377,395
2010-2011 Projected Budget	376,230	8,428	0	645	0	385,304

101.266 PARKS & FORESTRY	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	764,798	70,051	12,378	100,401	0	947,628
2003-2004 Actual	709,118	62,761	0	34,008	0	805,887
2004-2005-Actual	693,622	75,023	11,811	26,332	0	806,789
2005-2006 Original Budget	833,630	82,450	14,000	84,000	0	1,014,080
2005-2006 Adjusted Budget (Dec)	833,630	82,450	14,000	84,243	0	1,014,323
2005-2006 6 Month Actual	352,746	24,732	0	29,176	0	406,654
2005-2006 Estimated Year End	692,500	75,560	13,000	113,775	0	894,835
2006-2007 Dept Request	561,005	82,200	14,000	91,900	0	749,105
2006-2007 Manager's Budget	561,005	82,200	14,000	91,900	0	749,105
2006-2007 Approved Budget	561,005	82,200	14,000	91,900	0	749,105
2007-2008 Projected Budget	568,515	82,200	14,000	91,950	0	756,665
2008-2009 Projected Budget	579,885	84,976	14,280	97,276	0	776,417
2009-2010 Projected Budget	591,483	87,860	14,566	103,023	0	796,931
2010-2011 Projected Budget	603,313	90,856	14,857	109,231	0	818,257

101.267 BUILDING MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	88,565	1,732	0	3,630	0	93,926
2003-2004 Actual	132,354	2,152	0	1,800	0	136,306
2004-2005-Actual	131,581	2,039	0	2,540	0	136,160
2005-2006 Original Budget	166,190	2,510	0	3,000	0	171,700
2005-2006 Adjusted Budget (Dec)	153,230	2,510	0	3,000	0	158,740
2005-2006 6 Month Actual	60,581	209	0	1,500	0	62,290
2005-2006 Estimated Year End	153,230	2,430	0	3,000	0	158,660
2006-2007 Dept Request	167,350	2,510	0	3,000	0	172,860
2006-2007 Manager's Budget	167,350	2,510	0	3,000	0	172,860
2006-2007 Approved Budget	167,350	2,510	0	3,000	0	172,860
2007-2008 Projected Budget	170,160	2,510	0	3,000	0	175,670
2008-2009 Projected Budget	173,563	2,637	0	3,060	0	179,261
2009-2010 Projected Budget	177,034	2,773	0	3,121	0	182,928
2010-2011 Projected Budget	180,575	2,917	0	3,184	0	186,675

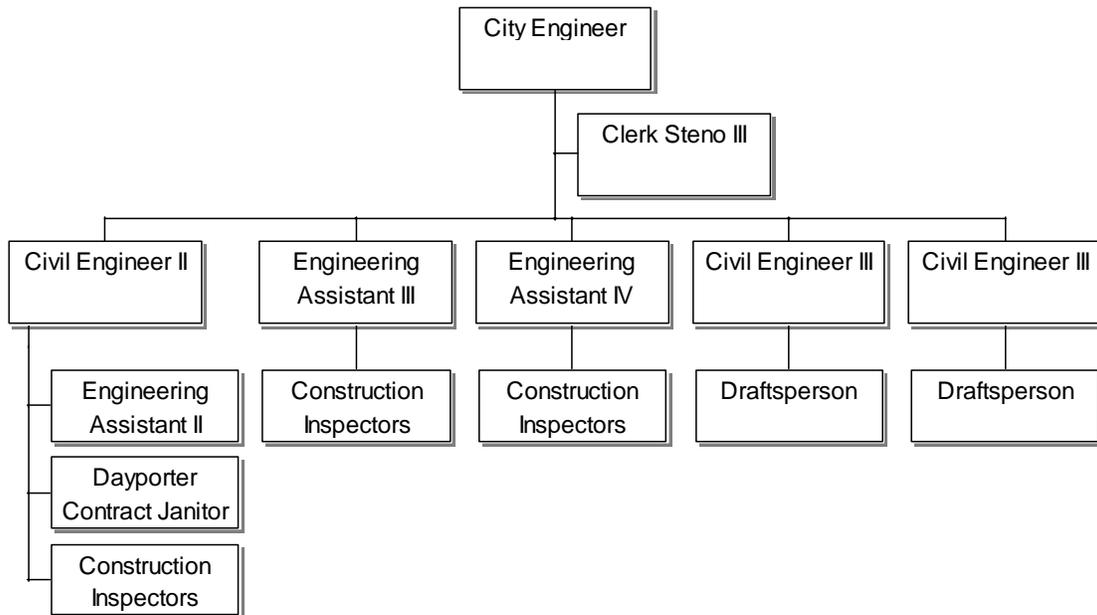
101.443 ELECTRICAL	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	96,467	2,095	0	6,805	0	105,367
2003-2004 Actual	87,078	2,103	0	3,095	0	92,276
2004-2005-Actual	85,719	1,601	0	3,529	0	90,849
2005-2006 Original Budget	94,680	2,310	0	5,660	0	102,650
2005-2006 Adjusted Budget (Dec)	94,680	2,310	0	5,660	0	102,650
2005-2006 6 Month Actual	42,357	722	0	1,690	0	44,769
2005-2006 Estimated Year End	94,655	2,230	0	5,680	0	102,565
2006-2007 Dept Request	95,055	2,350	0	5,680	0	103,085
2006-2007 Manager's Budget	95,055	2,350	0	5,680	0	103,085
2006-2007 Approved Budget	95,055	2,350	0	5,680	0	103,085
2007-2008 Projected Budget	96,195	2,390	0	5,680	0	104,265
2008-2009 Projected Budget	98,119	2,509	0	5,799	0	106,427
2009-2010 Projected Budget	100,081	2,635	0	5,921	0	108,637
2010-2011 Projected Budget	102,083	2,768	0	6,045	0	110,896

Engineering Department

The Royal Oak Engineering Department is committed to providing sound, efficient, and proactive engineering practices and techniques to maintain and improve the City's transportation, water, sewer and building assets. Working closely with Royal Oak's other Departments, the Engineering Staff strives to partner the needs of the various departments with those of our residents and property owners for an overall commitment to a high quality of life that can be attributed to our community's infrastructure.

The Engineering Department 2006-2007 fiscal year budget targets the management of available resources to meet departmental goals and responsibilities. Current budget resources are comprised mainly of dedicated non-general funding sources and fees. The proposed Engineering Department's contract work for the 2006 construction year is estimated at \$11 million. The Engineering Department continues to aggressively apply for additional funding to provide relief to our infrastructure improvements programs. Supplemental funding totaling \$2.71 million has been approved for the years 2006 and 2007 through the Oakland County Federal Aid Task Force.

The engineers, engineering assistants, draftspersons and secretarial staff all recognize their responsibility to the community they serve. The Engineering Department's 10 full-time employees are dedicated to efficiently assisting developers, contractors, residents and other city personnel, which results in timely and accurate resolutions of construction and maintenance requirements. The Royal Oak Engineering Department reconfirms this commitment and looks forward to serving the Royal Oak Community.



<u>ENGINEERING</u>	04/05	05/06	06/07	07/08
CITY ENGINEER	1	1	1	1
CIVIL ENGINEER III	3	3	2	2
CIVIL ENGINEER II	1	1	1	1
ENGINEERING ASSISTANT IV	1	1	1	1
ENGINEERING ASSISTANT III	1	1	1	1
ENGINEERING ASSISTANT II	1	1	1	1
ENGINEERING DRAFTER	2	2	2	2
CS 3 - ENGINEERING	1	1	1	1
ENGNRNG - MC 3	1	0	0	0
Total	12	11	10	10

101.447 ENGINEERING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	327,978	7,095	0	3,736	0	338,809
2003-2004 Actual	247,061	5,432	0	7,127	0	259,620
2004-2005-Actual	188,379	6,244	0	703	0	195,326
2005-2006 Original Budget	470,320	5,520	0	1,560	0	477,400
2005-2006 Adjusted Budget (Dec)	442,220	5,520	0	1,560	0	449,300
2005-2006 6 Month Actual	98,405	1,893	0	327	0	100,625
2005-2006 Estimated Year End	400,220	7,142	0	1,173	0	408,535
2006-2007 Dept Request	308,260	8,420	0	1,512	0	318,192
2006-2007 Manager's Budget	308,260	8,420	0	1,512	0	318,192
2006-2007 Approved Budget	308,260	8,420	0	1,512	0	318,192
2007-2008 Projected Budget	311,530	8,170	0	1,432	0	321,132
2008-2009 Projected Budget	317,761	8,415	0	1,475	0	327,651
2009-2010 Projected Budget	324,116	8,668	0	1,519	0	334,303
2010-2011 Projected Budget	330,598	8,928	0	1,565	0	341,090

COMMUNITY & ECONOMIC DEVELOPMENT



Planning Department

The Planning Department is currently comprised of two (2) divisions; the Planning Division and the Housing Division. Activities, programs and assignments within these divisions are established, coordinated and supervised by the Director of Planning with assistance and input from the Deputy Director of Planning.

The Planning Division is comprised of two (2) full-time professional planners and two (2) stenographers:

The Planning Division exists to oversee the physical and economic development of the City and, in particular, those areas under private ownership. In fulfilling this purpose, the Division provides administrative support to the City Commission and various advisory boards, most notably, the Plan Commission, Zoning Board of Appeals, Downtown Development Authority, Brownfield Redevelopment Authority, Economic Development Corporation and the Community Development Block Grant Program. The Planning Division also works closely with the business community and City residents, answering questions and addressing concerns in an effort to meet the needs of each within the context of the City's plans and Ordinances.

The traditional role of the Planning Division, in the context of municipal government, involves foreseeing the various physical and economic needs of a community and then providing for those needs through the preparation of various plans and Ordinances, which may be considered for approval by elected and appointed officials. In Royal Oak, this traditional role has been supplemented by the Planning Division's pro-active role and participation in the actual implementation of many physical and economic development plans or projects.

The pro-active role has changed the nature of the Division from a more passive one, concerned with the preparation of plans, to one actively involved in every aspect of the City's physical and economic development.

The Plan Commission meets monthly and is responsible for adopting and updating the City's Master Plan, reviewing and recommending changes to the Zoning Ordinance, including the rezoning of property, granting special land use permits and reviewing site plans for all development, except one and two-family residential projects. Interested parties are advised that the Plan Commission requires submission of site plans a minimum of 6 weeks prior to the meeting at which they are to be considered. All plans are reviewed by a planner, as well as representatives from the Building, Fire, Engineer and Police Departments. The petitioner/developer is invited to make changes to the plans based upon staff comments and then the plans, along with written recommendations, are provided to the Plan Commission. Rezoning and special land use permits require a public hearing and public notification. With adoption of the new Zoning Ordinance in November 2001, there has been a significant increase in the number of projects requiring public hearings and notification, coordination of development agreements and other time intensive activities.

The Zoning Board of Appeals is charged with hearing requests for variances or interpretations to specific Zoning Ordinance provisions. It meets monthly and appeals are required to be submitted twenty-two (22) days prior to the meeting. All appeals require a public hearing with notices sent to properties within 300 feet of the site. Staff prepares a written report of findings on all appeals. Considerable time is spent to ensure that all information is accurate and the appellant's intent is clear.

The Downtown Development Authority (DDA) also meets monthly or more often if needed. It is responsible for "visioning" and implementing physical improvements to be made in the Downtown Development District. Funding for the improvements has come from a variety of sources, including: Tax Increment Financing, Block Grant Program, and State and Federal Programs. The Director of Planning serves as Executive Director of the DDA and along with Planning Division staff, provides day-to-day administrative services such as preparing agenda materials, meeting minutes, budgets, development plan preparation, project implementation, applying and administering grants, etc.

The DDA has recently added activities associated with the Main Street Program to its responsibilities. While the DDA has hired "contract employees" to coordinate portions of the Main Street Program under the direction of the Executive Director/Planning Director, it has placed additional demands for information, service and staff time on the Planning Department. In addition, the DDA has been designated the City's Parking Committee.

The Rehabilitation Board of Appeals was established as the body to hear appeals from homeowners regarding their application for funding under the Housing Rehab Program and on January 24, 2005 was assigned the duties of the Community Development Block Grant (CDBG) Advisory Committee. In that capacity, the Rehab Board of Appeals provides recommendations and oversight to the City Commission regarding all aspects of the CDBG Program, specifically low to moderate income housing and community development needs. The Board meets monthly which has required that Planning Department staff to modify the CDBG activity budget application and review process from a six month cycle (January to June) to monthly. Planning staff coordinates funding requests from community non-profit groups and City departments and provides reports and information on the Community Development Block Grant and other Federal programs that may be of value to the City. The department also prepares documents such as the Impediments to Fair Housing, the Five Year Consolidated Plan, the Annual Action Plan, Comprehensive Annual Performance Evaluation Report, and other interim reports required by HUD. The Planning staff has also been thrust into the education and advocacy role to maintain current funding levels due to recent proposals to drastically reduce and/or eliminate CDBG Funding.

Brownfield Redevelopment Authority (BRA), created on May 15, 2000 by the City of Royal Oak pursuant to Act 381 of 1996, coordinates the implementation of brownfield plans relating to the revitalization and redevelopment of environmentally distressed areas or properties within the City of Royal Oak.

In addition to serving the above referenced bodies, the Planning Division spends a great deal of time assisting the public on questions regarding land use, economic development and zoning. Many of these inquires and/or points of contact do not result in items which appear on an agenda, but permit citizens to better understand City Ordinances and policies. Other tasks or issues such as sidewalk cafes, license agreements (for a variety of purposes), right-of-way vacations, lot splits and liquor license requests, etc., also involve a great deal of Planning staff time. The Planning Department is also working to establish, build and maintain its use of the City's Geographic Information System (GIS) and fully utilize the City's website for community development updates.

The Housing Division provides assistance through two primary programs; the Housing Rehabilitation Program and the Housing Choice (Section 8) Voucher Program. Staff members include: a Housing Program Supervisor, a Rehabilitation Loan Officer, a Housing Specialist and a Clerk Stenographer III.

The Royal Oak Housing Commission, which administers the Section 8 Rental Housing Assistance Program, provides housing assistance to low income families/individuals in conformity with the Department of Housing and Urban Development's applicable Housing Choice (Section 8) Voucher Program. The Housing Choice (Section 8) Voucher Program is a rent subsidy program that assists eligible low-income individuals or families to obtain decent, safe and sanitary housing.

Royal Oak administers 222 Housing Choice Vouchers to low-income individuals and families. Individuals and families are selected from a waiting list, which is opened as required. A waiting list preference for people living or working in the City of Royal Oak was instituted in an effort to maintain a community-based program. The Deputy Director of Planning currently serves as the Executive Director of the Housing Commission.

The program requires a close working relationship between participant, staff and landlord. The Housing Choice Voucher Program staff:

1. Processes applications for the program and maintains a waiting list of applicants to the program.
2. Interviews prospective tenants and gathers information, including identification, medical records regarding disability or finances, financial documents, and family composition. Many participants are elderly and/or handicapped and require one-on-one attention during this process.

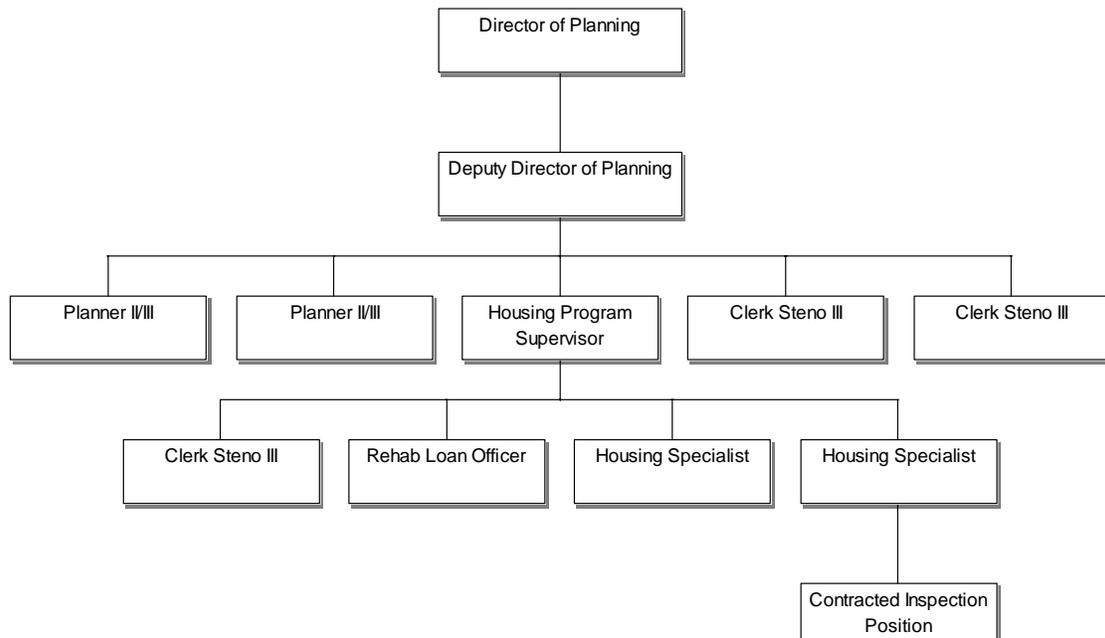
3. Provides the applicant with names and addresses of participating landlords in Royal Oak and surrounding communities. After the application documents have been reviewed and third party verification has been completed, the participant is granted a program voucher for assistance in the amount allowable.
4. Upon locating a unit, staff completes a housing quality inspection to ensure the property meets minimum safety standards, as required by HUD.
5. If the unit passes inspection, staff prepares the contract for signature by the tenant and landlord.
6. Staff works with the Finance Department in setting up the monthly payments for the participant to the landlord as the program's share of the payment amount.
7. Staff is required to recertify the individual or family on an annual basis, or as the family composition or income changes.

In addition to the daily tasks required to lease up units, staff is responsible for the creation of the following reporting documents: Section 8 Management System, Resident Characteristic Report, Five-Year Consolidated Plan, Annual Plan, Rent Reasonableness Studies, Affordable Housing Study, and the Financial Management System Report.

The Housing Rehabilitation Program has been active in the City of Royal Oak since the mid-1970's in order to upgrade and conserve the existing single family housing stock in the City. The program provides financial assistance to eligible homeowners (those with low and moderate incomes).

The program is funded by the City's Community Development Block Grant Program, which includes proceeds from repayments of loans previously approved.

Two forms of financial assistance are provided: monthly installment loans at 3% interest for homeowners with incomes no more than 80% of the area's median income and deferred loans for homeowners at 40% of the area's median income. Typical improvements are roofs, siding, windows, furnaces, porches and concrete. Work often includes kitchens, bathroom, electrical updating, plaster and painting and a host of minor exterior and interior repairs. As a full service program, the City provides housing and credit counseling, loan underwriting, inspection of the property, solicitation of contractors, and construction management at no charge. Homeowners will pay for assessment/inspection of lead-based paint hazards, as provided by an outside testing company, if necessary.



PLANNING	04/05	05/06	06/07	07/08
DIRECTOR OF PLANNING	1	1	1	1
DEPUTY DIRECTOR OF PLANNING	1	1	1	1
PLANNER II	1	1	2	2
CS 3 - PLANNING	2	2	1	1
Total	5	5	5	5

BLOCK GRANT	04/05	05/06	06/07	07/08
HOUSING PROGRAM SUPERVISOR	1	1	1	1
HOUSING REHABILITATION OFFICER	1	1	1	1
CS 3 - HOUSING	1	1	1	1
Total	3	3	3	3

HOUSING	04/05	05/06	06/07	07/08
HOUSING SPECIALIST	2	2	2	2
Total	2	2	2	2

101.400 PLANNING & ZONING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	188,242	6,771	0	27,734	0	222,747
2003-2004 Actual	152,345	3,120	0	3,843	0	159,308
2004-2005-Actual	196,298	3,232	0	3,708	0	203,238
2005-2006 Original Budget	177,580	2,870	0	3,600	0	184,050
2005-2006 Adjusted Budget (Dec)	177,580	2,870	0	3,600	0	184,050
2005-2006 6 Month Actual	119,751	1,231	0	3,639	0	124,621
2005-2006 Estimated Year End	177,580	2,870	0	3,600	0	184,050
2006-2007 Dept Request	180,650	4,900	0	6,600	0	192,150
2006-2007 Manager's Budget	180,650	4,900	0	6,600	0	192,150
2006-2007 Approved Budget	180,650	4,900	0	6,600	0	192,150
2007-2008 Projected Budget	183,760	4,400	0	6,600	0	194,760
2008-2009 Projected Budget	187,435	4,488	0	6,732	0	198,655
2009-2010 Projected Budget	191,184	4,578	0	6,867	0	202,628
2010-2011 Projected Budget	195,008	4,669	0	7,004	0	206,681

RECREATION & CULTURE



WROK

WROK is the City of Royal Oak's Government Access channel. Cable TV operators must by law, offer Public, Government and Educational access channels on their systems. WROK is available to subscribers of W.O.W. on channel 10 and Comcast on Channel 55. Residents can watch live coverage of City Commission, Plan Commission, ZBA and DDA meetings as well as LIVE youth hockey and summer concerts. In addition to the many live programs that WROK produces throughout the year, they also provide taped coverage of the many special events that dot the Royal Oak calendar.

In addition to the fine regularly scheduled programming, they have also produced several special programs. They also support the video needs of many City departments with special projects on request. Several City departments now rely on the DVD copies of each meeting WROK produces for their record keeping. WROK staff also provides the voice messages heard on nearly the entire City departmental telephone systems.

WROK programming can be seen 7 days a week. The programming runs on an automated, largely tape based system. They are anticipating a change in playback format in the coming years. In between program hours, residents can view a computer-generated bulletin board. It features a program guide and provides information regarding a wide variety of city news and events. It is updated daily.

To pay for WROK activities, The City of Royal Oak receives a 5% franchise fee from both cable companies. In FY 2005/2006 the City of Royal Oak received an approximate \$589,000.00 in franchise fees. WROK's total budget for FY 2005/2006 was \$84,150.00. An additional \$26,000.00 was given to WROK for equipment upgrades. This extra money was part of a \$44,000.00 settlement with Comcast cable in FY 2004/2005.

WROK has a staff of one full time programming coordinator and one part time manager. WROK also relies heavily on a crew of 30 volunteers to fill assorted positions during productions. The WROK staff are not employee's of the City of Royal Oak but are employee's of Cable Access Management. CAMCO pays all employee related expenses out of the contractual management fee in the Cable TV budget.

101.834 CABLE COMMUNICATIONS	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	181	0	138,692	0	138,873
2003-2004 Actual	0	199	0	75,327	0	75,526
2004-2005-Actual	0	67	0	80,287	0	80,354
2005-2006 Original Budget	0	150	0	85,700	0	85,850
2005-2006 Adjusted Budget (Dec)	0	150	0	85,700	0	85,850
2005-2006 6 Month Actual	0	76	25,928	49,636	0	75,640
2005-2006 Estimated Year End	0	76	0	83,900	0	83,976
2006-2007 Dept Request	0	100	0	95,000	0	95,100
2006-2007 Manager's Budget	0	100	0	95,000	0	95,100
2006-2007 Approved Budget	0	100	0	95,000	0	95,100
2007-2008 Projected Budget	0	200	20,000	95,000	0	115,200
2008-2009 Projected Budget	0	224	22,400	97,610	0	120,234
2009-2010 Projected Budget	0	251	25,088	100,322	0	125,661
2010-2011 Projected Budget	0	281	28,099	103,146	0	131,525

101.835 COMMUNITY PROMOTION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	5,122	453	0	205,449	0	211,025
2003-2004 Actual	5,704	115	0	160,804	0	166,623
2004-2005-Actual	6,801	0	0	133,571	0	140,372
2005-2006 Original Budget	8,530	100	0	152,900	0	161,530
2005-2006 Adjusted Budget (Dec)	8,530	100	0	153,602	0	162,232
2005-2006 6 Month Actual	2,386	0	0	72,504	0	74,890
2005-2006 Estimated Year End	8,530	0	0	139,136	0	147,666
2006-2007 Dept Request	1,870	0	0	95,870	0	97,740
2006-2007 Manager's Budget	1,870	0	0	95,870	0	97,740
2006-2007 Approved Budget	1,870	0	0	95,870	0	97,740
2007-2008 Projected Budget	1,910	0	0	95,964	0	97,874
2008-2009 Projected Budget	1,948	0	0	96,056	0	98,004
2009-2010 Projected Budget	1,987	0	0	96,149	0	98,136
2010-2011 Projected Budget	2,027	0	0	96,244	0	98,271

101.836 DREAM CRUISE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	72,744	19,492	0	17,290	0	109,527
2003-2004 Actual	71,921	17,418	0	14,147	0	103,486
2004-2005-Actual	80,445	16,727	0	13,150	0	110,323
2005-2006 Original Budget	78,430	17,200	0	14,200	0	109,830
2005-2006 Adjusted Budget (Dec)	78,430	17,200	0	14,200	0	109,830
2005-2006 6 Month Actual	106,365	18,451	0	16,934	0	141,751
2005-2006 Estimated Year End	106,365	18,511	0	16,934	0	141,811
2006-2007 Dept Request	63,800	1,800	0	9,000	0	74,600
2006-2007 Manager's Budget	63,800	1,800	0	9,000	0	74,600
2006-2007 Approved Budget	63,800	1,800	0	9,000	0	74,600
2007-2008 Projected Budget	63,800	1,800	0	10,000	0	75,600
2008-2009 Projected Budget	65,076	1,836	0	10,200	0	77,112
2009-2010 Projected Budget	66,378	1,873	0	10,404	0	78,654
2010-2011 Projected Budget	67,705	1,910	0	10,612	0	80,227

SPECIAL REVENUE FUNDS



Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources where expenditures are legally restricted for specific purposes. Any funds received can only be spent for the purpose defined by the Special Revenue Fund.

The *Major and Local Streets Funds* receive revenue from the State per Act 51 for the construction and maintenance of streets and bridges.

The *Solid Waste Fund* accounts for the tax revenues restricted to fund the collection, disposal, and recycling of garbage, yard waste and recyclable materials.

The *Library Millage Fund* accounts for the collection of the voted millage to fund library operations and renovations to the existing facility.

The *State Construction Code Fund* accounts for the Building Inspection and Code Enforcement Department through the collection of registrations, permits and code violation fines.

The *Senior Citizens Services Fund* receives grants and collects user fees to fund a variety of senior programs.

Major Street Fund Summary	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Fund Balance	2,963,195	2,038,752	1,324,612	413,915	(562,821)	(1,507,977)
Revenues and transfers from other funds	3,005,220	3,144,240	3,123,240	3,134,503	3,166,082	3,197,982
Expenditures and transfers to other funds	3,929,663	3,858,380	4,033,938	4,111,238	4,111,238	4,190,216
Net Change in Fund Balance	(924,443)	(714,140)	(910,697)	(976,736)	(945,156)	(992,234)
Ending Fund Balance	2,038,752	1,324,612	413,915	(562,821)	(1,507,977)	(2,500,211)

202.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	29	2,841,706	40,156	68,152	10,414	7,559	2,968,017
2003-2004 Actual	15	3,061,964	173,428	49,700	30,502	7,865	3,323,474
2004-2005-Actual	79	2,955,704	191,224	85,888	21,560	8,255	3,262,710
2005-2006 Original Budget	0	3,400,000	30,000	40,000	526,660	7,000	4,003,660
2005-2006 Adjusted Budget (Dec)	0	3,400,000	30,000	40,000	526,660	7,000	4,003,660
2005-2006 6 Month Actual	(9)	980,098	0	49,332	4,996	0	1,034,418
2005-2006 Estimated Year End	0	2,925,220	0	70,000	934,443	0	3,929,663
2006-2007 Dept Request	0	3,080,240	0	50,000	1,324,140	4,000	4,458,380
2006-2007 Manager's Budget	0	3,080,240	0	50,000	724,140	4,000	3,858,380
2006-2007 Approved Budget	0	3,080,240	0	50,000	724,140	4,000	3,858,380
2007-2008 Projected Budget	0	3,080,240	0	30,000	920,697	3,000	4,033,938
2008-2009 Projected Budget	0	3,111,043	0	10,200	986,936	3,060	4,111,238
2009-2010 Projected Budget	0	3,142,153	0	10,404	1,034,538	3,121	4,190,216
2010-2011 Projected Budget	0	3,173,575	0	10,612	1,083,541	3,184	4,270,911

202.467 STREETS MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	157,567	38,830	0	1,257,304	0	1,453,701
2003-2004 Actual	181,048	37,961	1,483	527,997	0	748,488
2004-2005-Actual	200,413	34,787	0	1,499,816	0	1,735,016
2005-2006 Original Budget	178,262	54,000	0	2,121,100	0	2,353,362
2005-2006 Adjusted Budget (Dec)	178,262	54,000	0	2,121,100	0	2,353,362
2005-2006 6 Month Actual	51,204	11,809	0	68,616	0	131,629
2005-2006 Estimated Year End	145,090	47,600	0	2,121,095	0	2,313,785
2006-2007 Dept Request	186,710	54,500	0	2,517,100	0	2,758,310
2006-2007 Manager's Budget	186,710	54,500	0	2,517,100	0	2,758,310
2006-2007 Approved Budget	186,710	54,500	0	2,517,100	0	2,758,310
2007-2008 Projected Budget	189,360	54,500	0	2,371,875	0	2,615,735
2008-2009 Projected Budget	193,147	55,590	0	2,419,313	0	2,668,050
2009-2010 Projected Budget	197,010	56,702	0	2,467,699	0	2,721,411
2010-2011 Projected Budget	200,950	57,836	0	2,517,053	0	2,775,839

202.469 STREETS PARKWAY MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	56,135	0	0	19,805	0	75,939
2003-2004 Actual	66,509	0	0	31,320	0	97,829
2004-2005-Actual	72,403	0	0	26,384	0	98,787
2005-2006 Original Budget	101,910	0	0	30,000	0	131,910
2005-2006 Adjusted Budget (Dec)	101,910	0	0	30,000	0	131,910
2005-2006 6 Month Actual	44,364	0	0	19,202	0	63,566
2005-2006 Estimated Year End	99,950	0	0	30,000	0	129,950
2006-2007 Dept Request	131,570	0	0	31,500	0	163,070
2006-2007 Manager's Budget	131,570	0	0	31,500	0	163,070
2006-2007 Approved Budget	131,570	0	0	31,500	0	163,070
2007-2008 Projected Budget	133,580	0	0	33,075	0	166,655
2008-2009 Projected Budget	136,252	0	0	33,737	0	169,988
2009-2010 Projected Budget	138,977	0	0	34,411	0	173,388
2010-2011 Projected Budget	141,756	0	0	35,099	0	176,856

202.472 STREETS WINTER MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	80,915	260,198	0	83,341	0	424,454
2003-2004 Actual	56,333	142,472	0	82,497	0	281,302
2004-2005-Actual	152,191	174,449	0	161,007	0	487,648
2005-2006 Original Budget	58,288	211,000	0	100,000	0	369,288
2005-2006 Adjusted Budget (Dec)	58,288	211,000	0	100,000	0	369,288
2005-2006 6 Month Actual	23,037	2,126	0	29,448	0	54,611
2005-2006 Estimated Year End	58,288	190,900	0	100,000	0	349,188
2006-2007 Dept Request	57,520	211,000	0	105,000	0	373,520
2006-2007 Manager's Budget	57,520	211,000	0	105,000	0	373,520
2006-2007 Approved Budget	57,520	211,000	0	105,000	0	373,520
2007-2008 Projected Budget	58,040	211,000	0	110,250	0	379,290
2008-2009 Projected Budget	59,201	215,220	0	112,455	0	386,876
2009-2010 Projected Budget	60,385	219,524	0	114,704	0	394,613
2010-2011 Projected Budget	61,593	223,915	0	116,998	0	402,506

202.473 STREETS TRAFFIC CONTROL	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	108,648	44,747	0	89,984	0	243,378
2003-2004 Actual	107,780	28,808	0	72,779	0	209,367
2004-2005-Actual	112,192	33,007	0	94,054	0	239,253
2005-2006 Original Budget	71,530	48,000	0	109,400	0	228,930
2005-2006 Adjusted Budget (Dec)	71,530	48,000	0	109,400	0	228,930
2005-2006 6 Month Actual	37,231	10,305	0	61,391	0	108,927
2005-2006 Estimated Year End	71,290	40,200	0	107,350	0	218,840
2006-2007 Dept Request	78,840	48,000	0	112,900	0	239,740
2006-2007 Manager's Budget	78,840	48,000	0	112,900	0	239,740
2006-2007 Approved Budget	78,840	48,000	0	112,900	0	239,740
2007-2008 Projected Budget	80,340	48,000	0	116,575	0	244,915
2008-2009 Projected Budget	81,947	50,400	0	120,089	0	252,435
2009-2010 Projected Budget	83,586	52,920	0	123,731	0	260,237
2010-2011 Projected Budget	85,257	55,566	0	127,509	0	268,333

202.474 STREETS SIGNAL SERVICES	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	40,148	7,889	0	105,921	0	153,958
2003-2004 Actual	38,843	21,371	0	92,953	0	153,167
2004-2005-Actual	53,217	17,095	0	112,271	0	182,583
2005-2006 Original Budget	68,330	25,000	0	101,500	0	194,830
2005-2006 Adjusted Budget (Dec)	68,330	25,000	0	101,500	0	194,830
2005-2006 6 Month Actual	28,652	8,823	0	58,376	0	95,851
2005-2006 Estimated Year End	66,330	20,000	0	100,600	0	186,930
2006-2007 Dept Request	67,020	20,000	0	104,550	0	191,570
2006-2007 Manager's Budget	67,020	20,000	0	104,550	0	191,570
2006-2007 Approved Budget	67,020	20,000	0	104,550	0	191,570
2007-2008 Projected Budget	67,730	20,000	0	106,943	0	194,673
2008-2009 Projected Budget	69,085	20,400	0	109,081	0	198,566
2009-2010 Projected Budget	70,466	20,808	0	111,263	0	202,537
2010-2011 Projected Budget	71,876	21,224	0	113,488	0	206,588

202.515 STREETS ADMINISTRATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	0	0	832,330	0	832,330
2003-2004 Actual	0	0	0	894,667	0	894,667
2004-2005-Actual	0	0	0	860,372	0	860,372
2005-2006 Original Budget	0	0	0	725,340	0	725,340
2005-2006 Adjusted Budget (Dec)	0	0	0	725,340	0	725,340
2005-2006 6 Month Actual	0	0	0	74,107	0	74,107
2005-2006 Estimated Year End	0	0	0	730,970	0	730,970
2006-2007 Dept Request	0	0	0	732,170	0	732,170
2006-2007 Manager's Budget	0	0	0	132,170	0	132,170
2006-2007 Approved Budget	0	0	0	132,170	0	132,170
2007-2008 Projected Budget	0	0	0	432,670	0	432,670
2008-2009 Projected Budget	0	0	0	435,323	0	435,323
2009-2010 Projected Budget	0	0	0	438,030	0	438,030
2010-2011 Projected Budget	0	0	0	440,790	0	440,790

Local Street Fund Summary	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Fund Balance	5,569,806	5,012,320	3,678,416	2,793,270	1,881,097	941,190
Revenues and transfers from other funds	1,628,254	1,067,195	1,367,195	1,388,538	1,410,309	1,432,515
Expenditures and transfers to other funds	2,185,740	2,401,099	2,252,340	2,300,711	2,350,216	2,400,886
Net Change in Fund Balance	(557,486)	(1,333,904)	(885,145)	(912,173)	(939,907)	(968,370)
Ending Fund Balance	5,012,320	3,678,416	2,793,270	1,881,097	941,190	(27,180)

203.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	29	919,408	0	83,832	4,310	753,014	1,760,592
2003-2004 Actual	15	993,287	0	80,063	1,711	782,558	1,857,635
2004-2005-Actual	79	960,417	0	111,295	1,768	751,552	1,825,110
2005-2006 Original Budget	0	1,100,000	0	30,000	496,640	615,000	2,241,640
2005-2006 Adjusted Budget (Dec)	0	1,100,000	0	30,000	496,640	615,000	2,241,640
2005-2006 6 Month Actual	(9)	318,804	0	40,089	553	0	359,438
2005-2006 Estimated Year End	0	951,254	0	60,000	559,486	615,000	2,185,740
2006-2007 Dept Request	0	1,002,195	0	50,000	735,904	613,000	2,401,099
2006-2007 Manager's Budget	0	1,002,195	0	50,000	1,335,904	13,000	2,401,099
2006-2007 Approved Budget	0	1,002,195	0	50,000	1,335,904	13,000	2,401,099
2007-2008 Projected Budget	0	1,002,195	0	50,000	887,145	313,000	2,252,340
2008-2009 Projected Budget	0	1,022,238	0	51,000	904,888	313,260	2,291,387
2009-2010 Projected Budget	0	1,042,683	0	52,020	922,986	313,525	2,331,215
2010-2011 Projected Budget	0	1,063,537	0	53,060	941,446	313,796	2,371,839

203.467 STREETS MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	241,384	28,130	0	442,078	0	711,591
2003-2004 Actual	250,451	18,881	0	534,164	0	803,497
2004-2005-Actual	243,629	23,401	0	930,224	0	1,197,255
2005-2006 Original Budget	232,780	52,950	0	1,219,060	0	1,504,790
2005-2006 Adjusted Budget (Dec)	232,780	52,950	0	1,219,060	0	1,504,790
2005-2006 6 Month Actual	140,086	10,547	0	113,787	0	264,420
2005-2006 Estimated Year End	228,460	30,145	0	1,189,060	0	1,447,665
2006-2007 Dept Request	265,020	45,450	0	1,474,024	0	1,784,494
2006-2007 Manager's Budget	265,020	45,450	0	1,474,024	0	1,784,494
2006-2007 Approved Budget	265,020	45,450	0	1,474,024	0	1,784,494
2007-2008 Projected Budget	269,870	45,450	0	1,303,200	0	1,618,520
2008-2009 Projected Budget	275,267	47,719	0	1,329,714	0	1,652,700
2009-2010 Projected Budget	280,773	50,100	0	1,356,781	0	1,687,654
2010-2011 Projected Budget	286,388	52,601	0	1,384,413	0	1,723,402

203.469 STREETS PARKWAY MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	180,187	0	0	154,064	0	334,250
2003-2004 Actual	198,928	0	0	178,492	0	377,420
2004-2005-Actual	206,629	0	0	190,085	0	396,715
2005-2006 Original Budget	200,400	0	0	150,000	0	350,400
2005-2006 Adjusted Budget (Dec)	200,400	0	0	150,000	0	350,400
2005-2006 6 Month Actual	79,094	0	0	79,073	0	158,167
2005-2006 Estimated Year End	201,600	0	0	150,000	0	351,600
2006-2007 Dept Request	72,500	0	0	157,500	0	230,000
2006-2007 Manager's Budget	72,500	0	0	157,500	0	230,000
2006-2007 Approved Budget	72,500	0	0	157,500	0	230,000
2007-2008 Projected Budget	73,510	0	0	165,375	0	238,885
2008-2009 Projected Budget	74,980	0	0	168,683	0	243,663
2009-2010 Projected Budget	76,480	0	0	172,056	0	248,536
2010-2011 Projected Budget	78,009	0	0	175,497	0	253,507

203.472 STREETS WINTER MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	92,343	36,994	0	92,210	0	221,547
2003-2004 Actual	48,933	16,293	0	52,324	0	117,550
2004-2005-Actual	99,476	48,765	0	97,110	0	245,351
2005-2006 Original Budget	52,460	73,700	0	65,000	0	191,160
2005-2006 Adjusted Budget (Dec)	52,460	73,700	0	65,000	0	191,160
2005-2006 6 Month Actual	23,871	236	0	30,557	0	54,664
2005-2006 Estimated Year End	51,740	73,450	0	65,000	0	190,190
2006-2007 Dept Request	54,010	50,500	0	68,250	0	172,760
2006-2007 Manager's Budget	54,010	50,500	0	68,250	0	172,760
2006-2007 Approved Budget	54,010	50,500	0	68,250	0	172,760
2007-2008 Projected Budget	54,800	50,500	0	71,663	0	176,963
2008-2009 Projected Budget	55,896	53,025	0	73,096	0	182,017
2009-2010 Projected Budget	57,014	55,676	0	74,558	0	187,248
2010-2011 Projected Budget	58,154	58,460	0	76,049	0	192,663

203.473 STREETS TRAFFIC CONTROL	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	113,432	12,225	0	51,004	0	176,661
2003-2004 Actual	84,744	8,264	0	40,645	0	133,654
2004-2005-Actual	72,865	5,481	0	30,292	0	108,637
2005-2006 Original Budget	99,780	15,000	0	35,000	0	149,780
2005-2006 Adjusted Budget (Dec)	99,780	15,000	0	35,000	0	149,780
2005-2006 6 Month Actual	31,818	1,448	0	17,297	0	50,562
2005-2006 Estimated Year End	97,120	10,000	0	35,000	0	142,120
2006-2007 Dept Request	107,630	15,000	0	36,750	0	159,380
2006-2007 Manager's Budget	107,630	15,000	0	36,750	0	159,380
2006-2007 Approved Budget	107,630	15,000	0	36,750	0	159,380
2007-2008 Projected Budget	109,920	15,000	0	38,588	0	163,508
2008-2009 Projected Budget	112,118	15,300	0	39,359	0	166,778
2009-2010 Projected Budget	114,361	15,606	0	40,146	0	170,113
2010-2011 Projected Budget	116,648	15,918	0	40,949	0	173,515

203.515 STREETS ADMINISTRATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	0	0	41,301	0	41,301
2003-2004 Actual	0	0	0	50,653	0	50,653
2004-2005-Actual	0	0	0	49,305	0	49,305
2005-2006 Original Budget	0	0	0	45,510	0	45,510
2005-2006 Adjusted Budget (Dec)	0	0	0	45,510	0	45,510
2005-2006 6 Month Actual	0	0	0	22,909	0	22,909
2005-2006 Estimated Year End	0	0	0	54,165	0	54,165
2006-2007 Dept Request	0	0	0	54,465	0	54,465
2006-2007 Manager's Budget	0	0	0	54,465	0	54,465
2006-2007 Approved Budget	0	0	0	54,465	0	54,465
2007-2008 Projected Budget	0	0	0	54,465	0	54,465
2008-2009 Projected Budget	0	0	0	55,554	0	55,554
2009-2010 Projected Budget	0	0	0	56,665	0	56,665
2010-2011 Projected Budget	0	0	0	57,799	0	57,799

Solid Waste

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Fund Balance	1,126,176	899,841	940,293	1,194,402	1,482,013	1,804,933
Revenues and transfers from other funds	6,191,390	6,738,413	6,999,310	7,274,962	7,561,554	7,859,522
Expenditures and transfers to other funds	6,417,725	6,697,961	6,745,201	6,987,352	7,238,634	7,499,401
Net Change in Fund Balance	(226,335)	40,452	254,109	287,611	322,921	360,121
Ending Fund Balance	899,841	940,293	1,194,402	1,482,013	1,804,933	2,165,055

226.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	4,876,987	0	105,382	46,138	6,180	0	5,034,687
2003-2004 Actual	5,036,946	0	128,066	29,922	7,888	0	5,202,821
2004-2005-Actual	5,866,593	0	143,955	62,554	4,491	0	6,077,593
2005-2006 Original Budget	5,975,390	0	123,000	28,000	630,070	0	6,756,460
2005-2006 Adjusted Budget (Dec)	5,975,390	0	123,000	28,000	630,070	0	6,756,460
2005-2006 6 Month Actual	5,855,576	0	138,876	30,485	4,066	0	6,029,003
2005-2006 Estimated Year End	5,975,390	0	160,000	50,000	6,000	0	6,191,390
2006-2007 Dept Request	6,522,413	0	160,000	50,000	6,000	0	6,738,413
2006-2007 Manager's Budget	6,522,413	0	160,000	50,000	6,000	0	6,738,413
2006-2007 Approved Budget	6,522,413	0	160,000	50,000	6,000	0	6,738,413
2007-2008 Projected Budget	6,783,310	0	160,000	50,000	6,000	0	6,999,310
2008-2009 Projected Budget	7,054,642	0	163,200	51,000	6,120	0	7,274,962
2009-2010 Projected Budget	7,336,828	0	166,464	52,020	6,242	0	7,561,554
2010-2011 Projected Budget	7,630,301	0	169,793	53,060	6,367	0	7,859,522

226.528 SOLID WASTE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	531,067	9,175	0	4,830,944	0	5,371,186
2003-2004 Actual	468,410	9,181	0	4,855,139	0	5,332,729
2004-2005-Actual	469,076	3,267	0	4,927,878	0	5,400,221
2005-2006 Original Budget	639,240	11,250	0	6,105,970	0	6,756,460
2005-2006 Adjusted Budget (Dec)	639,240	11,250	0	6,105,970	0	6,756,460
2005-2006 6 Month Actual	338,949	938	0	2,363,442	0	2,703,329
2005-2006 Estimated Year End	640,691	10,250	0	5,766,784	0	6,417,725
2006-2007 Dept Request	586,230	11,250	0	6,100,481	0	6,697,961
2006-2007 Manager's Budget	586,230	11,250	0	6,100,481	0	6,697,961
2006-2007 Approved Budget	586,230	11,250	0	6,100,481	0	6,697,961
2007-2008 Projected Budget	596,510	11,250	0	6,137,441	0	6,745,201
2008-2009 Projected Budget	608,440	11,688	0	6,367,224	0	6,987,352
2009-2010 Projected Budget	620,609	12,143	0	6,605,882	0	7,238,634
2010-2011 Projected Budget	633,021	12,618	0	6,853,762	0	7,499,401

Royal Oak Public Library

Royal Oak Public Library serves as an informational, intellectual, cultural and recreational resource for Royal Oak residents by offering a collection of 155,000+ books, government documents and media items; subscriptions to 250 magazines; access to computer databases and Internet resources; programs and classes for children and adults; and professional librarians' navigation to all of these resources.

On November 4, 2003 voters approved a 20-year, 1 mill tax to operate, reconstruct, furnish and equip the public library in Royal Oak. This dedicated library funding has secured operating funds for library services through the year 2023. It also provided for a \$4.5 million renovation of our 1962 building which was completed in spring 2006.

The renovation replaced two roofs, all of the windows, the entire heating/cooling/ventilation system, all electrical equipment, and the technology infrastructure. In addition, the building was totally reorganized to accommodate library services and to respond to the explicit and perceived demands of the community for many convenient and self-service features. The library was closed for renovations during most of the 2005-2006 fiscal year.

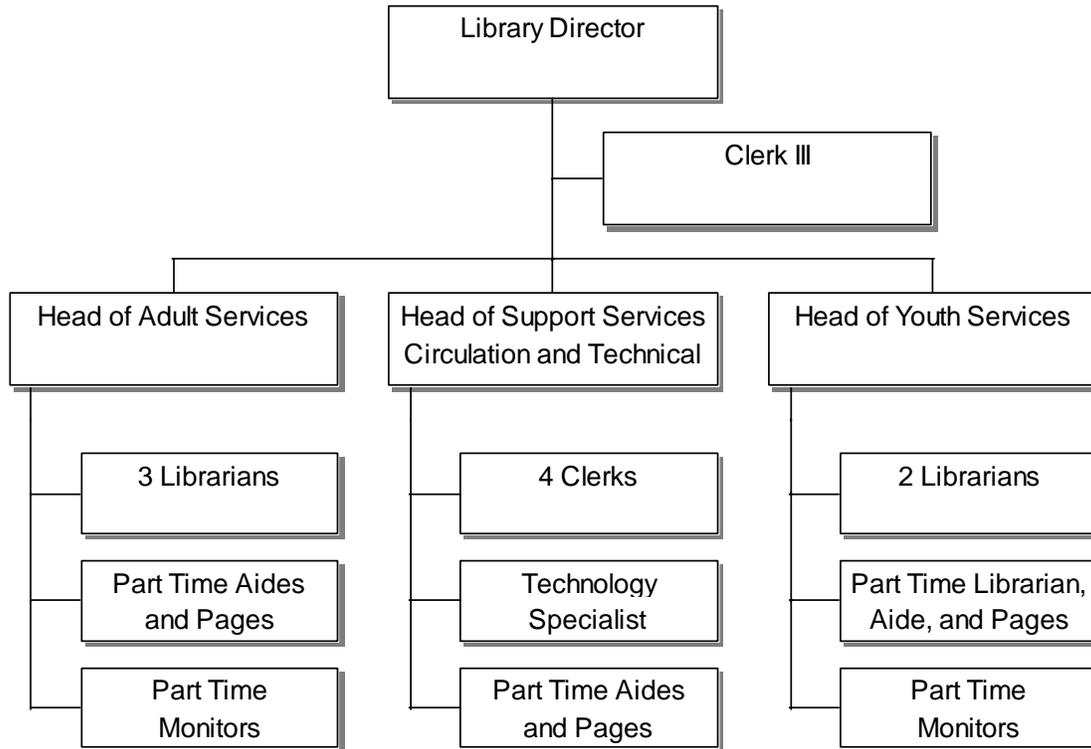
Since the library re-opened in February 2006 they have seen a 10% increase in items checked out of the library, a 24% increase in library cardholders, a 40% increase in reference questions answered, and a 150% increase in Internet computer sessions from two years ago, before renovations began. Those increases and the statistics below indicate that the Royal Oak community values the library service they provide:

- Nearly half of Royal Oak's population (29,000 residents) hold library cards
- About 275,000 library items are checked out each year
- More than 250,000 people visit the library annually
- Patrons use library computers for 7,100 Internet sessions a month
- Librarians answer 3,500 reference questions every month

The library is open 60 hours per week year-round. Fourteen full-time employees (professional librarians and clerks, not including one vacant librarian position) and 23 part-time aides, pages, monitors and substitutes provide service to the public face-to-face and/or behind the scenes. Consolidation, reorganization, cross-training, use of volunteers and self-service for the public have kept staff costs comparatively low.

Even so, the library cannot offer the same type and level of programs and services that were provided in 2003 until they can replace the full-time librarian who retired that year.

When that position is filled they can restore computer searching classes, offer again the programs for young parents, and improve outreach services for seniors. they also need the full time librarian to open the library on Sundays, as requested informally by patrons and in a 2002 telephone survey and in two earlier surveys of the community. Residents are paying a library tax now and expect library service in the "new" building to be the same or better than they had three years ago.



LIBRARY	04/05	05/06	06/07	07/08
LIBRARY DIRECTOR	1	1	1	1
LIBRARIAN III	1	1	2	2
LIBRARIAN III YOUTH SERVICES	1	1	1	1
LIBRARIAN II	5	5	3	3
LIBRARIAN I	1	1	1	1
LIBRARY - MC 3	3	3	2	2
LIBRARY - MC II	3	3	3	3
LIBRARY TECHNOLOGY SPECIALIST	0	0	1	1
Total	15	15	14	14

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Fund Balance	1,129,259	1,348,689	1,345,066	1,615,262	1,833,122	2,078,156
Revenues and transfers from other funds	2,203,621	2,353,200	2,438,260	2,442,794	2,535,881	2,632,599
Expenditures and transfers to other funds	1,984,191	2,356,822	2,168,065	2,224,933	2,290,847	2,372,038
Net Change in Fund Balance	219,430	(3,622)	270,195	217,861	245,034	260,561
Ending Fund Balance	1,348,689	1,345,066	1,615,262	1,833,122	2,078,156	2,338,717

271.000 Revenue	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	0	0	0	0	0
2003-2004 Actual	1,852,250	158,873	58,712	94,106	63	0	2,164,004
2004-2005-Actual	1,914,463	117,126	47,937	90,579	7,552	0	2,177,657
2005-2006 Original Budget	1,900,000	137,540	37,500	17,500	67,850	0	2,160,390
2005-2006 Adjusted Budget (Dec)	1,900,000	137,540	37,500	17,500	67,850	0	2,160,390
2005-2006 6 Month Actual	1,894,299	107,529	349	21,117	75	0	2,023,369
2005-2006 Estimated Year End	2,008,548	130,073	14,000	49,500	1,500	0	2,203,621
2006-2007 Dept Request	2,126,500	123,200	54,500	47,500	181,500	0	2,533,200
2006-2007 Manager's Budget	2,126,500	123,200	54,500	47,500	121,884	0	2,473,584
2006-2007 Approved Budget	2,126,500	123,200	54,500	47,500	121,884	0	2,473,584
2007-2008 Projected Budget	2,211,560	123,200	54,500	47,500	1,500	0	2,438,260
2008-2009 Projected Budget	2,211,560	125,664	55,590	48,450	1,530	0	2,442,794
2009-2010 Projected Budget	2,300,022	128,177	56,702	49,419	4,061	0	2,538,381
2010-2011 Projected Budget	2,392,023	130,741	57,836	50,407	25,592	0	2,656,599

271.790 LIBRARY	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	0	0	0	0	0
2003-2004 Actual	977,345	199,709	0	236,235	0	1,413,290
2004-2005-Actual	1,049,467	203,018	0	506,767	0	1,759,252
2005-2006 Original Budget	1,216,590	208,030	67,500	668,270	0	2,160,390
2005-2006 Adjusted Budget (Dec)	1,216,590	208,030	67,500	668,270	0	2,160,390
2005-2006 6 Month Actual	476,083	74,172	0	223,339	0	773,595
2005-2006 Estimated Year End	1,070,272	193,961	63,000	689,748	0	2,016,981
2006-2007 Dept Request	1,241,065	247,100	186,000	859,035	0	2,533,200
2006-2007 Manager's Budget	1,181,449	247,100	186,000	859,035	0	2,473,584
2006-2007 Approved Budget	1,181,449	247,100	186,000	859,035	0	2,473,584
2007-2008 Projected Budget	1,183,841	247,100	0	946,392	0	2,377,334
2008-2009 Projected Budget	1,219,357	254,513	0	960,333	0	2,434,202
2009-2010 Projected Budget	1,255,937	262,148	2,500	979,531	0	2,500,116
2010-2011 Projected Budget	1,293,615	270,013	24,000	993,679	0	2,581,307

Library Expenditures	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	-	-	-	-	-	-
2003-2004 Actual	977,345	199,709	-	236,235	-	1,413,290
2004-2005-Actual	1,049,467	203,018	-	506,767	-	1,759,252
2005-2006 Original Budget	1,216,590	208,030	67,500	668,270	-	2,160,390
2005-2006 Adjusted Budget (Dec)	1,216,590	208,030	67,500	668,270	-	2,160,390
2005-2006 6 Month Actual	476,083	74,172	-	223,339	-	773,595
2005-2006 Estimated Year End	1,070,272	193,961	63,000	689,748	-	2,016,981
2006-2007 Dept Request	1,241,065	247,100	186,000	859,035	-	2,533,200
2006-2007 Manager's Budget	1,181,449	247,100	186,000	859,035	-	2,473,584
2006-2007 Approved Budget	1,136,894	247,100	186,000	859,035	-	2,429,029
2007-2008 Projected Budget	1,183,841	247,100	-	946,392	-	2,377,334
2008-2009 Projected Budget	1,219,357	254,513	-	960,333	-	2,434,202
2009-2010 Projected Budget	1,255,937	262,148	2,500	979,531	-	2,500,116
2010-2011 Projected Budget	1,293,615	270,013	24,000	993,679	-	2,581,307

Building and Code Enforcement

(State Construction Code Fund)

The Building Inspection and Code Enforcement Department are not included in the General Fund Budget. Per State Law the Department's finances are put into a separate fund called "The State Construction Fund." The revenue that is taken in is meant to match expenses. The Department is allowed to keep an excess fund balance equal to 60-90 days of the operating budget. The proposed budget is roughly \$1,800,000 and a 60-90 fund surplus would be approximately 17% - 25% or \$306,000 - \$450,000. In the past, the surplus was around \$700,000. By keeping this excess surplus the Department runs the risk of the State of Michigan auditing the department or a contractor suing the City of Royal Oak because of this excess. This would result in a requirement to lower fees or refund surplus fees from past years.

Over the last five years the Department has seen a dramatic increase in the volume and size of construction projects coming into the City. We are experiencing a building boom. Over the last ten years the total number of employees in the Department has declined and the valuation of projects have increased dramatically. The Department is doing far more work than they have ever done and they are doing it with less people. At first glance, this seems like a desirable position to be in, but it truly is not. The business of reviewing plans, issuing permits, inspecting and approving projects is not a simple procedure. The Department inspectors are seeing plans and projects that are extremely complex. This requires much more time to review and inspect. The residential homes and additions plans that are submitted take longer to review and inspect. Some homes cost in excess of \$1,000,000. The Commercial projects are larger, taller, more expensive and much more complicated. Beaumont hospital, the largest client, designs and builds very high tech and state of the art buildings. The review and inspections of these buildings put large demands on inspectors and staff. When Beaumont nears completion on one of their buildings, the entire inspection staff spends hundreds of hours doing final inspections. Beaumont is a health facility; they must meet strict completion schedules. Patients and staff must be moved into the new building immediately after completion. That obligates the Department to inspect promptly so that they can open on time.

During peak times, trade inspectors may receive as many as 30-40 inspections per day. At first glance you may think that is good. In reality it is not. That type of workload is a huge liability for the City of Royal Oak, the inspectors and the general public. Expecting an inspector to complete a workload like that is unrealistic. The goal is quality, not quantity. An item missed on a plan review or during an inspection could have serious life threatening repercussions.

The Department is comprised of three divisions. Currently they have 16 full time employees, one part time employee and a group of 7 to 9 contract inspectors that help out when demand is high and or when one of the full time inspectors is on vacation or sick. The service counter is open to the public 5 days a week, with limited hours on Mondays and Fridays. They have a 24-hour inspection request hotline, allowing individuals to request Building and trade inspections. They have a separate 24-hour Code Enforcement hotline where anyone can leave an anonymous Code Enforcement complaint. They have an active web page that allows downloading of all their informational handouts and permit applications. Over the last several years they have seen a steady increase in the number of hits on their website. In the future they would like to be able to use VISA OR MASTERCARD for online payment and issuance of permits that do not require plan review.

The Building Inspection Division is responsible for the issuance of all permits for commercial and residential construction projects throughout the City. The Building Inspection Division performs extensive plan reviews, structural, electrical, mechanical, and plumbing inspections. They enforce the State Construction Codes and local ordinances.

The Rental Housing Division performs an ongoing inspection program that regularly checks all apartments, 1 and 2 family houses, hotels and motels offered for rent in the City. Units offered for rent are subject to established property maintenance and safety inspections. The purposes of these inspections are to ensure dwellings are safe, to preserve property values and to keep the standards of the adjoining owner occupied homes intact.

The Code Enforcement Division Inspects commercial and residential buildings for property maintenance violations, public health and safety issues; which include an ongoing rodent control program.

All divisions within the Building Department are challenged with the task of maintaining a successful and vibrant City. They look forward to a busy 2006/2007 Construction Season.

The Building Official recommends adding the following employees, 1 new full time Building Inspector to do several duties; sign permits, building inspections, plan review and to fill in during vacations and illnesses, 1 new full time Electrical Inspector to do electrical inspections, plan review and to fill in during vacations and illnesses and 1 new full time Mechanical Inspector to do mechanical inspections, plan review and to fill in during vacations and illnesses.

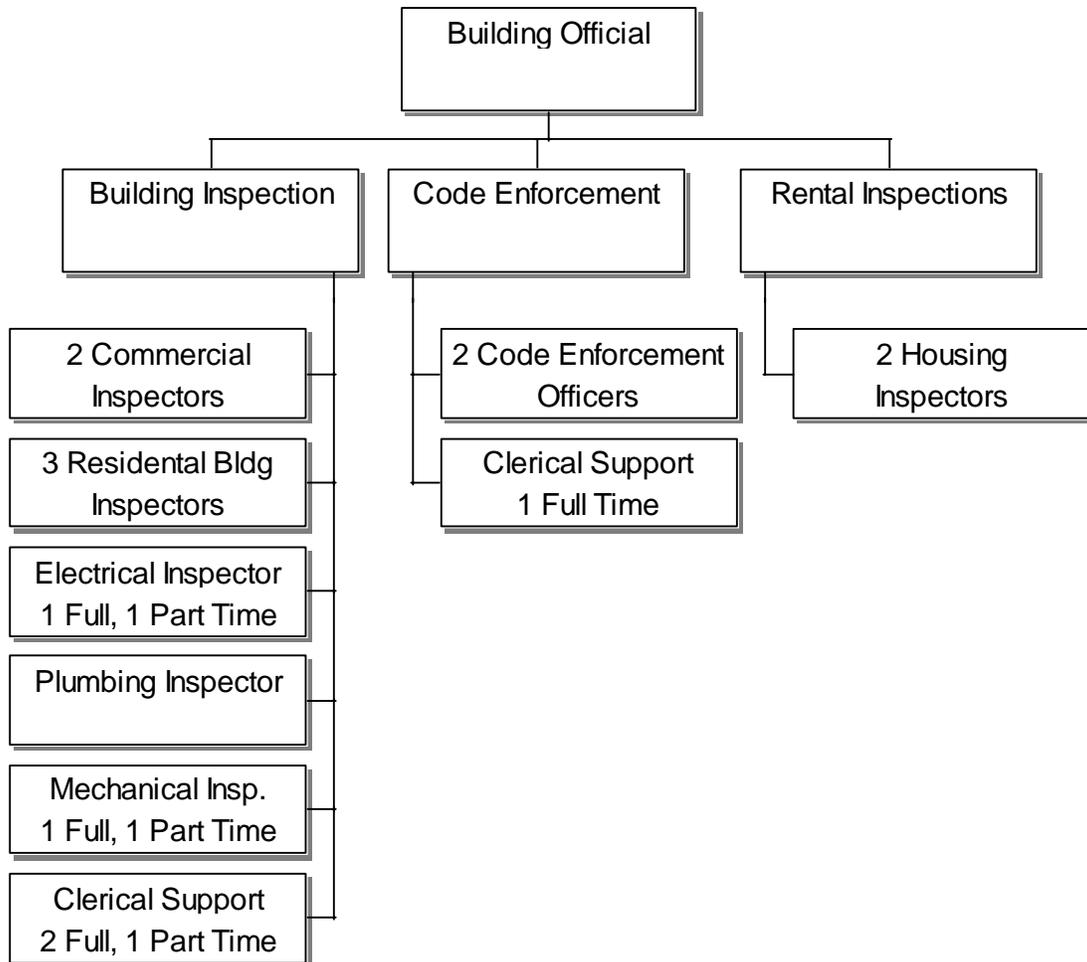
The Building Official also recommends filling the 2 vacant full time Code Enforcement Officer positions and filling the 2 part time summer code enforcement aide positions. He would like to sub-contract all of the rodent investigation, extermination and follow up to an extermination company, animal control officer or create a new position specific to rodent extermination. The Department currently has 2 full time Code Enforcement Officers and they are spending 95% of their time investigating and following up on rodent complaints. They generally do preventive Code Enforcement sweeps of the entire City to remove sources of rodent harborage and food. They usually do an annual junk car survey, tall grass survey, firewood and brush survey. They have not been able to do these surveys for 2 years because the Code Enforcement Officers time has been spent entirely on rodent investigation. If they have any hope of winning this war with rodents they must devote their time to removing the food sources and nesting areas for rodents.

The Building Official recommends that the full time Deputy Building Official Position be filled. Managing a department of that size is too much work for one person. The job duties exceed the capabilities of one person. If the Building Official is out of the office, on vacation or sick, one of the building inspectors must stay in the office to cover. This makes them short an inspector in the field. In addition to asking for more personnel, the Building Official is requesting new computer equipment for the department and a new commercially developed database. The majority of the computer equipment throughout the department is more than 5 years old. By today's standards it is obsolete. Currently, the computer equipment is purchased by Information Systems through the General Fund budget. The Building Official would like to purchase new equipment through the "State Construction Fund." He is investigating several packaged software systems. He will need to consult with IS to make sure that any new system is compatible with their network. The cost that he included in the budget is a guess. Commercial databases were checked into about 5 or 6 years ago and it was around \$50,000 for most software packages back then. He would like to get a system that will integrate all 3 divisions within the department and be compatible with the City of Royal Oak and County systems. A good system will increase the efficiency and quality of work. These packaged programs have a yearly maintenance fee attached to them to provide support and upgrades. There may be additional equipment that must be purchased. He will not know that until a later date.

Currently, the department is included in the citywide cell phone network. The Building Official would like to fund the department's cell phones through "The State Construction fund." This would take another expense away from the General Fund.

The Building Department is responsible for many job duties within the Department. With the shortage of employees and lack of up to date equipment the Department must decide which functions are absolutely necessary and which functions are nice to have services. They will have to prioritize and stick by those decisions.

The department is not part of the General Fund. They would be wise to spend their surplus monies on new equipment and personnel for the department. Looking ahead, it appears as though their workload is going to continue to increase. Allowing them to adjust the department to fit the needs of the building community makes sense. If they take over paying for items that the General Fund currently finances, they will relieve some unnecessary burden on the General Fund. If they find that the department has a financial shortfall in the future, they can raise fees, as needed, with Commission approval.



BUILDING	04/05	05/06	06/07	07/08
BUILDING OFFICIAL	1	1	1	1
DEPUTY BUILDING OFFICIAL	1	1	0	0
BUILDING INSPECTOR	5	5	5	5
ELECTRICAL INSPECTOR	1	1	1	1
HOUSING INSPECTOR	2	2	2	2
MECHANICAL INSPECTOR	1	1	1	1
PLUMBING INSPECTOR	1	1	1	1
CODE ENFORCEMENT OFFICER	4	4	2	2
CS 3 - INSPECTION	1	1	1	1
CODE ENF - MCII	1	1	2	2
CODE ENF - MC I	1	1	0	0
Total	19	19	16	16

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Fund Balance	691,545	759,097	797,355	891,311	967,140	1,023,880
Revenues and transfers from other funds	2,079,800	2,094,500	2,094,500	2,136,390	2,179,118	2,222,700
Expenditures and transfers to other funds	2,012,248	2,056,242	2,000,545	2,060,561	2,122,378	2,186,049
Net Change in Fund Balance	67,552	38,258	93,956	75,829	56,740	36,651
Ending Fund Balance	759,097	797,355	891,311	967,140	1,023,880	1,060,531

282.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	1,236,950	0	0	0	1,236,950
2003-2004 Actual	0	0	1,380,339	0	0	0	1,380,339
2004-2005-Actual	0	0	2,170,942	0	0	0	2,170,942
2005-2006 Original Budget	0	0	1,816,125	0	15,255	0	1,831,380
2005-2006 Adjusted Budget (Dec)	0	0	1,816,125	0	15,255	0	1,831,380
2005-2006 6 Month Actual	0	0	1,206,756	0	0	0	1,206,756
2005-2006 Estimated Year End	0	0	2,079,800	0	0	0	2,079,800
2006-2007 Dept Request	0	0	2,094,500	0	0	0	2,094,500
2006-2007 Manager's Budget	0	0	2,094,500	0	0	0	2,094,500
2006-2007 Approved Budget	0	0	2,094,500	0	0	0	2,094,500
2007-2008 Projected Budget	0	0	2,094,500	0	0	0	2,094,500
2008-2009 Projected Budget	0	0	2,136,390	0	0	0	2,136,390
2009-2010 Projected Budget	0	0	2,179,118	0	0	0	2,179,118
2010-2011 Projected Budget	0	0	2,222,700	0	0	0	2,222,700

282.371 INSPECTION / CODE ENFORCEMENT	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	1,089,680	11,225	11,270	254,439	0	1,366,615
2003-2004 Actual	1,121,602	10,971	0	384,913	0	1,517,487
2004-2005-Actual	1,208,652	7,471	0	271,885	0	1,488,008
2005-2006 Original Budget	1,417,630	14,050	0	399,700	0	1,831,380
2005-2006 Adjusted Budget (Dec)	1,417,630	14,050	0	399,700	0	1,831,380
2005-2006 6 Month Actual	618,488	5,408	0	249,023	0	872,919
2005-2006 Estimated Year End	1,392,436	14,050	0	605,762	0	2,012,248
2006-2007 Dept Request	1,203,710	23,550	136,000	692,982	0	2,056,242
2006-2007 Manager's Budget	1,203,710	23,550	136,000	696,395	0	2,059,655
2006-2007 Approved Budget	1,203,710	23,550	136,000	699,978	0	2,063,238
2007-2008 Projected Budget	1,237,280	23,550	25,000	714,715	0	2,000,545
2008-2009 Projected Budget	1,274,398	24,257	25,750	736,156	0	2,060,561
2009-2010 Projected Budget	1,312,630	24,984	26,523	758,241	0	2,122,378
2010-2011 Projected Budget	1,352,009	25,734	27,318	780,988	0	2,186,049

Senior Citizen Activities

The City of Royal Oak offers two sites where mature adults can enjoy opportunities for lifelong education, fitness, and leisure activities. During the last year, 4,654 sessions of activities were offered at the Mahany/Meininger and the Salter Community Centers to 103,699 participants.

The following supportive services help residents, who are 60 and over or permanently handicapped, maintain independence and quality of life:

- Transportation continues to be the most requested service. 17,757 trips were provided on six Community Transit vehicles purchased in collaboration with SMART. This service is funded using SMART Municipal and Community Credits. Beaumont Hospital's grant of \$25,000 and minimal rider fees (suggested donations) fund the remainder of this budget. Beaumont Hospital will increase to \$30,000 this next fiscal year.
- Royal Oak Senior Essential Services Program (ROSES) provides in-home support services. Contracted workers completed 2,995 jobs (home chores, minor home repairs, and personal care) to Royal Oak seniors. \$28,295 in CDBG funds were used this past year to subsidize low-income seniors.
- Adjacent Generational Exchange (AGE) Program placed 260 volunteers, many in the community providing support for frail elderly and homebound residents. Volunteers provide rides to medical appointments, deliver meals, make reassurance telephone calls and visit the homebound. Others share their talents at the Centers. They provided over 24,000 valuable hours of service last year. Beaumont Hospital has funded this program for 19 years.
- Outreach identifies frail and isolated seniors in the community. Last year, the administrator serviced over 300 clients – making in-home assessments, assisting seniors with Medicare D prescription choices, distributing emergency cell phones, and fire & injury prevention scheduling.

<u>SENIOR CENTER</u>	04/05	05/06	06/07	07/08
COORDINATOR OF SR CITZN ACTVTY	1	1	1	1
SR CITIZEN PROGRAM TECHNICIAN	1	1	1	1
Total	2	2	2	2

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Fund Balance	857,069	701,214	481,460	260,599	32,358	(203,528)
Revenues and transfers from other funds	156,500	161,195	166,031	169,351	172,738	176,193
Expenditures and transfers to other funds	312,355	380,949	386,892	397,592	408,625	420,003
Net Change in Fund Balance	(155,855)	(219,754)	(220,861)	(228,241)	(235,887)	(243,809)
Ending Fund Balance	701,214	481,460	260,599	32,358	(203,528)	(447,337)

296.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	2,006	85,581	14,383	144,121	0	246,090
2003-2004 Actual	0	2,000	132,346	256,549	(84,544)	0	306,350
2004-2005-Actual	0	0	140,121	23,922	127,001	0	291,044
2005-2006 Original Budget	0	2,000	145,740	12,000	211,610	0	371,350
2005-2006 Adjusted Budget (Dec)	0	2,000	145,740	12,000	211,610	0	371,350
2005-2006 6 Month Actual	0	0	64,867	14,130	68,386	0	147,384
2005-2006 Estimated Year End	0	0	122,000	34,500	155,855	0	312,355
2006-2007 Dept Request	0	0	125,660	35,535	219,754	0	380,949
2006-2007 Manager's Budget	0	0	125,660	35,535	219,754	0	380,949
2006-2007 Approved Budget	0	0	125,660	35,535	219,754	0	380,949
2007-2008 Projected Budget	0	0	129,430	36,601	220,861	0	386,892
2008-2009 Projected Budget	0	0	132,018	37,333	228,241	0	397,592
2009-2010 Projected Budget	0	0	134,659	38,080	235,887	0	408,625
2010-2011 Projected Budget	0	0	137,352	38,841	243,809	0	420,003

296.686 R.O.S.E.S.	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	9,580	0	0	0	0	9,580
2003-2004 Actual	11,128	0	0	0	0	11,128
2004-2005-Actual	12,154	0	0	0	0	12,154
2005-2006 Original Budget	13,140	0	0	0	0	13,140
2005-2006 Adjusted Budget (Dec)	13,140	0	0	0	0	13,140
2005-2006 6 Month Actual	3,061	0	0	0	0	3,061
2005-2006 Estimated Year End	6,590	0	0	0	0	6,590
2006-2007 Dept Request	6,830	0	0	0	0	6,830
2006-2007 Manager's Budget	6,830	0	0	0	0	6,830
2006-2007 Approved Budget	6,830	0	0	0	0	6,830
2007-2008 Projected Budget	7,090	0	0	0	0	7,090
2008-2009 Projected Budget	7,362	0	0	0	0	7,362
2009-2010 Projected Budget	7,644	0	0	0	0	7,644
2010-2011 Projected Budget	7,938	0	0	0	0	7,938

296.687 A.G.E. PROGRAM	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	11,559	913	0	150	0	12,622
2003-2004 Actual	11,897	1,283	0	100	0	13,280
2004-2005-Actual	6,353	1,318	0	83	0	7,754
2005-2006 Original Budget	14,370	1,000	0	100	0	15,470
2005-2006 Adjusted Budget (Dec)	14,370	1,000	0	100	0	15,470
2005-2006 6 Month Actual	2,286	0	0	0	0	2,286
2005-2006 Estimated Year End	9,010	1,000	0	100	0	10,110
2006-2007 Dept Request	14,334	1,000	0	100	0	15,434
2006-2007 Manager's Budget	14,334	1,000	0	100	0	15,434
2006-2007 Approved Budget	14,334	1,000	0	100	0	15,434
2007-2008 Projected Budget	14,274	1,000	0	100	0	15,374
2008-2009 Projected Budget	14,848	1,020	0	102	0	15,970
2009-2010 Projected Budget	15,445	1,040	0	104	0	16,590
2010-2011 Projected Budget	16,067	1,061	0	106	0	17,234

296.759 SENIOR CENTER	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	6,440	8,025	0	58,068	0	72,533
2003-2004 Actual	6,864	10,219	0	78,144	0	95,228
2004-2005-Actual	512	5,068	0	74,316	0	79,896
2005-2006 Original Budget	7,840	10,050	0	101,850	0	119,740
2005-2006 Adjusted Budget (Dec)	7,840	10,050	0	101,850	0	119,740
2005-2006 6 Month Actual	1,754	2,100	0	50,443	0	54,297
2005-2006 Estimated Year End	5,710	10,000	0	73,875	0	89,585
2006-2007 Dept Request	5,920	10,120	0	74,675	0	90,715
2006-2007 Manager's Budget	5,920	10,120	0	74,675	0	90,715
2006-2007 Approved Budget	5,920	10,120	0	74,675	0	90,715
2007-2008 Projected Budget	5,900	10,120	0	74,675	0	90,695
2008-2009 Projected Budget	6,018	10,322	0	76,169	0	92,509
2009-2010 Projected Budget	6,138	10,529	0	77,692	0	94,359
2010-2011 Projected Budget	6,261	10,739	0	79,246	0	96,246

296.688 SENIOR VAN	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	113,611	78	0	37,667	0	151,355
2003-2004 Actual	115,591	1,898	0	32,785	0	150,274
2004-2005-Actual	117,949	357	0	39,368	0	157,674
2005-2006 Original Budget	142,920	1,500	0	38,580	0	183,000
2005-2006 Adjusted Budget (Dec)	142,920	1,500	0	38,580	0	183,000
2005-2006 6 Month Actual	58,900	317	0	14,290	0	73,507
2005-2006 Estimated Year End	123,320	1,500	0	41,250	0	166,070
2006-2007 Dept Request	145,138	1,442	0	36,710	0	183,290
2006-2007 Manager's Budget	145,138	1,442	0	36,710	0	183,290
2006-2007 Approved Budget	145,138	1,442	0	36,710	0	183,290
2007-2008 Projected Budget	150,752	1,500	0	36,801	0	189,053
2008-2009 Projected Budget	156,311	1,530	0	37,537	0	195,378
2009-2010 Projected Budget	162,083	1,561	0	38,288	0	201,931
2010-2011 Projected Budget	168,076	1,592	0	39,054	0	208,721

296.750 SENIOR BUILDING MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	0	0	0	0	0
2003-2004 Actual	0	0	0	36,440	0	36,440
2004-2005-Actual	0	0	0	33,566	0	33,566
2005-2006 Original Budget	0	0	0	40,000	0	40,000
2005-2006 Adjusted Budget (Dec)	0	0	0	40,000	0	40,000
2005-2006 6 Month Actual	0	0	0	14,232	0	14,232
2005-2006 Estimated Year End	0	0	0	40,000	0	40,000
2006-2007 Dept Request	0	2,500	0	82,180	0	84,680
2006-2007 Manager's Budget	0	2,500	0	82,180	0	84,680
2006-2007 Approved Budget	0	2,500	0	82,180	0	84,680
2007-2008 Projected Budget	0	2,500	0	82,180	0	84,680
2008-2009 Projected Budget	0	2,550	0	83,824	0	86,374
2009-2010 Projected Budget	0	2,601	0	85,500	0	88,101
2010-2011 Projected Budget	0	2,653	0	87,210	0	89,863

Debt Service Funds

Debt Service Funds are required if financial resources are being accumulated for principal and interest payments maturing in future years. Each bond issue must be accounted for separately. Only the matured portion of the debt is reflected in these funds.

The *General Obligation Debt Fund* collects property taxes from a voted millage to pay the lease to the Building Authority for fire building improvements and fire equipment.

The *Court Facility Debt Fund* collects a dedicated portion of court fines to pay the lease for the Court building to the Building Authority.

ENTERPRISE FUNDS



Enterprise Funds

Enterprise funds are used to report any activity for which a fee is charged to external users for goods or services. An Enterprise Fund is intended to be a self-supporting endeavor.

Although Enterprise Funds may be established for a variety of purposes, the City supports Enterprise Funds in which the pricing policies of the activity establish fees and charges designed to recover all costs, including capital costs (such as depreciation or debt service).

The Enterprise funds include the *Recreation Fund*, the *Auto Parking Fund*, the *Farmers Market Fund*, the *Ice Arena Fund* and the *Water & Sewer Fund*.

Only two (2) of the Enterprise funds, the *Ice Arena Fund* and the *Auto Parking Fund*, currently have debt issues that are secured by a pledge of net revenues from fees and charges for services. These funds remit lease payments to the Building Authority for the Ice Arena Building and the parking structure.

Recreation

The Recreation Division consists of a staff of two, the Superintendent of Recreation and a Municipal Clerk III.

The Royal Oak Recreation Division has a variety of responsibilities to help improve the quality of life for the residents of Royal Oak.

In the area of recreation, the major responsibility of the Division is to offer a variety of leisure programs for toddlers, youth, adults and seniors.

Some of the staple programs in the Division include:

Infant and Toddlers: A state licensed preschool program of 57 participants that participate in a 33-week preschool curriculum. Year round playtime and toddler classes include 350 participants.

Youth Sports and Enrichment: Children can sign up for a 30 week dance program, sport camps, t-ball, golf, basketball and soccer.

Summer Day Camp: An eight week, fifty hour camp with 400 participants. Children participate in sports, arts and crafts, swimming, special events and field trips. The camp is held at Kimball High School

Adult Sports Leagues: Softball 63 teams, Women's Soccer 10 teams, basketball 17 teams, volleyball 32 teams, touch football 16 teams, sand volleyball 24 teams.

Adult Enrichment: Programs include tai-chi, yoga, ballroom dance, with an estimated 345 participants

Adult Fitness: Classes include aerobics, kickboxing, pilates, with an estimated 740 participants

Cultural Events: The city offers a free seven week summer concert series on Wednesdays, sponsored by Motor City Casino. July 8th and 9th will be the City's 36th Annual Art Fair at Memorial Park.

At the Salter Community Center the Division is responsible for the day-to-day operations of the Center and is responsible for all budgetary challenges. All facility use and rentals go through the Division.

At outdoor facilities, the Division works with different community organizations to coordinate all soccer fields, baseball, softball, and football fields. It coordinates all pavilion rentals at VFW and Starr/J.C. parks.

The Recreation Division works with the staff at the ice arena and the contractual company at the golf course on the operational responsibilities of each entity.

Three years ago the Recreation Division assumed the responsibilities of coordinating the City's quarterly newsletter, The Insight, from cover to cover.

RECREATION	04/05	05/06	06/07	07/08
DIRECTOR OF REC & PUBLIC SRVC	1	1	1	1
SUPERINTENDENT - RECREATION	1	1	1	1
CS 3 - RECREATION	1	1	0	0
RECREATION - MC 3	1	1	1	1
Total	4	4	3	3

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	14,382	(56,696)	(174,955)	(300,344)	(416,145)	(521,600)
Revenues and transfers from other funds	581,303	545,602	545,602	568,610	592,643	617,749
Expenditures and transfers to other funds	652,381	663,861	670,991	684,411	698,099	712,061
Net Change in Net Assets	(71,078)	(118,259)	(125,389)	(115,801)	(105,456)	(94,312)
Ending Unrestricted Net Assets	(56,696)	(174,955)	(300,344)	(416,145)	(521,600)	(615,912)

508.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	475,019	0	0	4,299,448	4,774,467
2003-2004 Actual	0	0	526,654	46,417	0	40,700	613,771
2004-2005-Actual	0	0	565,677	7,378	0	13,403	586,458
2005-2006 Original Budget	0	0	532,330	5,000	88,000	30,000	655,330
2005-2006 Adjusted Budget (Dec)	0	0	532,330	5,000	88,000	30,000	655,330
2005-2006 6 Month Actual	0	0	251,710	0	9,012	0	260,722
2005-2006 Estimated Year End	0	0	561,303	0	71,078	20,000	652,381
2006-2007 Dept Request	0	0	544,070	0	119,791	0	663,861
2006-2007 Manager's Budget	0	0	545,602	0	118,259	0	663,861
2006-2007 Approved Budget	0	0	545,602	0	118,259	0	663,861
2007-2008 Projected Budget	0	0	545,602	0	126,989	0	672,591
2008-2009 Projected Budget	0	0	568,610	0	117,433	0	686,043
2009-2010 Projected Budget	0	0	592,643	0	107,120	0	699,764
2010-2011 Projected Budget	0	0	617,749	0	96,009	0	713,759

508.751 RECREATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	240,168	22,178	0	155,338	0	417,683
2003-2004 Actual	230,463	25,230	0	234,387	0	490,079
2004-2005-Actual	241,579	19,574	0	237,413	0	498,567
2005-2006 Original Budget	265,340	22,400	0	227,010	0	514,750
2005-2006 Adjusted Budget (Dec)	265,340	22,400	0	227,010	0	514,750
2005-2006 6 Month Actual	115,413	7,785	0	127,555	0	250,753
2005-2006 Estimated Year End	225,185	23,550	0	256,746	0	505,481
2006-2007 Dept Request	223,190	22,750	0	265,321	0	511,261
2006-2007 Manager's Budget	223,190	22,750	0	265,321	0	511,261
2006-2007 Approved Budget	223,190	22,750	0	265,321	0	511,261
2007-2008 Projected Budget	227,320	22,750	0	268,321	0	518,391
2008-2009 Projected Budget	231,866	23,205	0	273,687	0	528,759
2009-2010 Projected Budget	236,504	23,669	0	279,161	0	539,334
2010-2011 Projected Budget	241,234	24,142	0	284,744	0	550,121

508.752 SALTER COMMUNITY CENTER	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	5,148	0	52,001	0	57,150
2003-2004 Actual	2,961	5,295	0	163,574	0	171,831
2004-2005-Actual	0	4,295	0	150,413	0	154,708
2005-2006 Original Budget	0	3,900	0	136,680	0	140,580
2005-2006 Adjusted Budget (Dec)	0	3,900	0	136,680	0	140,580
2005-2006 6 Month Actual	0	(674)	0	10,643	0	9,969
2005-2006 Estimated Year End	0	4,300	0	142,600	0	146,900
2006-2007 Dept Request	0	4,400	0	148,200	0	152,600
2006-2007 Manager's Budget	0	4,400	0	148,200	0	152,600
2006-2007 Approved Budget	0	4,400	0	148,200	0	152,600
2007-2008 Projected Budget	0	4,400	0	148,200	0	152,600
2008-2009 Projected Budget	0	4,488	0	151,164	0	155,652
2009-2010 Projected Budget	0	4,578	0	154,187	0	158,765
2010-2011 Projected Budget	0	4,669	0	157,271	0	161,940

Automobile Parking Systems

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	5,356,198	5,277,363	4,691,543	484,845,994,409	979,384,082,527	1,483,812,927,062
Revenues and transfers from other funds	3,130,828	2,798,271	484,844,700,272	494,541,594,277	504,432,426,162	514,521,074,686
Expenditures and transfers to other funds	3,209,663	3,384,091	3,397,406	3,506,159	3,581,627	3,658,858
Net Change in Net Assets	(78,835)	(585,820)	484,841,302,866	494,538,088,118	504,428,844,535	514,517,415,828
Ending Unrestricted Net Assets	5,277,363	4,691,543	484,845,994,409	979,384,082,527	1,483,812,927,062	1,998,330,342,889

516.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	1,839,830	496,068	2,640	0	2,338,538
2003-2004 Actual	0	0	1,948,504	723,004	0	0	2,671,508
2004-2005-Actual	0	0	2,028,752	874,716	0	0	2,903,468
2005-2006 Original Budget	0	0	2,044,700	843,400	2,228,090	0	5,116,190
2005-2006 Adjusted Budget (Dec)	0	0	2,044,700	843,400	228,090	0	3,116,190
2005-2006 6 Month Actual	0	0	1,025,511	281,884	258,608	0	1,566,003
2005-2006 Estimated Year End	0	0	1,934,600	892,400	382,663	0	3,209,663
2006-2007 Dept Request	0	0	1,778,441	716,002	889,648	0	3,384,091
2006-2007 Manager's Budget	0	0	1,778,441	716,002	889,648	0	3,384,091
2006-2007 Approved Budget	0	0	1,778,441	716,002	889,648	0	3,384,091
2007-2008 Projected Budget	0	0	386,192,572,782	6,340,370,078	(392,529,545,454)	0	3,397,406
2008-2009 Projected Budget	0	0	393,916,424,238	6,467,177,479	(400,380,095,558)	0	3,506,159
2009-2010 Projected Budget	0	0	401,794,752,722	6,596,521,029	(408,387,692,124)	0	3,581,627
2010-2011 Projected Budget	0	0	409,830,647,777	6,728,451,449	(416,555,440,368)	0	3,658,858

516.316 PARKING ENFORCEMENT	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	73,071	5,445	0	8,148	0	86,664
2003-2004 Actual	90,392	9,752	0	8,440	0	108,584
2004-2005-Actual	99,022	11,083	0	8,610	0	118,715
2005-2006 Original Budget	119,140	14,500	0	10,600	0	144,240
2005-2006 Adjusted Budget (Dec)	119,140	14,500	0	10,600	0	144,240
2005-2006 6 Month Actual	50,186	1,797	0	3,600	0	55,583
2005-2006 Estimated Year End	119,140	14,500	0	10,600	0	144,240
2006-2007 Dept Request	119,540	14,500	0	10,960	0	145,000
2006-2007 Manager's Budget	119,540	14,500	0	10,960	0	145,000
2006-2007 Approved Budget	119,540	14,500	0	10,960	0	145,000
2007-2008 Projected Budget	119,940	14,500	0	11,338	0	145,778
2008-2009 Projected Budget	122,339	14,790	0	11,565	0	148,694
2009-2010 Projected Budget	124,786	15,086	0	11,796	0	151,667
2010-2011 Projected Budget	127,281	15,388	0	12,032	0	154,701

516.570 AUTO PARKING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	420,678	9,495	0	1,284,877	0	1,715,049
2003-2004 Actual	405,522	103,582	0	3,072,581	0	3,581,685
2004-2005-Actual	433,900	62,950	(0)	2,960,009	0	3,456,859
2005-2006 Original Budget	509,690	57,340	0	4,404,920	0	4,971,950
2005-2006 Adjusted Budget (Dec)	509,690	57,340	0	2,404,920	0	2,971,950
2005-2006 6 Month Actual	242,966	28,533	400	317,584	0	589,482
2005-2006 Estimated Year End	480,790	70,980	400	2,513,253	0	3,065,423
2006-2007 Dept Request	485,180	86,580	0	2,667,331	0	3,239,091
2006-2007 Manager's Budget	485,180	86,580	0	2,667,331	0	3,239,091
2006-2007 Approved Budget	485,180	86,580	0	2,667,331	0	3,239,091
2007-2008 Projected Budget	491,660	81,760	35,000	2,643,208	0	3,251,628
2008-2009 Projected Budget	501,493	84,145	35,700	2,700,427	0	3,321,765
2009-2010 Projected Budget	511,523	86,613	36,414	2,758,996	0	3,393,546
2010-2011 Projected Budget	521,754	89,165	37,142	2,818,954	0	3,467,015

Farmers Market

Funds necessary to operate the Farmers' Market are derived solely from revenues collected. Operation of the market does not put any burden on the general fund.

The monies generated are used to bring to the community a first class venue for providing many services and activities including: A well rounded Farmers' Market offering the best of the state's harvest, an excellent weekly antiques and collectibles show, exciting events, such as, the winter shows, Memorial Day Pancake Breakfast, the City's Tree Lighting event, etc.

Now that phase one of the master plan of renovations has been completed, the Market is able to include events that are considered assembly rather than mercantile. Once the marketing strategies are in place, the building will be available to the community at large. This should generate additional funds that will impact future Market and/or City budgets.

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	932,635	148,960	914,330	1,679,700	2,460,377	3,256,668
Revenues and transfers from other funds	765,370	765,370	765,370	780,677	796,291	812,217
Expenditures and transfers to other funds	1,549,045	0	0	0	0	0
Net Change in Net Assets	(783,675)	765,370	765,370	780,677	796,291	812,217
Ending Unrestricted Net Assets	148,960	914,330	1,679,700	2,460,377	3,256,668	4,068,885

551.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	327,354	9,537	316	49,225	386,432
2003-2004 Actual	0	0	319,241	9,024	1,258	0	329,523
2004-2005-Actual	0	0	272,294	23,179	149	0	295,622
2005-2006 Original Budget	0	0	310,000	5,000	200	500,000	815,200
2005-2006 Adjusted Budget (Dec)	0	0	310,000	5,000	200	500,000	815,200
2005-2006 6 Month Actual	0	0	146,945	14,344	0	500,000	661,289
2005-2006 Estimated Year End	0	0	230,370	35,000	0	500,000	765,370
2006-2007 Dept Request	0	0	230,370	35,000	0	500,000	765,370
2006-2007 Manager's Budget	0	0	230,370	35,000	0	500,000	765,370
2006-2007 Approved Budget	0	0	230,370	35,000	0	500,000	765,370
2007-2008 Projected Budget	0	0	230,370	35,000	0	500,000	765,370
2008-2009 Projected Budget	0	0	234,977	35,700	0	510,000	780,677
2009-2010 Projected Budget	0	0	239,677	36,414	0	520,200	796,291
2010-2011 Projected Budget	0	0	244,470	37,142	0	530,604	812,217

551.545 FARMERS MARKET	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	40,104	6,097	0	134,068	0	180,269
2003-2004 Actual	36,017	6,628	0	142,354	0	184,999
2004-2005-Actual	48,572	7,207	0	158,628	0	214,407
2005-2006 Original Budget	40,270	6,000	0	768,930	0	815,200
2005-2006 Adjusted Budget (Dec)	40,270	6,000	0	768,930	0	815,200
2005-2006 6 Month Actual	24,016	2,220	0	112,555	0	138,791
2005-2006 Estimated Year End	40,470	6,000	0	1,502,575	0	1,549,045
2006-2007 Dept Request	39,550	6,000	0	187,205	0	232,755
2006-2007 Manager's Budget	39,550	6,000	0	187,205	0	232,755
2006-2007 Approved Budget	39,550	6,000	0	187,205	0	232,755
2007-2008 Projected Budget	39,830	6,100	0	189,255	0	235,185
2008-2009 Projected Budget	40,627	6,251	0	195,447	0	242,324
2009-2010 Projected Budget	41,439	6,407	0	201,882	0	249,728
2010-2011 Projected Budget	42,268	6,567	0	208,572	0	257,408

Water and Sewer Administration

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	6,463,875	7,325,569	7,281,713	7,134,845	6,099,160	4,503,441
Revenues and transfers from other funds	19,397,447	20,406,202	20,406,202	20,406,202	20,406,202	20,406,202
Expenditures and transfers to other funds	18,535,753	20,450,058	20,553,071	21,441,886	22,001,921	21,304,840
Net Change in Net Assets	861,694	(43,856)	(146,869)	(1,035,684)	(1,595,719)	(898,638)
Ending Unrestricted Net Assets	7,325,569	7,281,713	7,134,845	6,099,160	4,503,441	3,604,803

592.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	597,404	14,676,181	147,785	273,569	3,064	15,698,003
2003-2004 Actual	0	0	15,179,685	57,413	17,181	44,820	15,299,100
2004-2005-Actual	0	0	16,728,932	82,577	48,490	53,631	16,913,629
2005-2006 Original Budget	0	0	20,798,180	2,000	(50,560)	38,000	20,787,620
2005-2006 Adjusted Budget (Dec)	0	0	20,798,180	2,000	(50,560)	38,000	20,787,620
2005-2006 6 Month Actual	0	1,000	11,418,751	670	31,410	0	11,451,831
2005-2006 Estimated Year End	0	1,357	19,323,600	2,000	32,490	38,000	19,397,447
2006-2007 Dept Request	0	0	20,319,202	2,000	35,000	50,000	20,406,202
2006-2007 Manager's Budget	0	0	20,319,202	2,000	35,000	50,000	20,406,202
2006-2007 Approved Budget	0	0	20,319,202	2,000	35,000	50,000	20,406,202
2007-2008 Projected Budget	0	0	20,319,202	2,000	35,000	50,000	20,406,202
2008-2009 Projected Budget	0	0	20,319,202	2,000	35,000	50,000	20,406,202
2009-2010 Projected Budget	0	0	20,319,202	2,000	35,000	50,000	20,406,202
2010-2011 Projected Budget	0	0	20,319,202	2,000	35,000	50,000	20,406,202

592.447 ENGINEERING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	104,919	1,161	0	252,264	0	358,344
2003-2004 Actual	141,030	1,853	0	73,481	0	216,365
2004-2005-Actual	176,209	2,135	0	30,448	0	208,791
2005-2006 Original Budget	186,760	2,000	0	1,552,300	0	1,741,060
2005-2006 Adjusted Budget (Dec)	186,760	2,000	0	1,552,300	0	1,741,060
2005-2006 6 Month Actual	83,983	798	0	571,141	0	655,923
2005-2006 Estimated Year End	186,760	2,000	0	1,552,300	0	1,741,060
2006-2007 Dept Request	189,870	2,000	0	2,484,470	0	2,676,340
2006-2007 Manager's Budget	189,870	2,000	0	2,484,470	0	2,676,340
2006-2007 Approved Budget	189,870	2,000	0	2,484,470	0	2,676,340
2007-2008 Projected Budget	191,430	2,000	0	2,006,470	0	2,199,900
2008-2009 Projected Budget	195,259	2,040	0	2,641,359	0	2,838,658
2009-2010 Projected Budget	199,164	2,081	0	2,820,267	0	3,021,511
2010-2011 Projected Budget	203,147	2,122	0	1,734,192	0	1,939,461

592.536 WATER & SEWER ADMINISTRATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	0	0	4,599,714	807,552	5,407,266
2003-2004 Actual	0	0	0	4,698,038	206,891	4,904,928
2004-2005-Actual	0	0	0	4,914,446	196,159	5,110,606
2005-2006 Original Budget	0	0	0	6,890,190	1,079,970	7,970,160
2005-2006 Adjusted Budget (Dec)	0	0	0	6,890,190	1,079,970	7,970,160
2005-2006 6 Month Actual	0	0	0	1,492,755	274,033	1,766,788
2005-2006 Estimated Year End	0	0	0	5,125,692	1,080,000	6,205,692
2006-2007 Dept Request	0	0	0	5,493,822	1,237,900	6,731,722
2006-2007 Manager's Budget	0	0	0	5,493,822	1,237,900	6,731,722
2006-2007 Approved Budget	0	0	0	5,493,822	1,237,900	6,731,722
2007-2008 Projected Budget	0	0	0	5,663,172	1,229,020	6,892,192
2008-2009 Projected Budget	0	0	0	5,776,435	1,131,710	6,908,145
2009-2010 Projected Budget	0	0	0	5,891,964	1,154,345	7,046,308
2010-2011 Projected Budget	0	0	0	6,009,803	1,177,432	7,187,234

592.537 WATER BILLING	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	97,163	119	0	21,476	0	118,757
2003-2004 Actual	109,824	163	0	35,858	0	145,845
2004-2005-Actual	127,804	184	0	28,740	0	156,728
2005-2006 Original Budget	138,630	350	0	40,020	0	179,000
2005-2006 Adjusted Budget (Dec)	138,630	350	0	40,020	0	179,000
2005-2006 6 Month Actual	65,057	1,012	0	19,125	0	85,194
2005-2006 Estimated Year End	138,630	1,075	0	40,630	0	180,335
2006-2007 Dept Request	141,620	200	0	40,030	0	181,850
2006-2007 Manager's Budget	141,620	200	0	40,030	0	181,850
2006-2007 Approved Budget	141,620	200	0	40,030	0	181,850
2007-2008 Projected Budget	147,540	100	0	40,730	0	188,370
2008-2009 Projected Budget	150,491	105	0	41,745	0	192,340
2009-2010 Projected Budget	153,501	110	0	42,785	0	196,396
2010-2011 Projected Budget	156,571	116	0	43,853	0	200,540

592.538 WATER MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	734,988	71,540	0	398,911	0	1,205,439
2003-2004 Actual	625,520	58,999	0	532,084	0	1,216,603
2004-2005-Actual	681,955	63,716	0	587,265	0	1,332,936
2005-2006 Original Budget	762,530	84,190	0	616,655	0	1,463,375
2005-2006 Adjusted Budget (Dec)	762,530	84,190	0	616,655	0	1,463,375
2005-2006 6 Month Actual	344,669	30,187	0	268,616	0	643,472
2005-2006 Estimated Year End	723,930	80,231	0	607,455	0	1,411,616
2006-2007 Dept Request	740,700	85,300	0	602,125	0	1,428,125
2006-2007 Manager's Budget	740,700	85,300	0	602,125	0	1,428,125
2006-2007 Approved Budget	740,700	85,300	0	602,125	0	1,428,125
2007-2008 Projected Budget	735,760	85,960	0	623,568	0	1,445,288
2008-2009 Projected Budget	750,475	88,836	0	636,668	0	1,475,979
2009-2010 Projected Budget	765,485	91,816	0	650,061	0	1,507,361
2010-2011 Projected Budget	780,794	94,904	0	663,754	0	1,539,452

592.539 METER SERVICES	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	390,376	71,516	0	72,940	0	534,831
2003-2004 Actual	360,888	82,624	0	138,061	0	581,573
2004-2005-Actual	400,176	73,864	0	119,356	0	593,395
2005-2006 Original Budget	469,555	85,400	0	166,985	0	721,940
2005-2006 Adjusted Budget (Dec)	469,555	85,400	0	166,985	0	721,940
2005-2006 6 Month Actual	200,600	44,844	0	81,890	0	327,333
2005-2006 Estimated Year End	458,875	80,070	0	163,850	0	702,795
2006-2007 Dept Request	534,210	85,425	0	170,310	0	789,945
2006-2007 Manager's Budget	534,210	85,425	0	170,310	0	789,945
2006-2007 Approved Budget	534,210	85,425	0	170,310	0	789,945
2007-2008 Projected Budget	546,980	85,675	0	170,310	0	802,965
2008-2009 Projected Budget	557,920	89,880	0	173,722	0	821,521
2009-2010 Projected Budget	569,078	94,293	0	177,202	0	840,573
2010-2011 Projected Budget	580,460	98,924	0	180,752	0	860,136

592.540 SEWER MAINTENANCE	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	639,485	84,085	0	7,133,384	0	7,856,955
2003-2004 Actual	546,192	40,021	0	7,081,859	0	7,668,072
2004-2005-Actual	656,383	43,070	0	7,302,951	0	8,002,404
2005-2006 Original Budget	763,360	54,190	0	7,894,535	0	8,712,085
2005-2006 Adjusted Budget (Dec)	763,360	54,190	0	7,894,535	0	8,712,085
2005-2006 6 Month Actual	316,269	13,765	0	3,590,967	0	3,921,000
2005-2006 Estimated Year End	739,360	49,940	0	7,504,955	0	8,294,255
2006-2007 Dept Request	750,126	52,100	0	7,839,850	0	8,642,076
2006-2007 Manager's Budget	750,126	52,100	0	7,839,850	0	8,642,076
2006-2007 Approved Budget	750,126	52,100	0	7,839,850	0	8,642,076
2007-2008 Projected Budget	767,934	52,960	0	8,203,463	0	9,024,357
2008-2009 Projected Budget	783,297	53,959	0	8,367,987	0	9,205,243
2009-2010 Projected Budget	798,968	54,980	0	8,535,824	0	9,389,772
2010-2011 Projected Budget	814,952	56,024	0	8,707,041	0	9,578,017

John Lindell Ice Arena

The 2006/07 budget is very similar to last year's budget. A small increase in the ice time fee was necessary to offset some increases in expenses. The major expense was an increase in the Consumers Energy bill, which has risen about 30 % in the last year and a half. All other expense accounts have no or small increases.

Some capital expenses are needed this year. The East Arena roof replacement tops the list. Parking lot asphaltting is another major priority. Arena matting replacement is on the third year of a seven-year replacement plan. Top end compressor maintenance is needed on one compressor. The other was done last year.

The new Zamboni arrived in late February of this year. A multi-purpose room is still on the list of important improvements, but may have to wait, due to other more important repairs and needs. This addition would bring in some income and could bring in groups which otherwise might not use the facility. The major user groups are willing to contribute materials and/or funds to help build the room.

The Ice Arena is looking forward to another good year with a substantial increase in retained earnings.

<u>ICE ARENA</u>	04/05	05/06	06/07	07/08
DIRECTOR OF ARENA OPERATIONS	1	1	1	1
Total	1	1	1	1

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	623,171	743,146	1,006,596	1,291,221	1,578,592	1,868,686
Revenues and transfers from other funds	1,399,800	1,423,750	1,451,250	1,477,635	1,504,521	1,531,919
Expenditures and transfers to other funds	1,279,825	1,160,300	1,166,625	1,190,264	1,214,427	1,239,127
Net Change in Net Assets	119,975	263,450	284,625	287,371	290,094	292,792
Ending Unrestricted Net Assets	743,146	1,006,596	1,291,221	1,578,592	1,868,686	2,161,478

598.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	1,434,309	10,718	0	0	1,445,027
2003-2004 Actual	0	0	1,379,381	9,720	0	0	1,389,102
2004-2005-Actual	0	0	1,317,323	16,754	0	0	1,334,077
2005-2006 Original Budget	0	0	1,461,080	14,000	337,130	0	1,812,210
2005-2006 Adjusted Budget (Dec)	0	0	1,461,080	14,000	0	0	1,475,080
2005-2006 6 Month Actual	0	0	572,204	9,662	0	0	581,867
2005-2006 Estimated Year End	0	0	1,381,800	18,000	0	0	1,399,800
2006-2007 Dept Request	0	0	1,407,750	16,000	0	0	1,423,750
2006-2007 Manager's Budget	0	0	1,407,750	16,000	0	0	1,423,750
2006-2007 Approved Budget	0	0	1,407,750	16,000	0	0	1,423,750
2007-2008 Projected Budget	0	0	1,436,250	15,000	0	0	1,451,250
2008-2009 Projected Budget	0	0	1,462,335	15,300	(287,371)	0	1,190,264
2009-2010 Projected Budget	0	0	1,488,915	15,606	(290,094)	0	1,214,427
2010-2011 Projected Budget	0	0	1,516,001	15,918	(292,792)	0	1,239,127

598.758 ICE ARENA	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	98,205	19,710	1,070	914,342	0	1,033,327
2003-2004 Actual	81,105	18,357	0	966,992	0	1,066,453
2004-2005-Actual	96,225	19,926	(0)	937,299	0	1,053,450
2005-2006 Original Budget	108,880	22,950	0	1,457,710	0	1,589,540
2005-2006 Adjusted Budget (Dec)	108,880	22,950	0	916,710	0	1,048,540
2005-2006 6 Month Actual	50,787	9,980	30,606	304,190	0	395,563
2005-2006 Estimated Year End	108,880	23,050	0	951,095	0	1,083,025
2006-2007 Dept Request	109,050	24,250	0	835,650	0	968,950
2006-2007 Manager's Budget	109,050	24,250	0	835,650	0	968,950
2006-2007 Approved Budget	109,050	24,250	0	835,650	0	968,950
2007-2008 Projected Budget	109,400	24,750	0	835,955	0	970,105
2008-2009 Projected Budget	111,588	25,038	0	853,546	0	990,172
2009-2010 Projected Budget	113,820	25,330	0	871,544	0	1,010,694
2010-2011 Projected Budget	116,096	25,625	0	889,962	0	1,031,683

598.775 CONCESSIONS	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	79,630	0	131,000	0	210,630
2003-2004 Actual	0	81,529	0	119,453	0	200,982
2004-2005-Actual	0	75,695	0	110,758	0	186,453
2005-2006 Original Budget	0	87,800	0	134,870	0	222,670
2005-2006 Adjusted Budget (Dec)	0	87,800	0	134,870	0	222,670
2005-2006 6 Month Actual	0	33,467	0	52,340	0	85,807
2005-2006 Estimated Year End	0	78,000	0	118,800	0	196,800
2006-2007 Dept Request	0	74,550	0	116,800	0	191,350
2006-2007 Manager's Budget	0	74,550	0	116,800	0	191,350
2006-2007 Approved Budget	0	74,550	0	116,800	0	191,350
2007-2008 Projected Budget	0	76,550	0	119,970	0	196,520
2008-2009 Projected Budget	0	78,081	0	122,012	0	200,093
2009-2010 Projected Budget	0	79,643	0	124,091	0	203,734
2010-2011 Projected Budget	0	81,235	0	126,208	0	207,444

INTERNAL SERVICE FUNDS



Internal Service Funds

Internal Service Funds account for activities that provide goods or services on a cost reimbursement basis to other funds and component units of the primary government, or to other governments.

The Information Systems Fund receives revenue from other funds in order to supply those funds with computer and phone equipment, infrastructure and technical support.

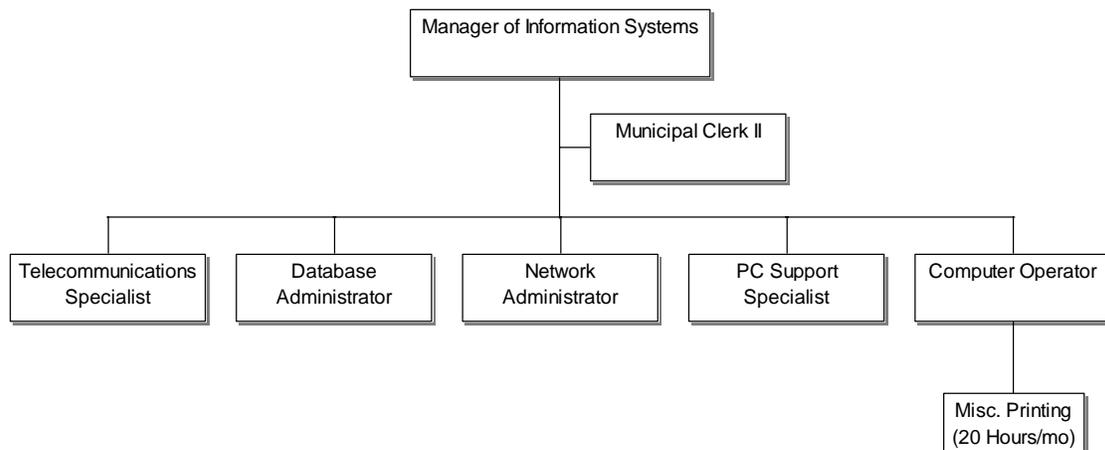
The Motor Pool Fund charges other funds a user fee for equipment and vehicles usage and maintenance.

Information Systems Department

The Information Systems Department is an internal service department providing technology support to all city departments including several remote locations, such as the DPS, Fire Department, Ice Arena, and Community Centers. Information Systems provides services and functions that work in conjunction to maintain the integrity and security of the information and applications contained on the City's computer system. The department also oversees the integration between other organizations like the State of Michigan and Oakland County, and is responsible for the infrastructure that ties it all together. The major categories of service to city departments are in software/help desk support, hardware/network support, data and document management, project management, telecommunications, and specialized application development and support.

Some of the recent highlights include major technology improvements at the Library with an entirely new cabling infrastructure for voice and data connectivity. The Library more than doubled the number of computers available to the public and a significant amount of computers were dedicated to the children's area. Royal Oak also competed for a spot to be among the top City's to be designated as pilot areas for the new "Wireless Oakland" project. No tax payer dollars will be used to subsidize the build-out of this wireless network; it will be completely funded, owned and operated by the private sector. It will also mean additional capabilities to a growing mobile workforce and quality of life in Royal Oak.

This year's budget request funds the current level of information technology staff, software support and licensing, equipment maintenance and replacement programs, and telecommunications services needed to continue overall business continuity. The full-time staff consists of one (1) manager, four (4) professional/technical positions and one (1) municipal clerk position. The department also utilizes an employee from the print shop (approximately 20 hours/mo) for printing of water bills, dog license renewals and other printing needs. The department actively seeks new ways to build and improve technology solutions while at the same time being cognizant of budget constraints. It is our objective to work in conjunction with the city's overall goals in providing service to the community and organizations doing business with the City of Royal Oak.



INFORMATION SYSTEMS	04/05	05/06	06/07	07/08
MANAGER OF INFORMATION SYSTEMS	1	1	1	1
DATA BASE ADMINISTRATOR	1	1	1	1
NETWORK ADMINISTRATOR	1	1	1	1
PC SUPPORT SPECIALIST	1	1	1	1
TELECOMMUNICATIONS SPECIALIST	1	1	1	1
INFO SYSTEMS - MCII	1	1	1	1
Total	6	6	6	6

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	458,832	464,584	654,047	845,862	1,054,206	1,257,571
Revenues and transfers from other funds	1,091,047	1,089,962	1,100,000	1,122,000	1,144,440	1,167,329
Expenditures and transfers to other funds	1,085,295	900,499	908,185	913,656	941,075	969,957
Net Change in Net Assets	5,752	189,463	191,815	208,344	203,365	197,372
Ending Unrestricted Net Assets	464,584	654,047	845,862	1,054,206	1,257,571	1,454,943

636.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	750,000	0	0	0	750,000
2003-2004 Actual	0	0	916,530	0	0	41,915	958,445
2004-2005-Actual	0	0	1,052,280	0	896	0	1,053,176
2005-2006 Original Budget	0	0	1,100,000	0	0	0	1,100,000
2005-2006 Adjusted Budget (Dec)	0	0	1,100,000	0	0	0	1,100,000
2005-2006 6 Month Actual	0	0	546,552	0	745	0	547,297
2005-2006 Estimated Year End	0	0	1,089,962	0	1,085	0	1,091,047
2006-2007 Dept Request	0	0	1,089,962	0	0	0	1,089,962
2006-2007 Manager's Budget	0	0	1,089,962	0	0	0	1,089,962
2006-2007 Approved Budget	0	0	1,089,962	0	0	0	1,089,962
2007-2008 Projected Budget	0	0	1,100,000	0	0	0	1,100,000
2008-2009 Projected Budget	0	0	1,122,000	0	0	0	1,122,000
2009-2010 Projected Budget	0	0	1,144,440	0	0	0	1,144,440
2010-2011 Projected Budget	0	0	1,167,329	0	0	0	1,167,329

636.258 INFO SYSTEMS	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	446,097	19,318	9,519	566,331	0	1,041,265
2003-2004 Actual	415,670	5,587	0	342,737	0	763,995
2004-2005-Actual	439,111	9,391	(5)	313,713	0	762,209
2005-2006 Original Budget	510,010	10,420	0	579,570	0	1,100,000
2005-2006 Adjusted Budget (Dec)	510,010	10,420	0	579,570	0	1,100,000
2005-2006 6 Month Actual	242,330	2,817	8,647	56,697	0	310,491
2005-2006 Estimated Year End	510,010	10,420	0	564,865	0	1,085,295
2006-2007 Dept Request	512,220	10,420	0	377,859	0	900,499
2006-2007 Manager's Budget	512,220	10,420	0	377,859	0	900,499
2006-2007 Approved Budget	512,220	10,420	0	377,859	0	900,499
2007-2008 Projected Budget	521,700	9,460	0	377,025	0	908,185
2008-2009 Projected Budget	532,134	9,649	0	371,873	0	913,656
2009-2010 Projected Budget	542,777	9,842	0	388,456	0	941,075
2010-2011 Projected Budget	553,632	10,039	0	406,286	0	969,957

Motor Pool/Communication

There were no major changes in the Motor Pool/Communication budget for this year. The twenty-year plan has been updated and reflects the change in the replacement schedule of the Police patrol vehicles (extended to three years). The overall budget request is approximately the same as the 2005/2006 budget. This is without the depreciation cost and any increase in the fund balance.

Significant changes in the major line items include the fact that group medical insurance increased \$ 16,410.00 for 2006/2007. Also, the fuel portion of the budget shows an increase of \$ 125,000 for gasoline and an increase of \$125,000 for diesel fuel. These costs are a result of a changing usage pattern and the unstable oil market. The total amount has increased to \$ 600,000.00 from \$350,000.00.

Several other costs associated with the daily operations of the Motor Pool Division, Communications Division, and the DPS facility have been trimmed, holding all requests within reason. The fuel portion of the budget remains the most volatile area and is based on world events. There are items that, on a priority basis, take into account the security of the DPS site, in accordance with Homeland Security concerns. There are no equipment purchases in this budget and the division has not included the estimated cost of \$107,000.00 for replacement of an underground fuel tank. If these items are required, they would need to be added to the budget.

<u>MOTOR POOL</u>	04/05	05/06	06/07	07/08
SUPERINTENDENT - MOTOR POOL	1	1	1	1
MOTOR POOL SUPERVISOR	1	1	1	1
AUTOMOTIVE MECHANIC	5	5	5	5
COMMUNICATIONS MAINT TECH	1	1	1	1
STOCK CLERK	1	1	1	1
GARAGE SERVICE WORKER	1	1	1	1
PUB SRVC FACILITY CUSTODIAN	1	1	1	1
MOTOR POOL - MC 3	1	1	1	1
Total	12	12	12	12

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	2,056,593	4,088,259	3,595,307	3,209,915	2,816,815	2,415,853
Revenues and transfers from other funds	3,005,300	3,039,950	3,039,950	3,100,749	3,162,764	3,226,019
Expenditures and transfers to other funds	973,634	3,532,902	3,425,342	3,493,849	3,563,726	3,635,000
Net Change in Net Assets	2,031,666	(492,952)	(385,392)	(393,100)	(400,962)	(408,981)
Ending Unrestricted Net Assets	4,088,259	3,595,307	3,209,915	2,816,815	2,415,853	2,006,872

661.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	2,687,992	0	157,667	0	2,845,659
2003-2004 Actual	0	0	2,350,935	0	384,886	1,598,850	4,334,670
2004-2005-Actual	0	0	2,586,716	0	162,901	0	2,749,617
2005-2006 Original Budget	0	0	2,775,000	0	1,155,000	0	3,930,000
2005-2006 Adjusted Budget (Dec)	0	0	2,775,000	0	1,155,000	0	3,930,000
2005-2006 6 Month Actual	0	0	1,414,819	0	143,291	0	1,558,110
2005-2006 Estimated Year End	0	0	2,835,000	0	170,300	0	3,005,300
2006-2007 Dept Request	0	0	2,929,650	0	603,252	0	3,532,902
2006-2007 Manager's Budget	0	0	2,954,650	0	85,300	0	3,039,950
2006-2007 Approved Budget	0	0	2,954,650	0	85,300	0	3,039,950
2007-2008 Projected Budget	0	0	2,954,650	0	85,300	0	3,039,950
2008-2009 Projected Budget	0	0	3,013,743	0	87,006	0	3,100,749
2009-2010 Projected Budget	0	0	3,074,018	0	88,746	0	3,162,764
2010-2011 Projected Budget	0	0	3,135,498	0	90,521	0	3,226,019

661.442 MOTOR POOL	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	846,768	497,758	0	1,378,437	0	2,722,963
2003-2004 Actual	816,878	485,724	0	1,485,926	0	2,788,527
2004-2005-Actual	803,976	535,285	(0)	1,433,867	0	2,773,128
2005-2006 Original Budget	1,001,420	597,550	0	2,331,030	0	3,930,000
2005-2006 Adjusted Budget (Dec)	1,001,420	597,550	0	2,331,030	0	3,930,000
2005-2006 6 Month Actual	462,147	297,970	7,355	206,161	0	973,634
2005-2006 Estimated Year End	1,001,300	614,850	0	1,534,444	0	3,150,594
2006-2007 Dept Request	1,005,040	861,900	0	1,665,962	0	3,532,902
2006-2007 Manager's Budget	1,005,040	861,900	0	1,665,962	0	3,532,902
2006-2007 Approved Budget	1,005,040	861,900	0	1,665,962	0	3,532,902
2007-2008 Projected Budget	1,023,920	861,900	0	1,539,522	0	3,425,342
2008-2009 Projected Budget	1,044,398	879,138	0	1,570,312	0	3,493,849
2009-2010 Projected Budget	1,065,286	896,721	0	1,601,719	0	3,563,726
2010-2011 Projected Budget	1,086,592	914,655	0	1,633,753	0	3,635,000

Insurance Funds

	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
Beginning Unrestricted Net Assets	90,369	144,300	256,912	369,524	491,388	622,690
Revenues and transfers from other funds	826,000	876,405	876,405	893,933	911,812	930,048
Expenditures and transfers to other funds	772,069	763,793	763,793	772,069	780,510	789,120
Net Change in Net Assets	53,931	112,612	112,612	121,864	131,302	140,928
Ending Unrestricted Net Assets	144,300	256,912	369,524	491,388	622,690	763,617

677.000 REVENUE	Taxes	Grants	Licenses, Charges and Fines	Interest and Contributions	Other	Transfers	Total
2002-2003 Actual	0	0	1,136,773	23,464	0	0	1,160,237
2003-2004 Actual	0	0	332,773	5,150	369,158	0	707,081
2004-2005-Actual	0	0	317,298	7,750	223,403	0	548,450
2005-2006 Original Budget	0	0	888,000	7,500	45,550	0	941,050
2005-2006 Adjusted Budget (Dec)	0	0	888,000	7,500	45,550	0	941,050
2005-2006 6 Month Actual	0	0	423,392	6,810	0	0	430,203
2005-2006 Estimated Year End	0	0	810,000	16,000	0	0	826,000
2006-2007 Dept Request	0	0	845,959	15,000	0	0	860,959
2006-2007 Manager's Budget	0	0	861,405	15,000	0	0	876,405
2006-2007 Approved Budget	0	0	861,405	15,000	0	0	876,405
2007-2008 Projected Budget	0	0	861,405	15,000	0	0	876,405
2008-2009 Projected Budget	0	0	878,633	15,300	0	0	893,933
2009-2010 Projected Budget	0	0	896,206	15,606	0	0	911,812
2010-2011 Projected Budget	0	0	914,130	15,918	0	0	930,048

677.871 WORKERS COMPENSATION	Personal Service	Supplies	Capital	Other	Debt	Total
2002-2003 Actual	0	0	0	1,162,596	0	1,162,596
2003-2004 Actual	0	0	0	668,248	0	668,248
2004-2005-Actual	0	0	0	527,122	0	527,122
2005-2006 Original Budget	0	0	0	941,050	0	941,050
2005-2006 Adjusted Budget (Dec)	0	0	0	941,050	0	941,050
2005-2006 6 Month Actual	0	0	0	177,919	0	177,919
2005-2006 Estimated Year End	0	0	0	761,120	0	761,120
2006-2007 Dept Request	0	0	0	763,793	0	763,793
2006-2007 Manager's Budget	0	0	0	763,793	0	763,793
2006-2007 Approved Budget	0	0	0	763,793	0	763,793
2007-2008 Projected Budget	0	0	0	763,793	0	763,793
2008-2009 Projected Budget	0	0	0	772,069	0	772,069
2009-2010 Projected Budget	0	0	0	780,510	0	780,510
2010-2011 Projected Budget	0	0	0	789,120	0	789,120

Fiduciary Funds

Fiduciary Funds are used to report assets held in trustee or agency capacity for others and therefore cannot be used to support the government's own programs. These funds are used to report resources held and administered by the primary government when it is acting in a fiduciary capacity for individuals, private organizations, or other governments.

The Retirement Fund collects employer and employee contributions. The Retirement Board oversees the investment of these monies. Pension benefits and the costs of administering retirement assets are charged to the Retirement Fund.